

04 /

Additional information

267 /	Multi-year overview
269 /	Other directorships held by Executive Board members
270 /	Other directorships held by Supervisory Board members
272 /	Index
274 /	Glossary
275 /	List of abbreviations
276 /	Contact and 2010 / 2011 dates

A look at the facts /
Sustainability in transition

Changes in the CO₂ emissions of a typical mid-size car

1965 : 226 g CO₂ / km

1979 : 181 g CO₂ / km

2004 : 174 g CO₂ / km

2009 : 129 g CO₂ / km

Conclusion : Changing values and increasing environmental awareness are driving a reduction in harmful auto emissions ! →

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04 /

Additional information

Whether it's multi-year overviews to allow a better assessment of the Group's performance over time, a financial calendar with all key ThyssenKrupp dates for the next twelve months, or aids to help you find your way around our annual report, the following pages contain a wealth of facts and figures. Should you have any further questions, please get in touch: The quickest way is to use the "Contact" facility on www.thyssenkrupp.com

A look at one of our solutions / Sustainability in transition

→ / The EnviNO_x[®] process developed by ThyssenKrupp removes the harmful nitrogen oxides NO_x and N₂O (laughing gas) from the tail gases of chemical plants. To date 13 EnviNO_x[®] systems have been sold worldwide and some of them already put into operation. In the future they will reduce annual emissions of N₂O by around 32,500 tons, the equivalent of more than 10 million tons of carbon dioxide per year.

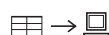
To find out about further solutions, go to
www.thyssenkrupp.com

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THYSSENKRUPP GROUP

		Year ended Sept. 30, 2005	Year ended Sept. 30, 2006	Year ended Sept. 30, 2007	Year ended Sept. 30, 2008	Year ended Sept. 30, 2009	Year ended Sept. 30, 2008 to Year ended Sept. 30, 2009	
							Change	Change %
Earnings situation								
(based on continuing operations)								
Net sales	million €	42,927	47,125	51,723	53,426	40,563	(12,863)	(24)
Gross margin	million €	7,232	7,983	9,432	9,156	3,658	(5,498)	(60)
EBITDA	million €	3,809	4,700	5,254	4,976	192	(4,784)	(96)
EBIT	million €	2,250	3,044	3,728	3,572	(1,663)	(5,235)	—
Income/(loss) from continuing operations before taxes (EBT)	million €	1,677	2,623	3,330	3,128	(2,364)	(5,492)	—
Net income/(loss)	million €	1,079	1,704	2,190	2,276	(1,873)	(4,149)	—
Earnings per share (income from continuing operations)	€	0.85	3.24	4.30	4.59	(4.01)	(8.60)	—
Earnings per share (EPS)	€	2.08	3.24	4.30	4.59	(4.01)	(8.60)	—
Gross margin	%	16.8	16.9	18.2	17.1	9.0	(8.1)	—
EBITDA margin	%	8.9	10.0	10.2	9.3	0.5	(8.8)	—
EBIT margin	%	5.2	6.5	7.2	6.7	(4.1)	(10.8)	—
EBT margin	%	3.9	5.6	6.4	5.9	(5.8)	(11.7)	—
Return on equity (before taxes)	%	21.1	29.4	31.9	27.2	(24.4)	(51.6)	—
Personnel expense per employee ¹⁾	€	49,778	50,377	48,988	49,212	50,120	908	2
Sales per employee	€	235,955	252,609	275,146	272,824	210,587	(62,237)	(23)
Assets/liabilities situation								
Non-current assets	million €	15,230	15,054	15,385	18,308	20,725	2,417	13
Current assets	million €	20,792	21,408	22,689	23,334	20,642	(2,692)	(12)
Total assets	million €	36,022	36,462	38,074	41,642	41,367	(275)	(1)
Total equity	million €	7,944	8,927	10,447	11,489	9,696	(1,793)	(16)
Liabilities	million €	28,078	27,535	27,627	30,153	31,671	1,518	5
Accrued pension and similar obligations	million €	8,994	8,111	7,139	6,550	7,537	987	15
Financial debt non-current	million €	3,224	2,946	2,813	3,068	7,160	4,092	133
Financial debt current	million €	1,776	858	825	1,348	444	(904)	(67)
Financial debt non-current/current	million €	5,000	3,804	3,638	4,416	7,604	3,188	72
Trade accounts payable	million €	4,048	4,729	4,960	5,731	4,185	(1,546)	(27)
Stockholders' equity ratio	%	22.1	24.5	27.4	27.6	23.4	(4.2)	—
Gearing	%	2.2	(8.4)	(2.1)	13.8	21.2	7.4	—
Inventory turnover	days	64.8	62.2	61.7	64.0	60.0	(4.0)	(6)
Average collection period	days	58.3	56.5	52.7	53.1	46.8	(6.3)	(12)

¹⁾ Prior-year figures have been adjusted.



Download the tables at:

www.thyssenkrupp.com/fr/08_09/en/download.html

THYSSENKRUPP GROUP

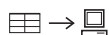
		Year ended Sept, 30, 2005	Year ended Sept, 30, 2006	Year ended Sept, 30, 2007	Year ended Sept, 30, 2008	Year ended Sept, 30, 2009	Year ended Sept, 30, 2008 to Year ended Sept, 30, 2009	
							Change	Change %
Value management								
Capital employed (average)	million €	18,388	17,056	18,000	19,478	20,662	1,184	6
ROCE	%	14.4	17.9	20.7	18.3	(8.1)	(26.4)	—
Weighted average cost of capital (WACC)	%	9.0	9.0	9.0	8.5	8.5	0.0	—
TKVA	million €	997	1,510	2,108	1,916	(3,419)	(5,335)	—
Cash flows/investments								
Operating cash flows	million €	2,351	3,467	2,220	3,679	3,699	20	1
Cash flows from disposals	million €	2,480	344	673	329	199	(130)	(40)
Cash flows from investments	million €	(1,559)	(2,040)	(2,997)	(4,227)	(4,236)	(9)	0
Free cash flow	million €	3,272	1,771	(104)	(219)	(338)	(119)	54
Cash flows from financing activities	million €	(3)	(2,012)	(670)	(705)	2,983	3,688	—
Investments ²⁾	million €	1,903	2,077	3,001	4,282	4,238	(44)	(1)
Cash and cash equivalents ⁵⁾	million €	4,823	4,551	3,861	2,832	5,545	2,713	96
Net financial debt/(receivables)	million €	177	(747)	(223)	1,584	2,059	475	30
Internal financing capability		(2.6)	2.0	1.0	0.9	0.9	0.0	0
Debt to cash flow ratio		0.1	—	—	0.4	0.6	0.2	50
ThyssenKrupp AG								
Net income/(loss)	million €	920	1,118	309	1,175	(882)	(2,057)	—
Dividend pay out	million €	412 ³⁾	489	635	603	139 ⁴⁾	(464)	(77)
Dividend per share	€	0.80 ³⁾	1.00	1.30	1.30	0.30 ⁴⁾	(1.00)	(77)

²⁾ Cash flows from investments before cash and cash equivalents acquired from acquisitions of consolidated companies

³⁾ incl. €0.10 special dividend

⁴⁾ proposal to the Annual General Meeting

⁵⁾ including current securities



Download the tables at:

www.thyssenkrupp.com/fr/08_09/en/download.html

Other directorships held by Executive Board members

Dr.-Ing. Ekkehard D. Schulz

Chairman

- AXA Konzern AG
- Bayer AG *
- MAN SE (Vice Chair) *
- RWE AG *

Within the Group:

- ThyssenKrupp Elevator AG
- ThyssenKrupp Services AG (Chair)
- ThyssenKrupp Steel Europe AG (Chair)
- ThyssenKrupp Technologies AG (Chair)

Dr. Ulrich Middelmann

Vice Chairman

- Commerzbank AG *
- E.ON Ruhrgas AG
- LANXESS AG *
- LANXESS Deutschland GmbH
- Hoberg & Driesch GmbH (Chair)

Within the Group:

- ThyssenKrupp Elevator AG
- ThyssenKrupp Nirosta GmbH
- ThyssenKrupp Steel Europe AG
- ThyssenKrupp Acciai Speciali Terni S.p.A./Italy
- ThyssenKrupp (China) Ltd./PR China

Dr. Olaf Berlien

Within the Group:

- ThyssenKrupp Marine Systems AG (Chair)
- ThyssenKrupp Services AG
- Berco S.p.A./Italy (President)
- ThyssenKrupp (China) Ltd./PR China (Chairman)

Edwin Eichler

- Heidelberger Druckmaschinen AG *

Within the Group:

- ThyssenKrupp Nirosta GmbH (Chair)
- ThyssenKrupp Industries and Services Qatar LLC/Qatar
- ThyssenKrupp Steel and Stainless USA, LLC/USA
- ThyssenKrupp Steel USA, LLC/USA

Dr. Alan Hippe

- Voith AG

Within the Group:

- ThyssenKrupp Reinsurance AG (Chair)
- ThyssenKrupp Risk and Insurance Services GmbH (Chair)

Ralph Labonte

- PEAG Personalentwicklungs- und Arbeitsmarktagentur GmbH (Chair)

Within the Group:

- Polysius AG (Vice Chair)
- Rothe Erde GmbH (Vice Chair)
- ThyssenKrupp Bilstein Suspension GmbH
- ThyssenKrupp Elevator AG
- ThyssenKrupp Marine Systems AG
- ThyssenKrupp Steel Europe AG
- Berco S.p.A./Italy
- ThyssenKrupp System Engineering GmbH

At the close of March 31, 2009 Mr. Jürgen H. Fechter and Dr.-Ing. Karl-Ulrich Köhler resigned from the Executive Board. Dr.-Ing. Wolfram Mörsdorf resigned from the Executive Board and retired at the close of April 14, 2009. The following directorships were held at the time of departure:

Jürgen H. Fechter

Within the Group:

- ThyssenKrupp Nirosta GmbH (Chair)
- ThyssenKrupp Technologies AG
- ThyssenKrupp vDM GmbH (Chair)
- Grupo ThyssenKrupp S.L./Spain
- Shanghai Krupp Stainless Co., Ltd./PR China (Vice Chairman)
- ThyssenKrupp Acciai Speciali Terni S.p.A./Italy (President)
- ThyssenKrupp Mexinox S.A. de C.V./Mexico (Chairman)
- ThyssenKrupp Stainless USA, LLC/USA

Dr.-Ing. Karl-Ulrich Köhler

- Hüttenwerke Krupp Mannesmann GmbH (Chair)

- ANSC-TKS Galvanizing Co., Ltd./PR China (Chairman)

Within the Group:

- Eisen- und Hüttenwerke AG (Chair)
- Hoesch Hohenlimburg GmbH (Chair)
- Rasselstein GmbH (Chair)
- ThyssenKrupp Stainless AG
- ThyssenKrupp Umformtechnik GmbH
- ThyssenKrupp CSA Siderúrgica do Atlântico Ltda./Brazil

Dr.-Ing. Wolfram Mörsdorf

- GETRAG Getriebe- und Zahnradfabrik Hermann Hagenmeyer GmbH & Cie. KG

Within the Group:

- Rothe Erde GmbH
- ThyssenKrupp Services AG
- ThyssenKrupp Waupaca, Inc./USA (Chairman)

· Membership of statutory supervisory boards within the meaning of Art. 125 of the German Stock Corporation Act (AktG) (as of September 30, 2009)

* Exchange-listed company

· Membership of comparable German and non-German control bodies of business enterprises within the meaning of Art. 125 of the German Stock Corporation Act (AktG) (as of September 30, 2009)

Other directorships held by Supervisory Board members

Prof. Dr. h.c. mult. Berthold Beitz, Essen

Honorary Chairman
Chairman of the Board of Trustees of
the Alfried Krupp von Bohlen und Halbach
Foundation

—

Prof. Dr. Günter Vogelsang, Düsseldorf

Honorary Chairman

—

Dr. Gerhard Cromme, Essen

Chairman
Former Chairman of the Executive Board
of ThyssenKrupp AG

- Allianz SE
- Axel Springer AG
- Siemens AG (Chair)
- Compagnie de Saint-Gobain/France

Bertin Eichler, Frankfurt/Main

Vice Chairman
Member of the Executive Committee of the
German Metalworkers' Union (IG Metall)

- BGAG Beteiligungsgesellschaft der
Gewerkschaften GmbH (Chair)
- BMW AG

Theo Frielinghaus, Ahlen

Engineering technician
Chairman of the Works Council of Polysius AG

Within the Group:

- Polysius AG
- ThyssenKrupp Technologies AG

Markus Grolms, Bochum

(since October 14, 2009)

Trade union secretary at the Düsseldorf branch
office of IG Metall

—

Susanne Herberger, Dresden

(since January 23, 2009)

Engineer (FH) - information technology
Chairwoman of the General Works Council
of ThyssenKrupp Aufzüge Deutschland GmbH

Within the Group:

- ThyssenKrupp Elevator AG

Prof. Jürgen Hubbert, Sindelfingen

Former Member of the Executive Board
of DaimlerChrysler AG

- HWA AG (Chair)
- Häussler Group (Advisory Board Chair)
- TÜV Süddeutschland Holding AG
(Member of Stockholder Committee)

Bernd Kalwa, Krefeld

(since January 23, 2009)

Lathe operator
Chairman of the General Works Council
of ThyssenKrupp Nirosta GmbH

Within the Group:

- ThyssenKrupp Nirosta GmbH

· Membership of statutory supervisory boards within the meaning of Art. 125 of the German Stock Corporation Act (AktG) (as of September 30, 2009)

· Membership of comparable German and non-German control bodies of business enterprises within the meaning of Art. 125 of the German Stock Corporation Act (AktG) (as of September 30, 2009)

Dr. Martin Kohlhaussen, Bad Homburg

Former Chairman of the Supervisory Board of Commerzbank AG

- Hochtief AG (Chair)

Dr. Heinz Kriwet, Düsseldorf

Former Chairman of the Executive Board of Thyssen AG

—

Prof. Dr. Ulrich Lehner, Düsseldorf

Former Chairman of the Management Board of Henkel KGaA

- Deutsche Telekom AG (Chair)
- E.ON AG
- Henkel Management AG
- HSBC Trinkaus & Burkhardt AG
- Dr. Ing. h.c. F. Porsche AG
- Porsche Automobil Holding SE
- Henkel AG & Co. KGaA (Member of the Stockholder Committee)
- Novartis AG/Switzerland (Member of the Advisory Board)
- Dr. August Oetker KG (Member of the Advisory Board)

Prof. Dr. Bernhard Pellens, Bochum

Professor of Business Studies and International Accounting, Ruhr University Bochum

- Rölf's WP Partner AG Wirtschaftsprüfungsgesellschaft

Peter Remmler, Wolfsburg

(since January 23, 2009)

Wholesale and export trader

Chairman of the Works Council of

ThyssenKrupp Schulte GmbH (Braunschweig)

—

Dr. Kersten v. Schenck, Bad Homburg

Attorney and notary public

- Praktiker Bau- und Heimwerkermärkte Holding AG (Chair)
- Praktiker Deutschland GmbH (Chair)

Peter Scherrer, Brussels

General Secretary of the European Metalworkers' Federation

- Vodafone Holding GmbH

Thomas Schlenz, Duisburg

Shift foreman

Chairman of the Group Works Council of ThyssenKrupp AG

- PEAG Personalentwicklungs- und Arbeitsmarktagentur GmbH

Within the Group:

- ThyssenKrupp Services AG

Dr. Henning Schulte-Noelle, Munich

Chairman of the Supervisory Board of Allianz SE

- Allianz SE (Chair)
- E.ON AG

Wilhelm Segerath, Duisburg

Automotive bodymaker

Chairman of the General Works Council of ThyssenKrupp Steel Europe AG and

Chairman of the Works Council Union

ThyssenKrupp Steel Europe

—

Christian Streiff, Paris

Former President of PSA Peugeot Citroën s.A.

- Ecole Nationale Supérieure des Mines de Paris/France

Jürgen R. Thumann, Düsseldorf

(since November 16, 2008)

Chairman of the Advisory Board

of Heitkamp & Thumann KG

- Deutsche Messe AG
- HanseMerkur Holding AG
- HanseMerkur Krankenversicherung auf Gegenseitigkeit
- Heitkamp BauHolding GmbH (Chair)
- Altenloh, Brinck & Co. GmbH & Co. KG (Chairman of the Advisory Board)
- Heitkamp & Thuman Group (Chairman of the Advisory Board)

Klaus Wiercimok, Erkrath

(since January 23, 2009)

Attorney

Head of the Materials Services department

at Corporate Center Legal & Compliance

of ThyssenKrupp AG

—

At the close of November 15, 2008 Dr. Heinrich v. Pierer, at the close of January 23, 2009 Mr. Heinrich Hentschel, Mr. Klaus Ix, Mr. Hüseyin Kavvesoglu, Dr.-Ing. Klaus T. Müller and at the close of September 15, 2009 Mr. Markus Bistram resigned from the Supervisory Board. Insofar as these gentlemen held other directorships at the time of their departure from the Supervisory Board, these are listed below:

Klaus Ix, Siek

Within the Group:

- ThyssenKrupp Elevator AG
- ThyssenKrupp Fahrtreppen GmbH (Vice Chair)

Hüseyin Kavvesoglu, Maxdorf

Within the Group:

- ThyssenKrupp Industrieservice GmbH
- ThyssenKrupp Services AG

Dr. Heinrich v. Pierer, Erlangen

- Hochtief AG
- Münchener Rückversicherungs-Gesellschaft AG
- Koç Holding A.S./Turkey

Index

A		E	
Abbreviations	275	Earnings	99, 172
Annual General Meeting	54, 276	Earnings per share	69, 183, 197
Apprenticeships	150	Economic outlook	161, 166
Audit opinion	263	Elevator	124, 164, 170, 172, 232
B		Elevator Technology	83, 164, 170
Balance sheet (consolidated)	178	Emissions trading	110, 173
Balance sheet of ThyssenKrupp AG (HGB)	102	Employees	103, 148, 198
Balance sheet structure	132	Employee compensation	154
Brazilian steel mill	84, 116	Energy	109, 173
Business areas	79, 162, 169	Environmental protection	139, 174
Business management	82	Executive policy	153
C		Executive Board	42
Capabilities	73	Executive Board compensation	59, 231
Capital expenditure	105	F	
Capital stock	69, 75, 208	Financing	130, 174, 179
Cash flow	131, 179, 236	Financial calendar	276
Cash flow statement	131, 179, 236	Financial debt	217
Climate protection	139	Financial instruments	222
Cooperation with universities	152	Financial-statement audit	51, 58, 198, 263
Commitment	136	Financial risks	157, 226
Communications	105	Financial position	130, 174, 183
Compensation report	59, 75	Free float	70
Compliance program	53	G	
Components Technology	83, 164, 170	Gross domestic product	94
Consolidated statement of recognized income and expense	180	H	
Contact	276	Health and safety	152
Corporate	129	I	
Corporate design	81	Ideas Park	138
Corporate governance	51, 53	IFRS	181
Corporate headquarters	80	Income statement (consolidated)	177
Course of business	98, 171	Income statement of ThyssenKrupp AG (HGB)	102
Currency translation	182	Information required under takeover law	75
Customer groups	95, 104	Innovations	142, 173
D		Intangible assets	199
Declaration of conformity	51	Inventories	205
Directors' and officers' insurance	264	Investor relations	70
Directors' dealings	58		
Discounted share purchase	63		
Disposals	102, 179		
Disposal groups	194		
Dividend	07, 69, 101, 173		
Divisions	79, 82		

K		
Key stock data		66
L		
Legal risks	159, 220	
Letter to stockholders		05
Liquidity planning		130
M		
Management responsibilities		74
Marine Systems	83, 85, 165, 170	
Marketing		104
Materials expense	106, 173	
Materials Services	83, 163, 170	
Mid Term Incentive plan	60, 63, 210	
Multi-year overview		267
N		
Net financial debt	106, 134	
Notes		181
O		
Opportunities report		168
Opportunities management		168
Order intake		98
Organizational structure	73, 79, 169	
Other directorships held by Supervisory Board members		270
Other directorships held by Executive Board members		269
Outlook		166
P		
Pension provisions	151, 211	
Personnel expense	149, 198	
Plant Technology	83, 164, 170	
Portfolio management		102
Procurement		106
Property, plant and equipment		202
R		
Rating		131
Report by the Supervisory Board		46
Research and development	142, 173	
Responsibility as a corporate citizen		136
Risk management		155
Risk report		155
ROCE		88
S		
Sales		99, 172
Sales markets		104
Sector activity		94
Segments	73, 112, 231	
Services		127, 232
Share price performance		66
Share ownership		239
Stainless		117, 232
Stainless Global	82, 84, 163, 169	
Steel		112, 232
Steel Europe	82, 162, 169	
Steel Americas	82, 162, 169	
Steel/Stainless plant project in the USA		84, 162
Stock		66
Stock exchange trading		68
Stock exchange value/Market capitalization		68
Stockholders' equity		208
Stockholder structure		69
Stock master data		68
Strategy		82
Summarized assessment		111
Subsequent events		166
Subsidiaries	74, 239	
Supervisory Board		44
Supervisory Board committees		45
Supervisory Board compensation	63, 231	
Sustainability		139
T		
Technologies		121, 232
ThyssenKrupp Academy		153
ThyssenKrupp best		90
ThyssenKrupp PerspActive		153
ThyssenKrupp PLuS		89
ThyssenKrupp Quarter		74
ThyssenKrupp Value Added (TKVA)		86
Treasury stock		69, 209
V		
Value-based management		85
W		
Weighted average cost of capital		87
Y		
Young people		150, 152

Glossary

A

AOD converter

Converter in which argon and oxygen are blown in to reduce the carbon content of the steel (AOD = Argon Oxygen Decarburization)

Average collection period

Trade accounts receivable divided by sales, multiplied by 360 (the lower the ratio, the faster customers pay)

B

Best owner

New owner of a (part) company offering the best opportunity to develop the activities

Business continuity plan

Plans to maintain operations under difficult external conditions

C

Capital employed

Interest-bearing invested capital

Coating

Corrosion protection for carbon steel by the application of a metallic or organic coating

Compliance

Adherence to laws and company policies

Corporate governance

Designation in international parlance for company management and company controlling focused on responsible, long-term value creation

Cost of capital

Strategically defined minimum return required by capital providers

Cross selling

Selling additional related products or services to an existing customer

D

DAX

Deutscher Aktienindex (German Stock Index), compiled by Deutsche Börse. The index reflects the performance of the 30 largest and strongest selling German stocks, including ThyssenKrupp stock

Declaration of Conformity

Declaration by executive board and supervisory board in accordance with Art. 161 Stock Corporation Act (AktG) on the implementation of the recommendations of the Government Commission on the German Corporate Governance Code

E

EBIT

Earnings Before Interest, Taxes

EBITDA

Earnings Before Interest, Taxes, Depreciation and Amortization

E

Earnings Before Taxes

Emerging markets

Up and coming markets of Asia, Latin America and Eastern Europe

E-procurement

Purchasing materials using modern electronic media, particularly the internet

Equity ratio

Ratio of total equity to balance sheet total (the higher the ratio, the lower the indebtedness)

ERP

Enterprise Resource Planning

F

First-stage processing

Initial processing of materials in service centers (e.g. blanking, surface treatment)

Free cash flow (before dividend)

Operating cash flows less cash flows from investing activities

G

Gearing

Ratio of financial liabilities to total equity (the lower the ratio, the higher the share of total equity in the interest-bearing capital employed)

Gross income

Net sales less cost of sales

I

Internal financing strength

Ratio of operating cash flows to cash flows from investing activities

International Financial Reporting Standards (IFRS)

The standard international accounting rules are intended to make company data more comparable. Under an EU resolution, accounting and reporting at exchange-listed companies must be done in accordance with these rules

Inventory turnover

Inventories divided by sales, multiplied by 360 (the lower the ratio, the faster the inventory turnover)

M

Mid Term Incentive Plan (MTI)

Mid-term variable compensation for executive board members and other selected executives through stock rights.

Mold

Reusable die for casting slabs from metals and alloys.

O

Operating cash flow

Increase/decrease in cash and cash equivalents outside of investing, disposal or financing activities

R

Rating

Ratings are used to assess the future ability of a company to meet its payment obligations on time and in full. They are based on an analysis of quantitative and qualitative factors, including an evaluation of the company's business and financial risk profile

ROCE

Return on Capital Employed

S

Slab

Compact block of crude steel as starting product for sheet or strip

Supply chain management

Integrated planning, control and monitoring of all logistics activities in a supply chain

T

Tailored blank

Metal blank comprising individual steel sheets of different grade, gauge and finish which are welded together and are suitable for deep drawing

ThyssenKrupp best

Program to improve efficiency in all areas of the company. Best stands for "business excellence in service and technology"

ThyssenKrupp PLuS

Groupwide program of measures to realize positive earnings and liquidity effects and sustainably improve performance.

ThyssenKrupp Value Added (TKVA)

Central indicator for value-based management, comparing earnings before taxes and interest with cost of capital

Tinplate

Thin steel sheet for the packaging industry electrolytically coated with tin or chromium

V

VOD converter

Converter for the production of high-purity stainless steel grades by the vacuum oxygen decarburization process

List of abbreviations

A

AktG
German Stock Corporation Act (Aktengesetz)

C

CESR
Committee of European Securities Regulators

CGU
Cash Generating Unit

D

DAX
German stock index

DEHSt
German emissions trading office

DJ STOXX
Dow Jones STOXX

DRS
German Accounting Standard

DSR
German Accounting Standards Board

G

GDP
Gross Domestic Product

E

EPS
Earnings per share

H

HGB
German Commercial Code

I

IAS
International Accounting Standards

IASB
International Accounting Standards Board

IFRIC
International Financial Interpretations Committee
and Interpretation of IFRIC, respectively

IFRS
International Financial Reporting Standards

IS
Information security

IT
Information technology

M

MitbestG
German Codetermination Law

MTI
Mid Term Incentive plan

R

ROCE
Return on Capital Employed

S

SIC
Interpretation of IFRIC

SPE
Special Purpose Entity

T

TKVA
ThyssenKrupp Value Added

V

VorstAG
Act on the Appropriateness of Executive Board
Remuneration

W

WACC
Weighted Average Cost of Capital

WpHG
German Securities Trading Act

Contact and 2010/2011 dates

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Forward-looking statements

This document contains forward-looking statements that reflect management's current views with respect to future events. Such statements are subject to risks and uncertainties that are beyond ThyssenKrupp's ability to control or estimate precisely, such as future market and economic conditions, the behavior of other market participants, the ability to successfully integrate acquired businesses and achieve anticipated synergies and the actions of government regulators. If any of these or other risks and uncertainties occur, or if the assumptions underlying any of these statements prove incorrect, then actual results may be materially different from those expressed or implied by such statements. ThyssenKrupp does not intend or assume any obligation to update any forward-looking statements to reflect events or circumstances after the date of these materials.

2010/2011 dates

January 21, 2010

Annual General Meeting

January 22, 2010

Payment of dividend for the 2008/2009 fiscal year

February 12, 2010

Interim report

1st quarter 2009/2010 (October to December)

Conference call with analysts and investors

May 12, 2010

Interim report

1st half 2009/2010 (October to March)

Conference call with analysts and investors

August 13, 2010

Interim report

9 months 2009/2010 (October to June)

Conference call with analysts and investors

November 30, 2010

Annual press conference

Analysts' and investors' conference

January 21, 2011

Annual General Meeting

Variances for technical reasons

For technical reasons (e.g. conversion of electronic formats) there may be variances between the accounting documents contained in this annual report and those submitted to the electronic Federal Gazette (Bundesanzeiger). In this case, the version submitted to the electronic Federal Gazette shall be binding.

This English version of the interim report is a translation of the original German version; in the event of variances, the German version shall take precedence over the English translation.

Both language versions of the annual report can be downloaded from the internet at <http://www.thyssenkrupp.com>. An interactive online version of the annual report for the media is also available on our website.

On request we would be pleased to send you further copies and additional information about the ThyssenKrupp Group free of charge.

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