

ThyssenKrupp overview

Annual Report 2007–2008

The Group in figures

ThyssenKrupp in brief

ThyssenKrupp worldwide

Financial dates

07

08

The Group in figures

Annual Report 2007–2008

		2006/2007	2007/2008	Change	Change in %
Order intake	million €	54,605	55,205	600	1
Sales	million €	51,723	53,426	1,703	3
EBITDA	million €	5,254	4,976	(278)	(5)
EBIT	million €	3,728	3,572	(156)	(4)
Earnings before taxes (EBT)	million €	3,330	3,128	(202)	(6)
Net income	million €	2,190	2,276	86	4
Earnings per share	€	4.30	4.59	0.29	7
Distribution	million €	635	603*	(32)	(5)
Dividend per share (EPS)	€	1.30	1.30*	0	0
ROCE	%	20.7	18.3	(2.4)	—
ThyssenKrupp Value Added (TKVA)	million €	2,108	1,916	(192)	(9)
Operating cash flows	million €	2,220	3,679	1,459	66
Cash flows from disposals	million €	673	329	(344)	(51)
Cash flows from investments	million €	(2,997)	(4,227)	(1,230)	41
Free cash flow	million €	(104)	(219)	(115)	111
Net financial debt/(receivables)	million €	(223)	1,584	1,807	—
Total equity	million €	10,447	11,489	1,042	10
Gearing	%	(2.1)	13.8	15.9	—
Employees (September 30)		191,350	199,374	8,024	4
Germany		84,999	85,097	98	0
Abroad		106,351	114,277	7,926	7

* Proposal to the Annual General Meeting

ThyssenKrupp in brief

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We have almost 200,000 skilled and committed employees around the world working in the areas of Steel, Capital Goods and Services to provide innovative solutions for sustainable progress to customers in around 80 countries on all five continents. In our five segments – Steel, Stainless, Technologies, Elevator and Services – we are facing up to the global challenges and turning risks into opportunities. Our high-performance materials, plants, components and systems offer answers to many future questions, both commercial and technical. The ThyssenKrupp Group directly or indirectly owns over 800 companies and equity investments. Two thirds of our 2,700 production sites, offices and service bases are located outside Germany.

STEEL

CAPITAL GOODS

SERVICES

Steel

Stainless

Technologies

Elevator

Services

ThyssenKrupp worldwide

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As an international group, we speak many languages: More than half of our employees and two thirds of our customers are located outside Germany. Key locations are to be found above all in our neighboring European countries. But we also see significant opportunities in North America, Asia and the emerging industrial nations of other regions. Dynamism, performance and a willingness to improve on tried and tested solutions are features characterizing the work of our plants and branches around the world. For example, our ThyssenKrupp best value enhancement program has now produced over 7,000 projects with many new ideas to strengthen the Group's potential.

SALES	EMPLOYEES	THYSSENKRUPP BEST PROJECTS
Worldwide	Worldwide	Worldwide
€53.4 billion	199,374	7,337
100 %	100 %	100 %
Europe	Europe	Europe
€37.7 billion	131,880	5,141
70 %	66 %	70 %
Germany	Germany	Germany
€19.2 billion	85,097	3,392
36 %	43 %	46 %

Financial dates

Annual Report 2007–2008

Important dates can also be found in our online financial calendar: www.thyssenkrupp.com/en/investor/finanzkalender.html
If you'd like to be kept up to date with news about ThyssenKrupp, subscribe to our newsletter at www.thyssenkrupp.com/en/newsletter/index.html

DATES

January 23, 2009	Annual General Meeting
January 26, 2009	Payment of dividend for the 2007/2008 fiscal year
February 13, 2009	Interim report 1st quarter 2008/2009 (October to December) Conference call with analysts and investors
May 14, 2009	Interim report 1st half 2008/2009 (October to March)
May 14, 2009	Analysts' and investors' conference
August 14, 2009	Interim report 9 months 2008/2009 (October to June) Conference call with analysts and investors
November 27, 2009	Annual Press conference Analysts' and investors' conference
January 21, 2010	Annual General Meeting

ThyssenKrupp AG

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