

The Group in figures
ThyssenKrupp in brief
ThyssenKrupp worldwide
Financial dates

ThyssenKrupp compact

Annual Report

06 — 07

The Group in figures

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| | | 2005/2006 | 2006/2007 | Change |
|---------------------------------|-----------|-----------|----------------|---------|
| Order intake | million € | 50,782 | 54,605 | 3,823 |
| Sales | million € | 47,125 | 51,723 | 4,598 |
| EBITDA | million € | 4,700 | 5,254 | 554 |
| EBIT | million € | 3,044 | 3,728 | 684 |
| Earnings before taxes (EBT) | million € | 2,623 | 3,330 | 707 |
| Net income | million € | 1,704 | 2,190 | 486 |
| Earnings per share | € | 3.24 | 4.30 | 1.06 |
| Distribution | million € | 489 | 635* | 146 |
| Dividend per share | € | 1.00 | 1.30* | 0.30 |
| ROCE | % | 17.9 | 20.7 | 2.8 |
| ThyssenKrupp Value Added (TKVA) | million € | 1,510 | 2,108 | 598 |
| Operating cash flows | million € | 3,467 | 2,220 | (1,247) |
| Cash flows from disposals | million € | 344 | 673 | 329 |
| Cash flows from investments | million € | (2,040) | (2,997) | (957) |
| Free cash flow | million € | 1,771 | (104) | (1,875) |
| Net financial receivables | million € | 747 | 223 | (524) |
| Total equity | million € | 8,927 | 10,447 | 1,520 |
| Gearing | % | (8.4) | (2.1) | 6.3 |
| Employees (September 30) | | 187,586 | 191,350 | 3,764 |
| Germany | | 84,052 | 84,999 | 947 |
| Abroad | | 103,534 | 106,351 | 2,817 |

* Proposal to Annual General Meeting

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STEEL

Steel

Stainless

CAPITAL GOODS

Technologies

SERVICES

Elevator

Services

We have more than 191,000 skilled and committed employees around the world working in the areas of Steel, Capital Goods and Services to provide innovative solutions for sustainable progress. In our five segments – Steel, Stainless, Technologies, Elevator and Services – we are facing up to the global challenges and turning risks into opportunities. Our high-performance materials, plants, components and systems offer answers to many future questions, both commercial and technical.

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| SALES | EMPLOYEES | THYSSENKRUPP BEST PROJECTS |
|--|--|--|
| Worldwide €51.7 billion 100% | Worldwide 191,350 100% | Worldwide 6,298 100% |
| Europe €36.4 billion 70% | Europe 130,255 68% | Europe 4,450 71% |
| Germany €18.5 billion 36% | Germany 84,999 44% | Germany 2,942 47% |

As an international group, we speak many languages: more than half of our employees and two thirds of our customers are located outside Germany. Key locations are to be found above all in our neighboring European countries. But we also see significant opportunities in North America, Asia and the emerging nations of other regions. Dynamism, performance and a willingness to improve on tried and tested solutions are features characterizing the work of our 2,400 plants and branches around the world. For example, our ThyssenKrupp best value enhancement program has now produced 6,300 projects with many new ideas to strengthen the Group's potential.

Financial dates

Annual Report

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DATES 2008/2009

| | |
|-------------------|---|
| January 18, 2008 | Annual General Meeting |
| January 21, 2008 | Payment of dividend for the 2006/2007 fiscal year |
| February 13, 2008 | Interim report 1st quarter 2007/2008 (October to December) Conference call with analysts and investors |
| May 14, 2008 | Interim report 2nd quarter 2007/2008 (January to March) |
| May 16, 2008 | Analysts' and investors' conference |
| August 14, 2008 | Interim report 3rd quarter 2007/2008 (April to June) Conference call with analysts and investors |
| November 28, 2008 | Annual press conference Analysts' and investors' conference |
| January 23, 2009 | Annual General Meeting |

Important dates can also be found in our online financial calendar:

www.thyssenkrupp.com/en/investor/finanzkalender.html

If you'd like to be kept up-to-date with news about ThyssenKrupp, subscribe to our newsletter at www.thyssenkrupp.com/en/newsletter/index.html

ThyssenKrupp AG
August-Thyssen-Strasse 1
40211 Düsseldorf, Germany
www.thyssenkrupp.com