

Additional information

The information compiled on the following pages provides details to round out your picture of the ThyssenKrupp Group. It also includes important dates and several aids aimed at helping you find your way around this annual report. Should you have any further questions, our press and investor relations teams will be pleased to help. Or visit us on the internet – at www.thyssenkrupp.com

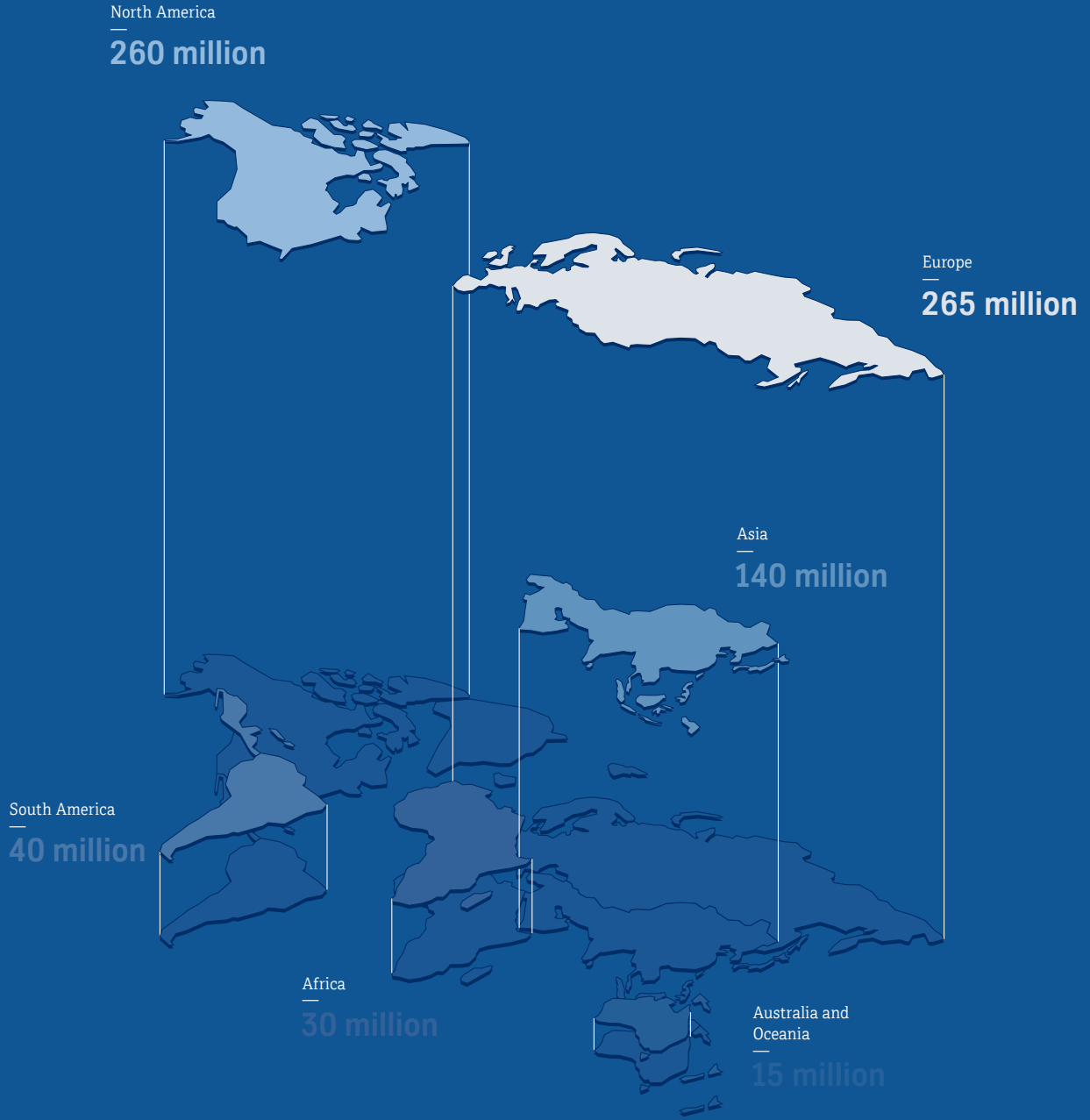
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ThyssenKrupp AG
Annual Report 2006—2007

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750 million cars. How do they stay mobile?

Find out more in the magazine in the front cover of this Annual Report.



Multi-year overview

THYSSENKRUPP GROUP

		Year ended Sept. 30, 2003 ¹⁾	Year ended Sept. 30, 2004 ¹⁾	Year ended Sept. 30, 2005	Year ended Sept. 30, 2006	Year ended Sept. 30, 2007
Earnings situation (based on continuing operations)						
Net sales	million €	33,487	37,303	42,927	47,125	51,723
Gross margin	million €	5,962	6,648	7,232	7,983	9,432
EBITDA	million €	2,350	3,036	3,809	4,700	5,254
EBIT	million €	963	1,683	2,250	3,044	3,728
Income from continuing operations before taxes (EBT)	million €	800	1,477	1,677	2,623	3,330
Net income	million €	552	904	1,079	1,704	2,190
Earnings per share (income from continuing operations)	€	1.18	1.67	0.85	3.24	4.30
Earnings per share	€	1.09	1.81	2.08	3.24	4.30
Gross margin	%	17.8	17.8	16.8	16.9	18.2
EBITDA margin	%	7.0	8.1	8.9	10.0	10.2
EBIT margin	%	2.9	4.5	5.2	6.5	7.2
EBT margin	%	2.4	4.0	3.9	5.6	6.4
Return on equity (before taxes)	%	10.4	17.7	21.1	29.4	31.9
Personnel expense per employee	€	49,534	50,116	48,349	49,879	48,775
Sales per employee	€	194,005	215,553	235,955	252,609	275,146
Assets situation						
Non-current assets	million €	16,834	16,331	15,230	15,054	15,385
Current assets	million €	13,367	14,810	20,792	21,408	22,689
Total assets	million €	30,201	31,141	36,022	36,462	38,074
Total equity	million €	7,671	8,327	7,944	8,927	10,447
Liabilities	million €	22,530	22,814	28,078	27,535	27,627
Accrued pension and similar obligations	million €	7,401	7,221	8,994	8,111	7,139
Financial payables non-current	million €	–	3,618	3,224	2,946	2,813
Financial payables current	million €	–	652	1,776	858	825
Financial payables non-current/current	million €	4,948	4,270	5,000	3,804	3,638
Trade accounts payable	million €	3,075	3,678	4,048	4,729	4,960
Equity ratio	%	25.4	26.7	22.1	24.5	27.4
Gearing	%	55.2	34.0	2.2	(8.4)	(2.1)
Inventory turnover	days	62.7	61.2	64.8	62.2	66.0
Average collection period	days	57.6	56.3	58.3	56.5	52.7

¹⁾ The key figures relating to earnings situation, assets situation, value added management, cash flow/capital expenditures up to and incl. fiscal year 2003/2004 are based on US GAAP

THYSSENKRUPP GROUP

		Year ended Sept. 30. 2003 ¹⁾	Year ended Sept. 30. 2004 ¹⁾	Year ended Sept. 30. 2005	Year ended Sept. 30. 2006	Year ended Sept. 30. 2007
Value management						
Capital employed (average)	million €	19,530	18,870	18,388	17,056	18,000
ROCE	%	7.2	12.0	14.4	17.9	20.7
Weighted average cost of capital (WACC)	%	9.0	9.0	9.0	9.0	9.0
TKVA	million €	(352)	572	997	1,510	2,108
Cash flows/investments						
Operating cash flows	million €	2,027	2,559	2,351	3,467	2,220
Cash flows from disposals	million €	420	733	2,480	344	673
Cash flows from investments	million €	(1,589)	(1,712)	(1,559)	(2,040)	(2,997)
Free Cash flow	million €	858	1,580	3,272	1,771	(104)
Cash flow from financing activities	million €	(1,064)	(865)	(3)	(2,012)	(670)
Investments	million €	1,604	1,734	1,903	2,077	3,001
Cash and cash equivalents	million €	713	1,437	4,823	4,551	3,861
Net financial liabilities/(assets)	million €	4,235	2,833	177	(747)	(223)
Internal financing capability		1.7	2.6	(2.6)	2.0	1.0
Debt to cash flow ratio		2.1	1.1	0.1	–	–
ThyssenKrupp AG						
Net income	million €	406	301	920	1,118	309
Dividend payout	million €	249	299	412 ²⁾	489	635 ³⁾
Dividend per share	€	0.50	0.60	0.80 ²⁾	1.00	1.30 ³⁾

¹⁾ The key figures relating to earnings situation, assets situation, value added management, cash flow/capital expenditures up to and incl. fiscal year 2003/2004 are based on US GAAP

²⁾ incl. €0.10 special dividend

³⁾ proposal to the Annual General Meeting

Other directorships held by Executive Board members

Dr.-Ing. Ekkehard D. Schulz

Chairman

- AXA Konzern AG *
- Bayer AG *
- Evonik Industries AG (Vice Chair)
- MAN AG *
- RAG AG (Vice Chair)
- RWE AG *

Within the Group:

- ThyssenKrupp Services AG (Chair)
- ThyssenKrupp Steel AG (Chair)
- ThyssenKrupp Technologies AG (Chair)

Dr. Ulrich Middelmann

Vice Chairman

- Commerzbank AG *
- E.ON Ruhrgas AG
- Evonik Industries AG
- LANXESS AG *
- LANXESS Deutschland GmbH
- RAG AG
- Hoberg & Driesch GmbH (Chair)

Within the Group:

- ThyssenKrupp Elevator AG (Chair)
- ThyssenKrupp Reinsurance AG (Chair)
- ThyssenKrupp Stainless AG (Chair)
- ThyssenKrupp Steel AG
- ThyssenKrupp Acciai Speciali Terni S.p.A./Italy
- ThyssenKrupp (China) Ltd./PR China
- ThyssenKrupp Risk and Insurance Services GmbH (Chair)

Dr. Olaf Berlien

- Dresdner Bank AG

Within the Group:

- ThyssenKrupp Marine Systems AG (Chair)
- ThyssenKrupp Services AG
- Berco S.p.A./Italy (President)
- ThyssenKrupp (China) Ltd./PR China (Chairman)

Edwin Eichler

Within the Group:

- ThyssenKrupp (China) Ltd./PR China
- ThyssenKrupp Industries and Services Qatar LLC/Qatar

Jürgen H. Fechter

Within the Group:

- ThyssenKrupp Nirosta GmbH (Chair)
- ThyssenKrupp Technologies AG
- ThyssenKrupp VDM GmbH (Chair)
- Grupo ThyssenKrupp S.L./Spain
- Shanghai Krupp Stainless Co., Ltd./PR China (Vice Chairman)
- ThyssenKrupp Acciai Speciali Terni S.p.A./Italy (President)
- ThyssenKrupp (China) Ltd./PR China
- ThyssenKrupp Mexinox s.a. de c.v./Mexico (Chairman)
- ThyssenKrupp Stainless USA, LLC/USA (Chairman)

Dr.-Ing. Karl-Ulrich Köhler

- BASF Coatings AG
- Hüttenwerke Krupp Mannesmann GmbH (Chair)
- ANSC-TKS Galvanizing Co., Ltd./PR China (Chairman)

Within the Group:

- Eisen- und Hüttenwerke AG (Chair)
- Hoesch Hohenlimburg GmbH (Chair)
- Rasselstein GmbH (Chair)
- ThyssenKrupp Stainless AG
- ThyssenKrupp Umformtechnik GmbH
- ThyssenKrupp CSA Companhia Siderúrgica/Brazil

Ralph Labonte

- PEAG Personalentwicklungs- und Arbeitsmarktagentur GmbH (Chair)

Within the Group:

- Polysius AG
- Rothe Erde GmbH
- ThyssenKrupp Bilstein Suspension GmbH
- ThyssenKrupp Drauz Nothelfer GmbH
- ThyssenKrupp Marine Systems AG
- ThyssenKrupp Präzisionsschmiede GmbH
- ThyssenKrupp Steel AG
- Berco S.p.A./Italy

Dr.-Ing. Wolfram Mörsdorf

- GETRAG Getriebe- und Zahnradfabrik Hermann Hagenmeyer GmbH & Cie. KG
- INPRO Innovationsgesellschaft für fortgeschrittene Produktionssysteme in der Fahrzeugindustrie mbH

Within the Group:

- Rothe Erde GmbH
- ThyssenKrupp Präzisionsschmiede GmbH (Chair)
- ThyssenKrupp Services AG
- ThyssenKrupp (China) Ltd./PR China
- ThyssenKrupp Presta AG/Liechtenstein
- ThyssenKrupp Waupaca, Inc./USA (Chairman)

Dr. A. Stefan Kirsten resigned from the Executive Board at the close of November 30, 2006. At this date he held the following directorships:

Within the Group:

- ThyssenKrupp Automotive AG
- ThyssenKrupp Marine Systems AG
- ThyssenKrupp Reinsurance AG (Chair)
- ThyssenKrupp Steel AG
- ThyssenKrupp Budd Company/USA
- ThyssenKrupp Risk and Insurance Services GmbH (Chair)

· Membership of statutory supervisory boards within the meaning of Art. 125 of the German Stock Corporation Act (AktG) (as of September 30, 2007)

* Exchange-listed company

· Membership of comparable German and non-German control bodies of business enterprises within the meaning of Art. 125 of the German Stock Corporation Act (AktG) (as of September 30, 2007)

Other directorships held by Supervisory Board members

Prof. Dr. h.c. mult. Berthold Beitz, Essen

Honorary Chairman
Chairman of the Board of Trustees of
the Alfried Krupp von Bohlen und Halbach
Foundation

—

Prof. Dr. Günter Vogelsang, Düsseldorf

Honorary Chairman

—

Dr. Gerhard Cromme, Essen

Chairman
Former Chairman of the Executive Board of
ThyssenKrupp AG

—

- Allianz SE
- Axel Springer AG
- Siemens AG (Chair)
- Compagnie de Saint-Gobain (France)

Bertin Eichler, Frankfurt/Main

Vice Chairman
Member of the Executive Committee of the
German Metalworkers' Union (IG Metall)

—

- BGAG Beteiligungsgesellschaft der
Gewerkschaften GmbH (Chair)
- BMW AG

Markus Bistram, Dinslaken

Trade union secretary at the Düsseldorf
branch office of IG Metall

—

Within the Group:

- ThyssenKrupp Technologies AG

Theo Frielinghaus, Ahlen

(since January 04, 2007)
Mechanical engineering technician
Chairman of the Works Council of Polysius AG

—

Within the Group:

- Polysius AG
- ThyssenKrupp Technologies AG

Heinrich Hentschel, Emden

Technical clerk/Hydrostatics
Member of the Works Council of
Nordseewerke GmbH

—

Prof. Jürgen Hubbert, Sindelfingen

Former Member of the Executive Board
of DaimlerChrysler AG

—

- HWA AG (Chair)
- Häussler Group (Advisory Board Chair)
- Österreichische Industrieholding AG
(Austria, Vice Chair)
- TÜV Süddeutschland Holding AG
(Member of Stockholder Committee)

Klaus Ix, Siek

Fitter
Chairman of the Works Council of
ThyssenKrupp Fahrtreppen GmbH

—

Within the Group:

- ThyssenKrupp Elevator AG
- ThyssenKrupp Fahrtreppen GmbH
(Vice Chair)

· Membership of statutory supervisory boards within the meaning of Art. 125 of the German Stock Corporation Act (AktG) (as of September 30, 2007)

• Membership of comparable German and non-German control bodies of business enterprises within the meaning of Art. 125 of the German Stock Corporation Act (AktG) (as of September 30, 2007)

Hüseyin Kavvesoglu, Maxdorf

Foreman
Chairman of the Works Council Union
ThyssenKrupp Services

—
Within the Group:

- ThyssenKrupp Industrieservice GmbH
- ThyssenKrupp Services AG

Dr. Martin Kohlhausen, Bad Homburg

Chairman of the Supervisory Board
of Commerzbank AG

-
- Commerzbank AG (Chair)
 - Hochtief AG (Chair)

Dr. Heinz Kriwet, Düsseldorf

Former Chairman of the Executive Board
of Thyssen AG

Dr.-Ing. Klaus T. Müller, Dortmund

Team coordinator, quality management and
process technology at ThyssenKrupp Steel AG

Prof. Dr. Bernhard Pellens, Bochum

Professor of Business Studies and
International Accounting,
Ruhr University Bochum

Dr. Heinrich v. Pierer, Erlangen

Former Chairman of the Supervisory Board
of Siemens AG

-
- Deutsche Bank AG
 - Hochtief AG
 - Münchener Rückversicherungs-
Gesellschaft AG
 - Volkswagen AG

Dr. Kersten v. Schenck, Bad Homburg

Attorney and notary public

-
- Praktiker Bau- und
Heimwerkermärkte AG (Chair)
 - Praktiker Bau- und Heimwerkermärkte
Holding AG (Chair)

Peter Scherrer, Brussels

General secretary of the European
Metalworkers' Federation

-
- Adam Opel GmbH
 - Opel Powertrain GmbH

Thomas Schlenz, Duisburg

Shift foreman
Chairman of the Group Works Council
of ThyssenKrupp AG

-
- PEAG Personalentwicklungs- und
Arbeitsmarktagentur GmbH
- Within the Group:
- ThyssenKrupp Services AG

Dr. Henning Schulte-Noelle, Munich

Chairman of the Supervisory Board
of Allianz SE

-
- Allianz SE (Chair)
 - E.ON AG
 - Siemens AG

Wilhelm Segerath, Duisburg

Automotive bodymaker
Chairman of the General Works Council
of ThyssenKrupp Steel AG and
Chairman of the Works Council Union
ThyssenKrupp Steel

Christian Streiff, Paris

President of PSA Peugeot Citroën s.A.

-
- Continental AG
 - Ecole Nationale Supérieure des Mines
de Paris (France)

Prof. Dr. Gang Wan, Shanghai

Minister of Science and Technology of the
People's Republic of China

—

Gerold Vogel resigned from the Supervisory
Board at the close of December 31, 2006.
At this date he held the following directorship:

-
- Versicherungsverein auf Gegenseitigkeit
(VAG) Vorsorgekasse Hoesch

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Glossary

A

Average collection period

Trade accounts receivable divided by sales, multiplied by 360 (the lower the ratio, the faster customers pay)

C

Capital employed

Interest-bearing invested capital

Operating cash flows

Cash receipts/payments, unless caused by investing or financing activities

Corporate governance

Designation in international parlance for company management and company controlling focused on responsible, long-term value creation

Cost of capital

Strategically defined minimum return required by capital providers

Cross selling

Selling additional related products or services to an existing customer

D

DAX

Deutscher Aktien-Index (German Stock Index), compiled by Deutsche Börse. The index reflects the performance of the 30 largest and strongest-selling German stocks, including ThyssenKrupp stock

Declaration of Conformity

Declaration by executive board and supervisory board in accordance with Art. 161 Stock Corporation Act (AktG) on the implementation of the recommendations of the Government Commission on the German Corporate Governance Code

Dual-phase steel

Steel with a microstructure imparting good formability and high strength

E

EBIT

Earnings before interest, taxes

EBITDA

Earnings before interest, taxes, depreciation and amortization

EBT

Earnings before taxes

E-procurement

Purchasing materials using modern electronic media, particularly the internet

Equity ratio

Ratio of total equity to balance sheet total (the higher the ratio, the lower the indebtedness)

F

Fair disclosure

Disclosure of all information to all stakeholders of an exchange-listed company at the same time

First-stage processing

Initial processing of materials in service centers (e.g. blanking, surface treatment)

Free cash flow (before dividend)

Operating cash flows less cash flows from investing activities

G

Gearing

Ratio of financial liabilities to total equity (the lower the ratio, the higher the share of total equity in the interest-bearing capital employed)

Gross income

Net sales less cost of sales

I

Internal financing strength

Ratio of operating cash flows to cash flows from investing activities

International Financial Reporting Standards (IFRS)

The standard international accounting rules are intended to make company data more comparable. Under an EU resolution, accounting and reporting at exchange-listed companies must be done in accordance with these rules.

Inventory turnover

Inventories divided by sales, multiplied by 360 (the lower the ratio, the faster the inventory turnover)

Investment grade

A rating is expressed in a combination of alpha-numeric symbols and represents a company's credit standing as assessed by the rating agency. Ratings can be roughly divided into two categories: "Investment grade" (adequate protection) and "Non-investment grade" (speculative).

L

Long Term Management Incentive Plan (LTM)

Scheme awarding stock appreciation rights to Group executives as a capital-market oriented compensation element. The value of the stock appreciation rights is linked to the performance of ThyssenKrupp stock and the Dow Jones stxxx

M

Mid Term Incentive Plan (MTI)

Mid-term variable compensation for executive board members and other selected executives through stock rights.

R

Rating

Ratings are used to assess the future ability of a company to meet its payment obligations on time and in full. They are based on an analysis of quantitative and qualitative factors, including an evaluation of the company's business and financial risk profile.

ROCE

Return on capital employed

S

Slab

Compact block of crude steel as starting product for sheet or strip

Supply chain management

Integrated planning, control and monitoring of all logistics activities in a supply chain

SWATH

Small Waterplane Area Twin Hull
Type of ship with specially shaped hull that keeps it very stable even in high seas

T

Tailored blank

Metal blank comprising individual steel sheets of different grade, gauge and finish which are welded together and are suitable for deep drawing

ThyssenKrupp best

Program to improve efficiency in all areas of the company. Best stands for "business excellence in service and technology"

ThyssenKrupp Value Added (TKVA)

Central indicator for value-based management, comparing earnings before taxes and interest with cost of capital

V

Volatility

Intensity of price fluctuations of a stock, currency or bulk commodity compared to the market development

List of abbreviations

A

AktG

German stock corporation act (Aktengesetz)

C

CESR

Committee of European Securities Regulators

CGU

Cash Generating Unit

CSR

Corporate Social Responsibility

D

DAX

German stock index

DEHSt

German emissions trading office

DJ STOXX

Dow Jones STOXX

DRS

German Accounting Standard

DSR

German Accounting Standards Board

E

EPS

Earnings per share

ESMT

European School of Management and Technology

H

HGB

German Commercial Code

I

IAS

International Accounting Standard

IASB

International Accounting Standards Board

IFRIC

International Financial Interpretations Committee

IFRS

International Financial Reporting Standards

K

KonTraG

German Law on Control and Transparency
in Business

L

LTM1

Long Term Management Incentive Plan

M

MitbestG

German Codetermination Law

MTI

Mid Term Incentive Plan

P

PoC

Percentage of Completion

R

ROCE

Return on Capital Employed

S

SIC

Standing Interpretations Committee

SPE

Special Purpose Entity

T

TKVA

ThyssenKrupp Value Added

U

US GAAP

United States Generally Accepted Accounting
Principles

V

VorstOG

Management Compensation Disclosure Act

W

WACC

Weighted Average Cost of Capital

WpHG

German Securities Trading Act

Contact / 2008 – 2009 dates

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Forward-looking statements

This annual report contains forward-looking statements that reflect management's current views with respect to future events. Such statements are subject to risks and uncertainties that are beyond ThyssenKrupp's ability to control or estimate precisely, such as future market and economic conditions, the behavior of other market participants, the ability to successfully integrate acquired businesses and achieve anticipated synergies and the actions of government regulators. If any of these or other risks and uncertainties occur, or if the assumptions underlying any of these statements prove incorrect, then actual results may be materially different from those expressed or implied by such statements. ThyssenKrupp does not intend or assume any obligation to update any forward-looking statements to reflect events or circumstances after the date of these materials.

2008 – 2009 dates

January 18, 2008

Annual General Meeting

January 21, 2008

Payment of dividend for the 2006/2007 fiscal year

February 13, 2008

Interim report
1st quarter 2007/2008 (October to December)
Conference call with analysts and investors

May 14, 2008

Interim report
2nd quarter 2007/2008 (January to March)

May 16, 2008

Analysts' and investors' conference

August 14, 2008

Interim report
3rd quarter 2007/2008 (April to June)
Conference call with analysts and investors

November 28, 2008

Annual press conference
Analysts' and investors' conference

January 23, 2009

Annual General Meeting

Variances for technical reasons

For technical reasons (e.g. conversion of electronic formats) there may be variances between the accounting documents contained in this annual report and those submitted to the electronic Federal Gazette (Bundesanzeiger). In this case, the version submitted to the electronic Federal Gazette shall be binding.

An English translation of the annual report is also available; in the event of variances, the German version of the annual report shall take precedence over the English translation.

Both language versions of the annual report can be downloaded from the internet at <http://www.thyssenkrupp.com>. An interactive online version of the annual report for the media is also available on our website in both languages.

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