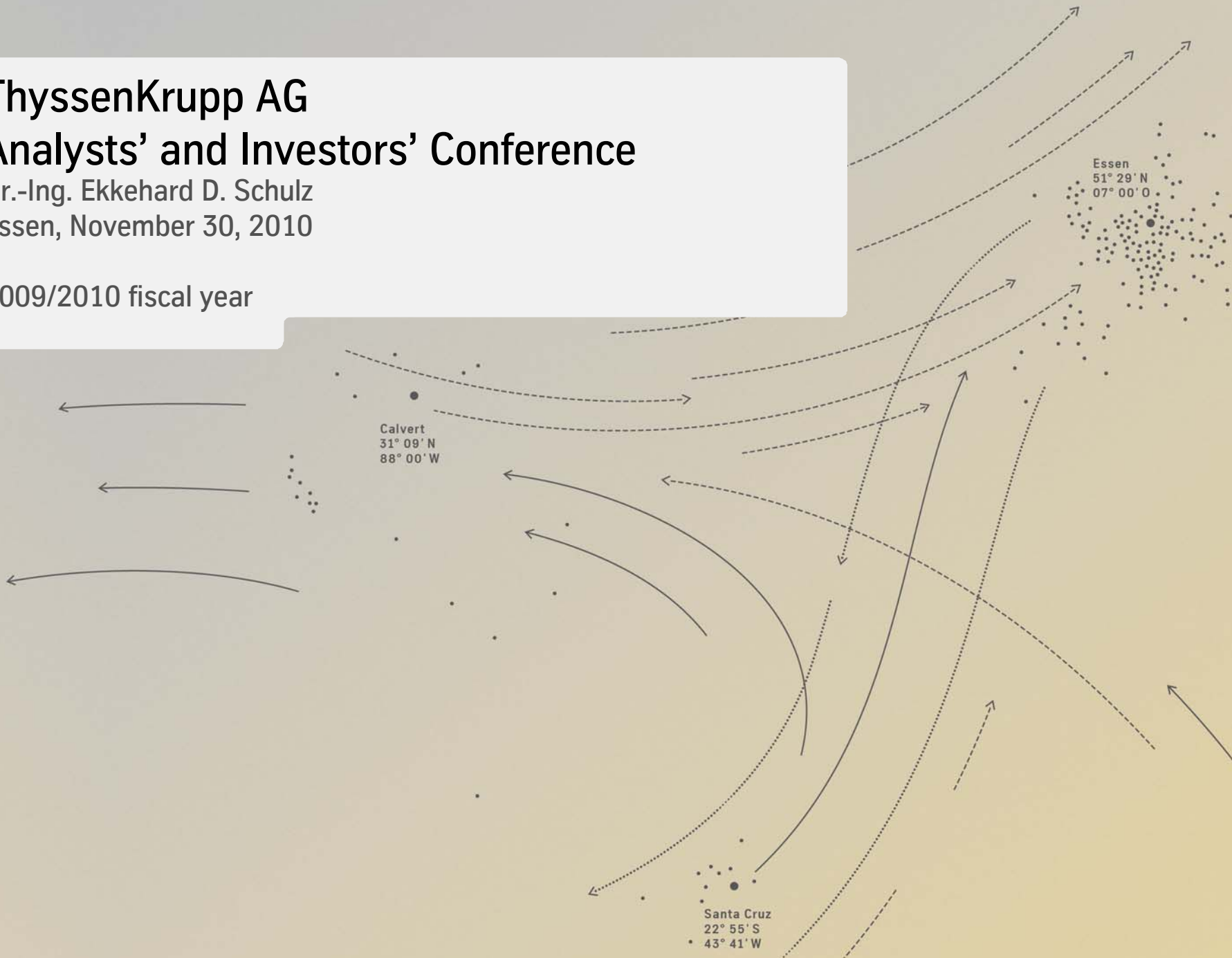


ThyssenKrupp AG

Analysts' and Investors' Conference

Dr.-Ing. Ekkehard D. Schulz
Essen, November 30, 2010

2009/2010 fiscal year



Agenda

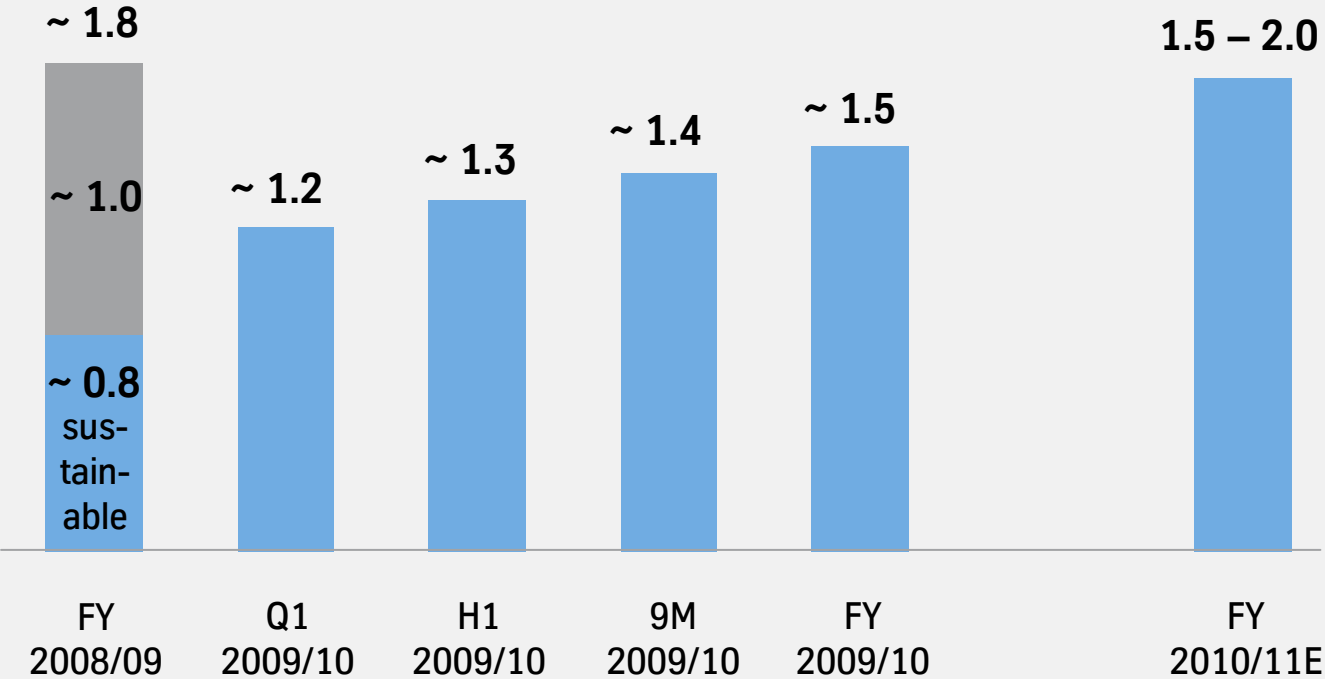
Dr.-Ing. Ekkehard D. Schulz

- Key figures of fiscal year 2009/2010
- Transatlantic growth strategy
- Performance of the business areas
- Outlook

Earnings increase through sustainable cost savings

Sustainable cost savings realized (bn €)

Sustainable cost savings planned (bn €)



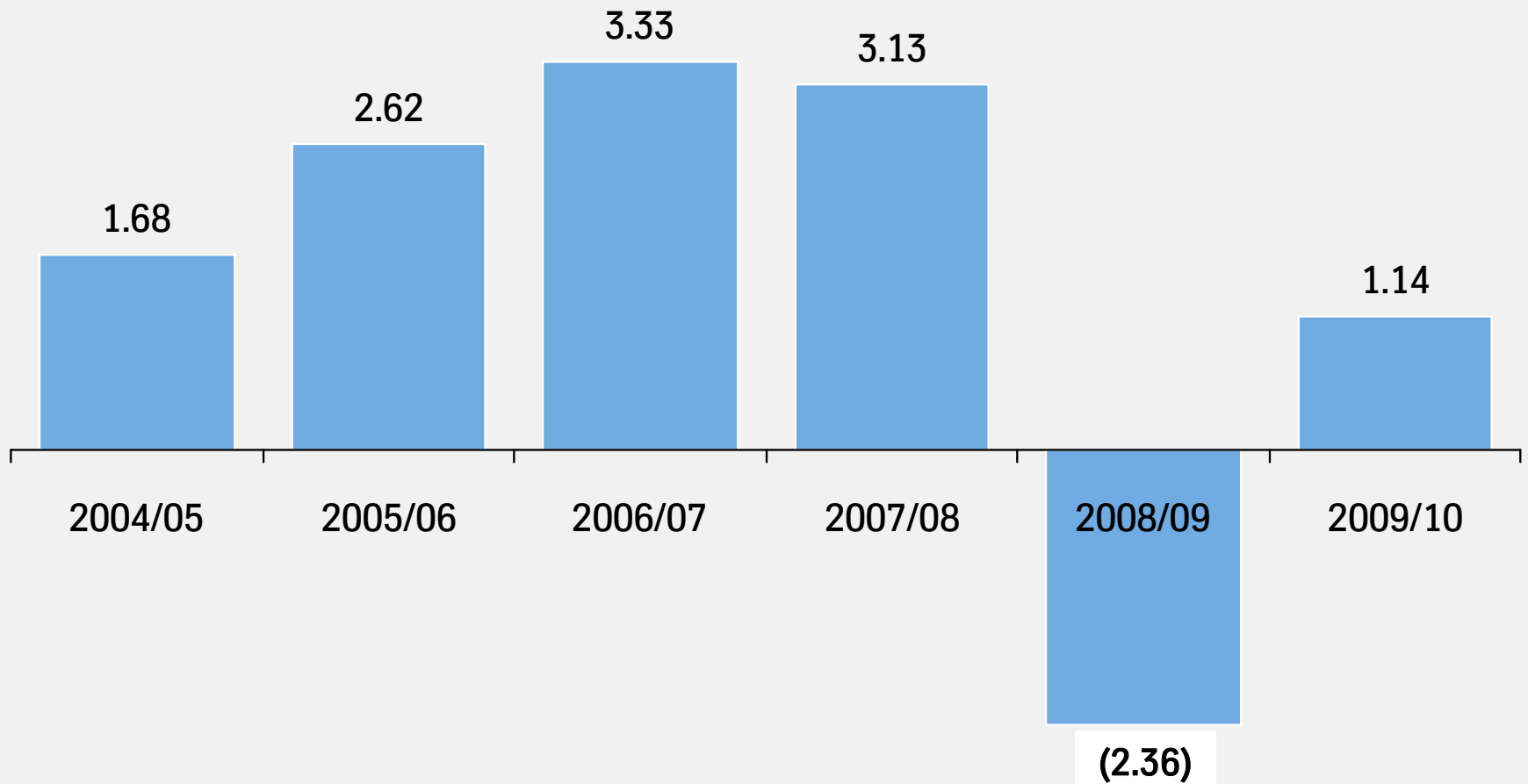
Key figures of fiscal year 2009/2010

Order intake	billion €	41.3
Sales	billion €	42.6
EBT	million €	1,135
Adjusted EBT	million €	1,030
Earnings per share	€	1.77
Dividend per share*	€	0.45
Employees	(Sept. 30)	177,346

*Proposal to General Stockholders' Meeting

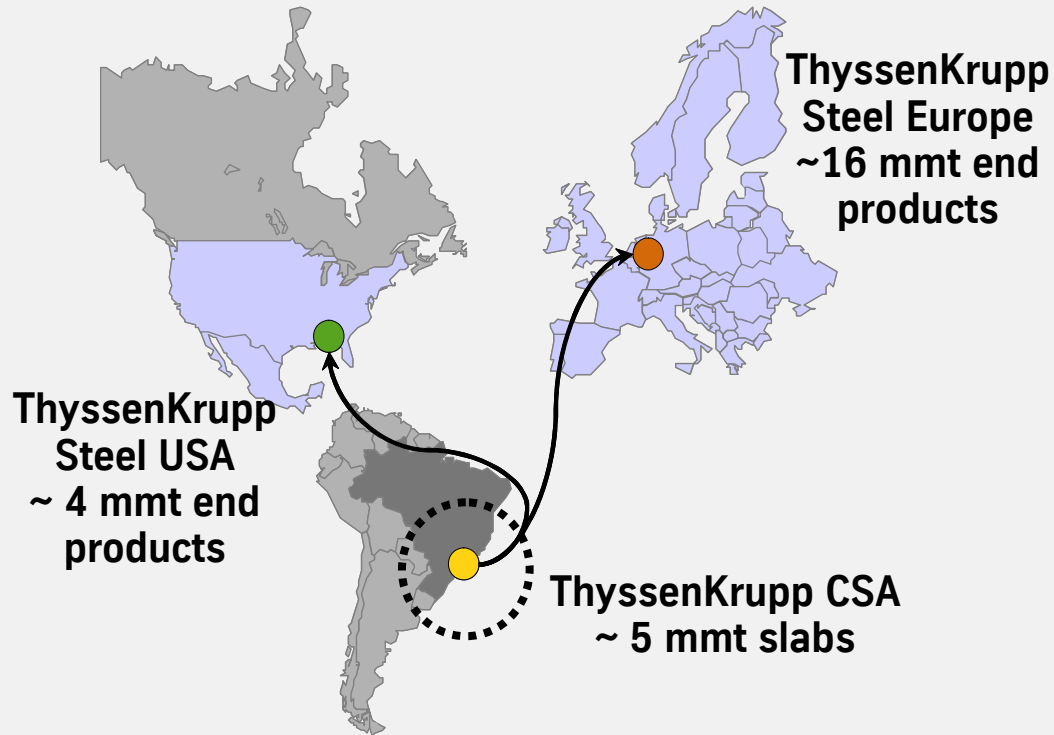
Earnings – turnaround achieved

Earnings before taxes (in billion €)



Transatlantic growth strategy

Our major projects CSA and Alabama



Cost advantages

- Direct supply of iron ore
- Captive power supply in excess of own needs
- Optimized logistics and ultra-modern equipment

ThyssenKrupp CSA (I)

Successful startup of major project in Brazil



ThyssenKrupp CSA (II)

First blast furnace fired up on July 12, 2010, second to follow in early December



ThyssenKrupp CSA (III)

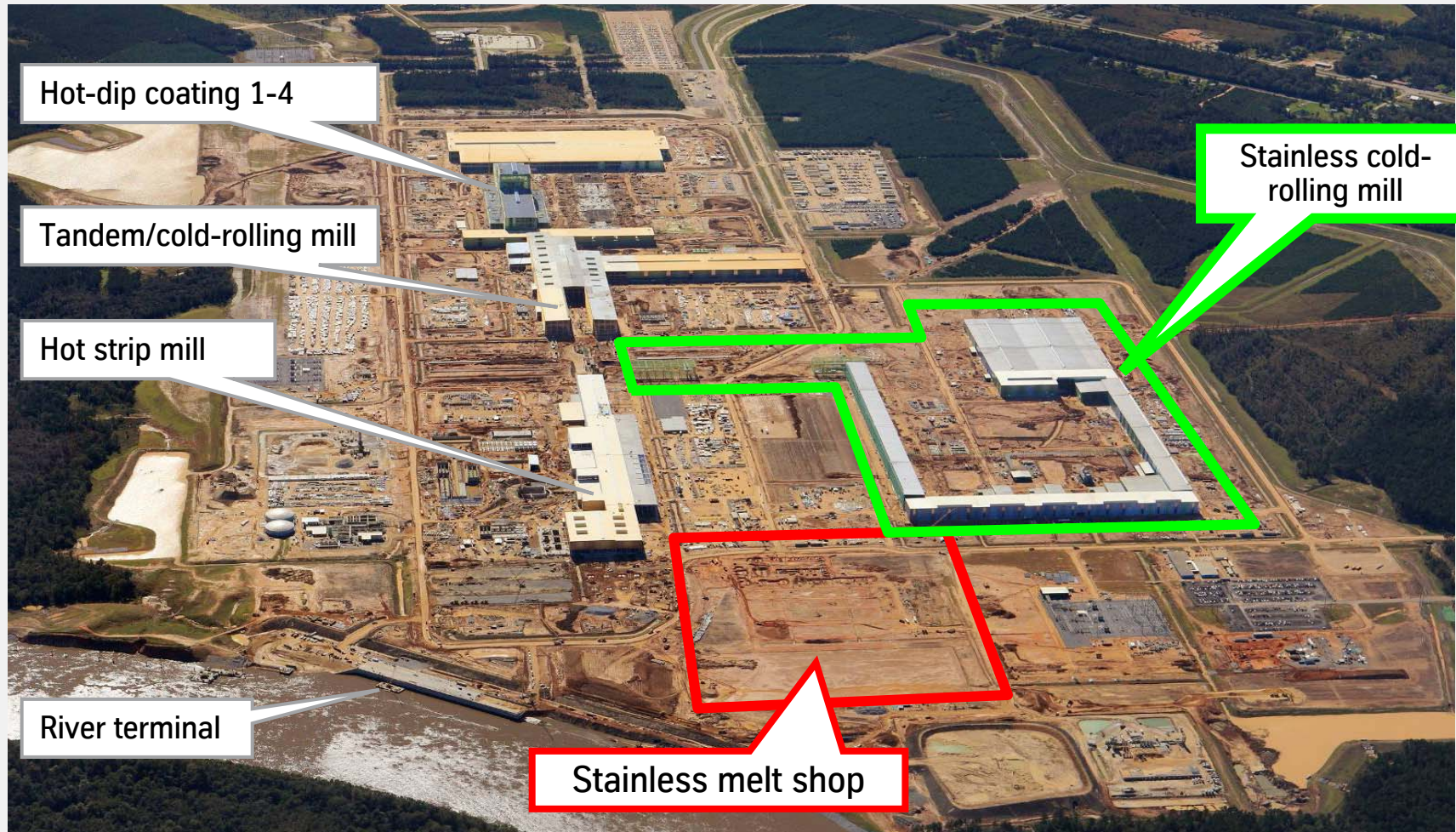
First slab produced at beginning of September



ThyssenKrupp AG Analysts' Conference
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Good progress on major project in USA

Official inauguration on December 10, 2010



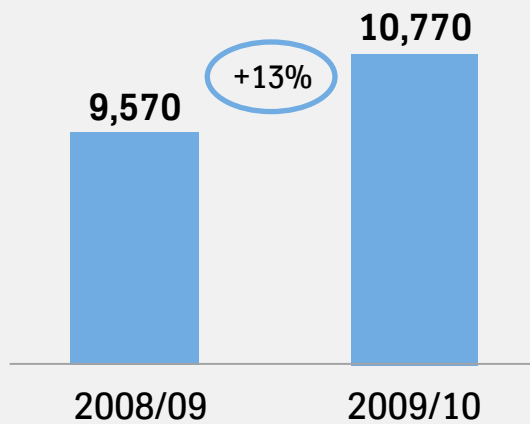
First coil produced in Alabama on July 31, 2010



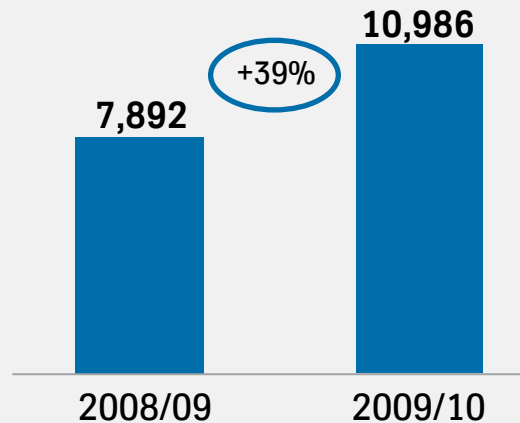
Steel Europe – key figures



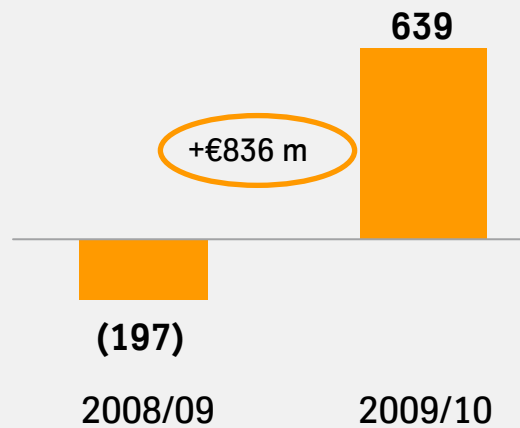
Sales (million €)



Order intake (million €)



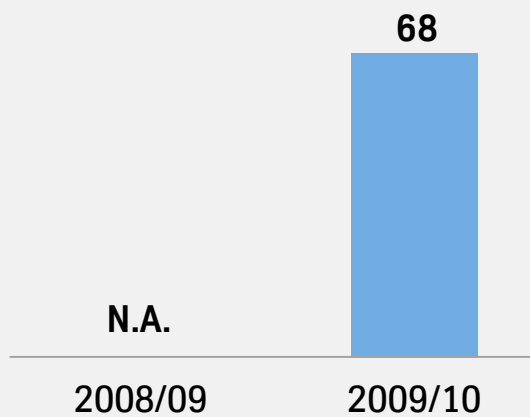
Earnings before taxes (million €)



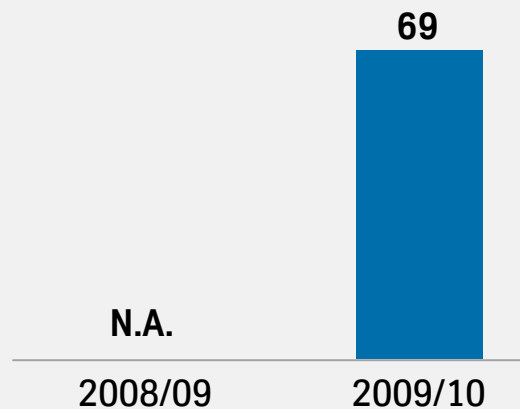
Steel Americas – key figures



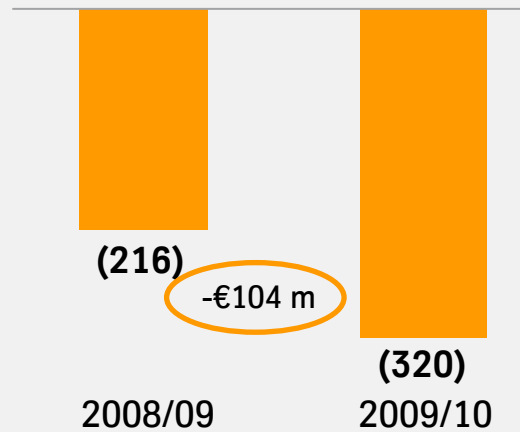
Sales (million €)



Order intake (million €)



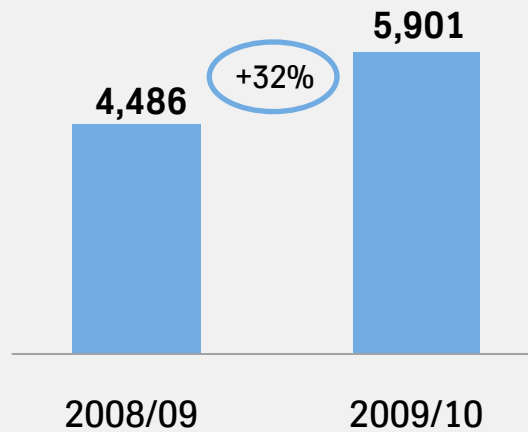
Earnings before taxes (million €)



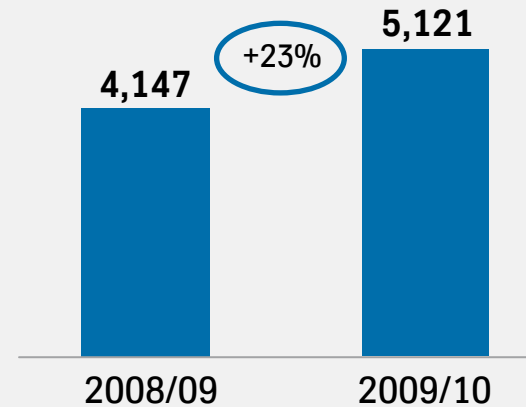
Stainless Global – key figures



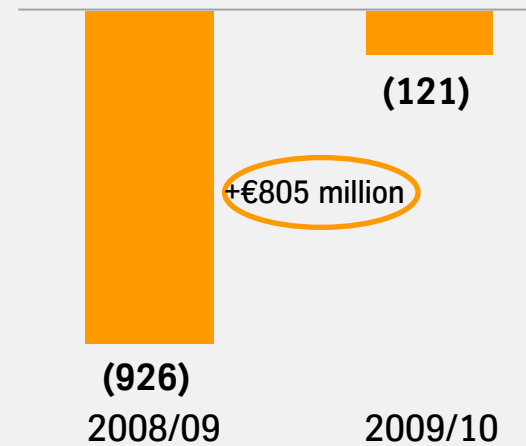
Sales (million €)



Order intake (million €)



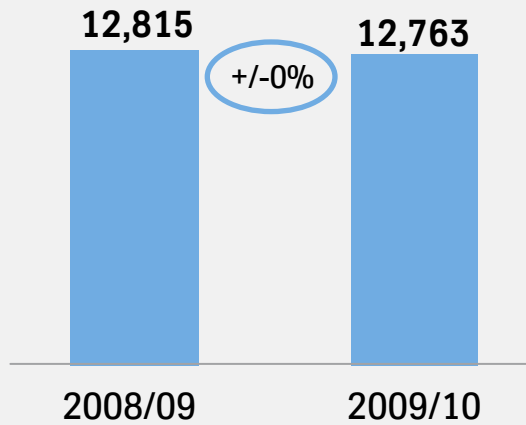
Earnings before taxes (million €)



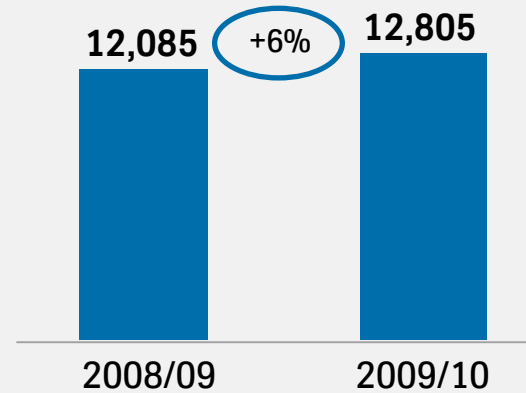
Materials Services – key figures



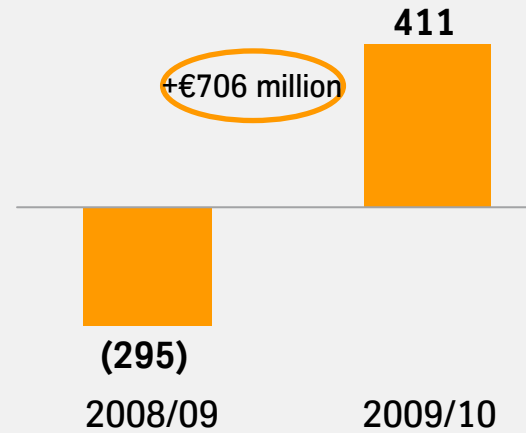
Sales (million €)



Order intake (million €)



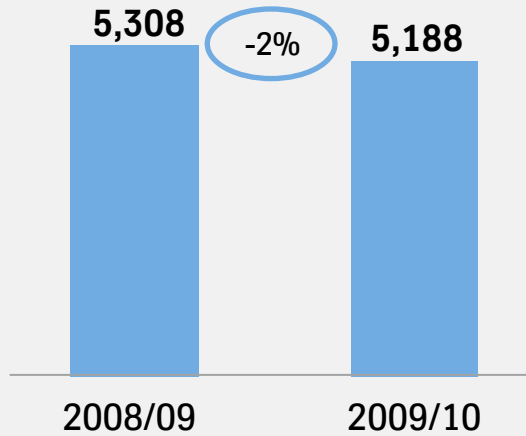
Earnings before taxes (million €)



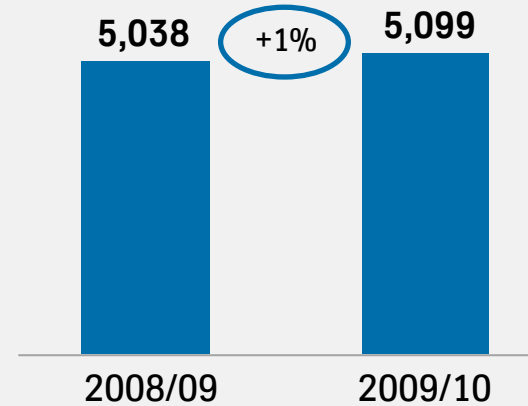
Elevator Technology – key figures



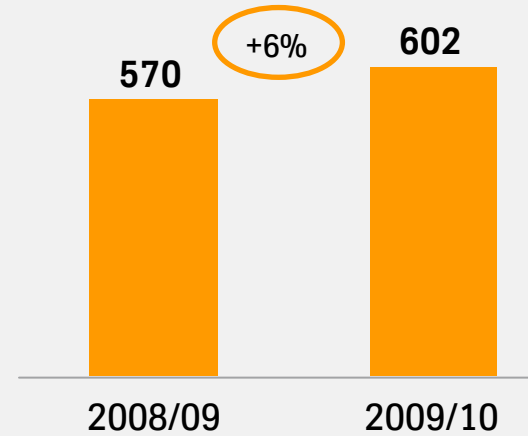
Sales (million €)



Order intake (million €)



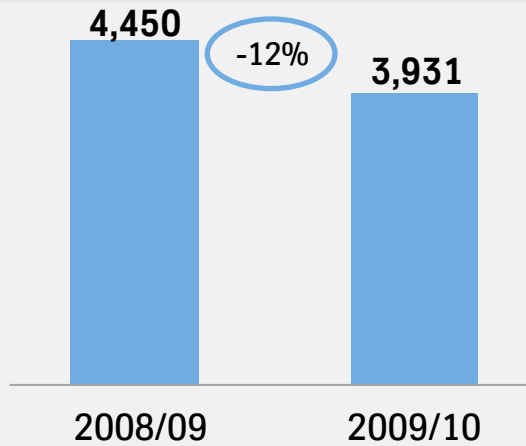
Earnings before taxes (million €)



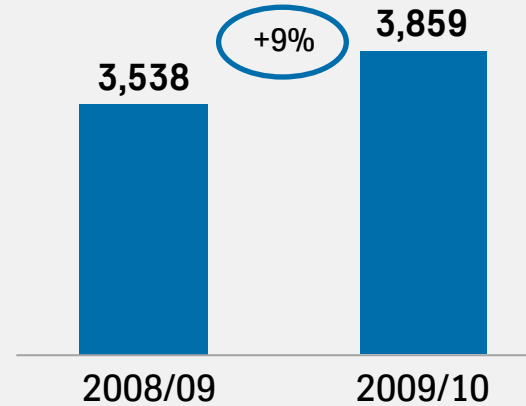
Plant Technology – key figures



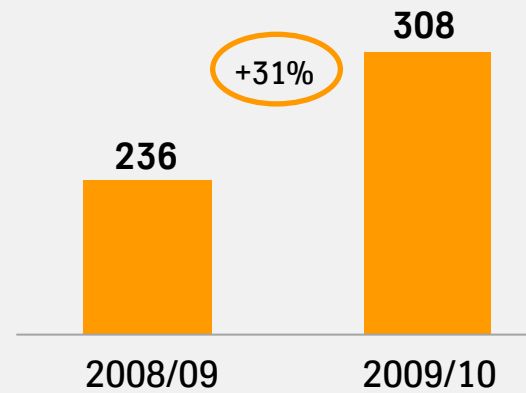
Sales (million €)



Order intake (million €)



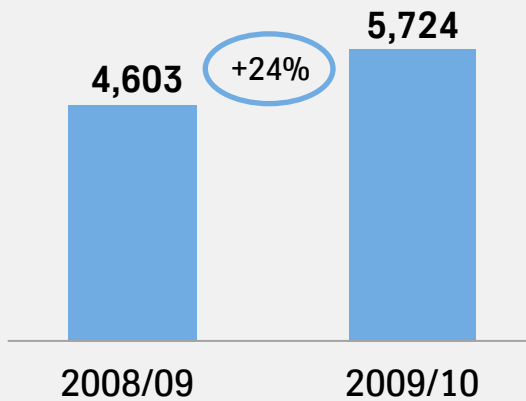
Earnings before taxes (million €)



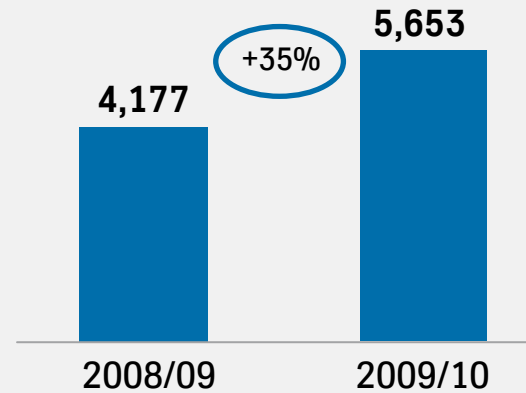
Components Technology – key figures



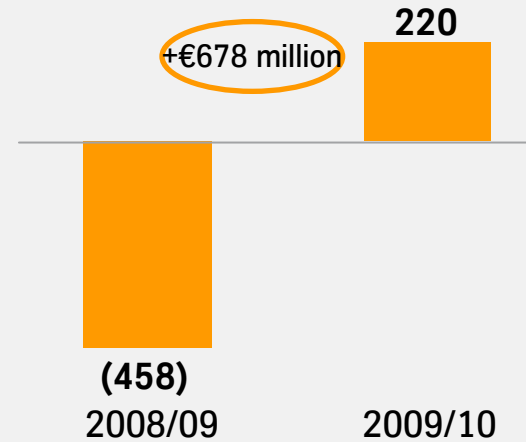
Sales (million €)



Order intake (million €)



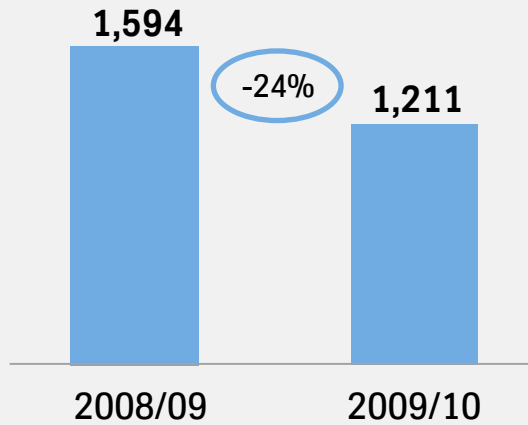
Earnings before taxes (million €)



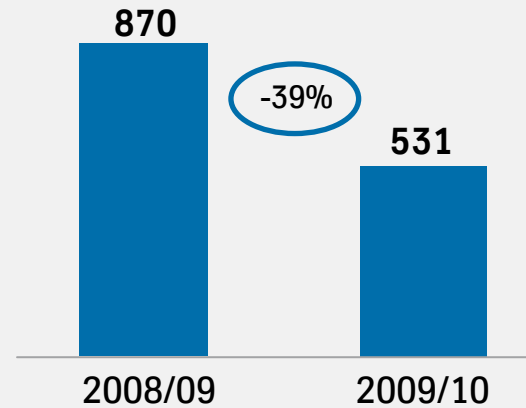
Marine Systems – key figures



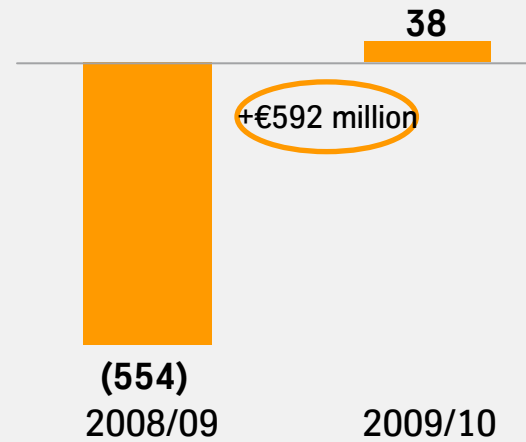
Sales (million €)



Order intake (million €)



Earnings before taxes (million €)



Surprisingly strong growth in 2010 to continue in 2011 but at slower pace

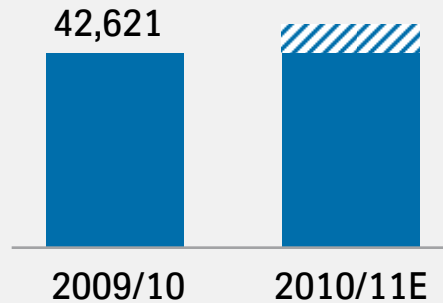
[GDP, real, in % versus prior year]



Source: IHS Global Insight, in-house research

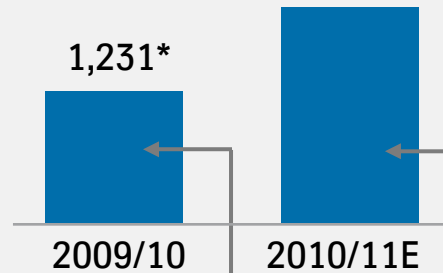
Outlook fiscal year 2010/11

Sales
[million €]



**Further increase
by 10-15%**

EBIT adjusted
[million €]



~ €2 billion*

**Steel Americas:
€(600) million***

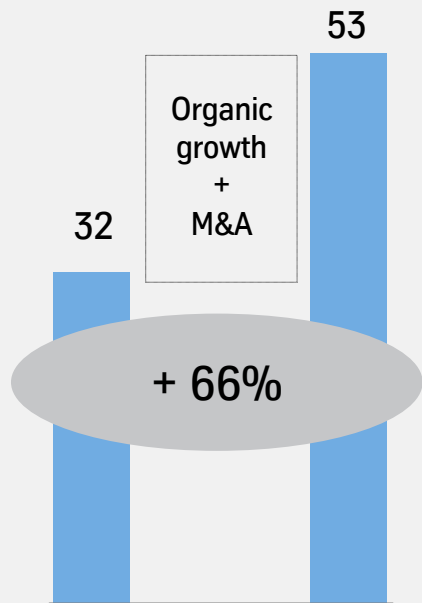
**Steel Americas:
Negative EBIT in mid three-digit
million euro range**

* Comparative prior-year figure – and outlook for 2010/2011 – based on modified definition of EBIT

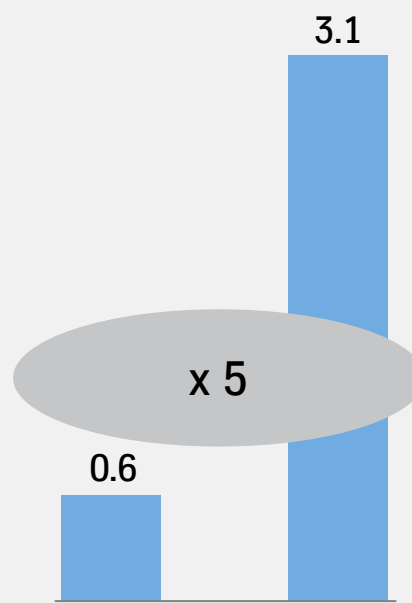
Successful performance of the Group since the merger

Fiscal year 1998/1999 versus 2007/2008

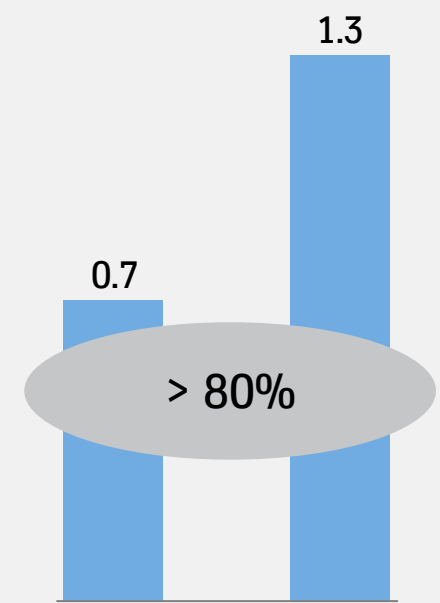
Sales [bn €]



Earnings [bn €]



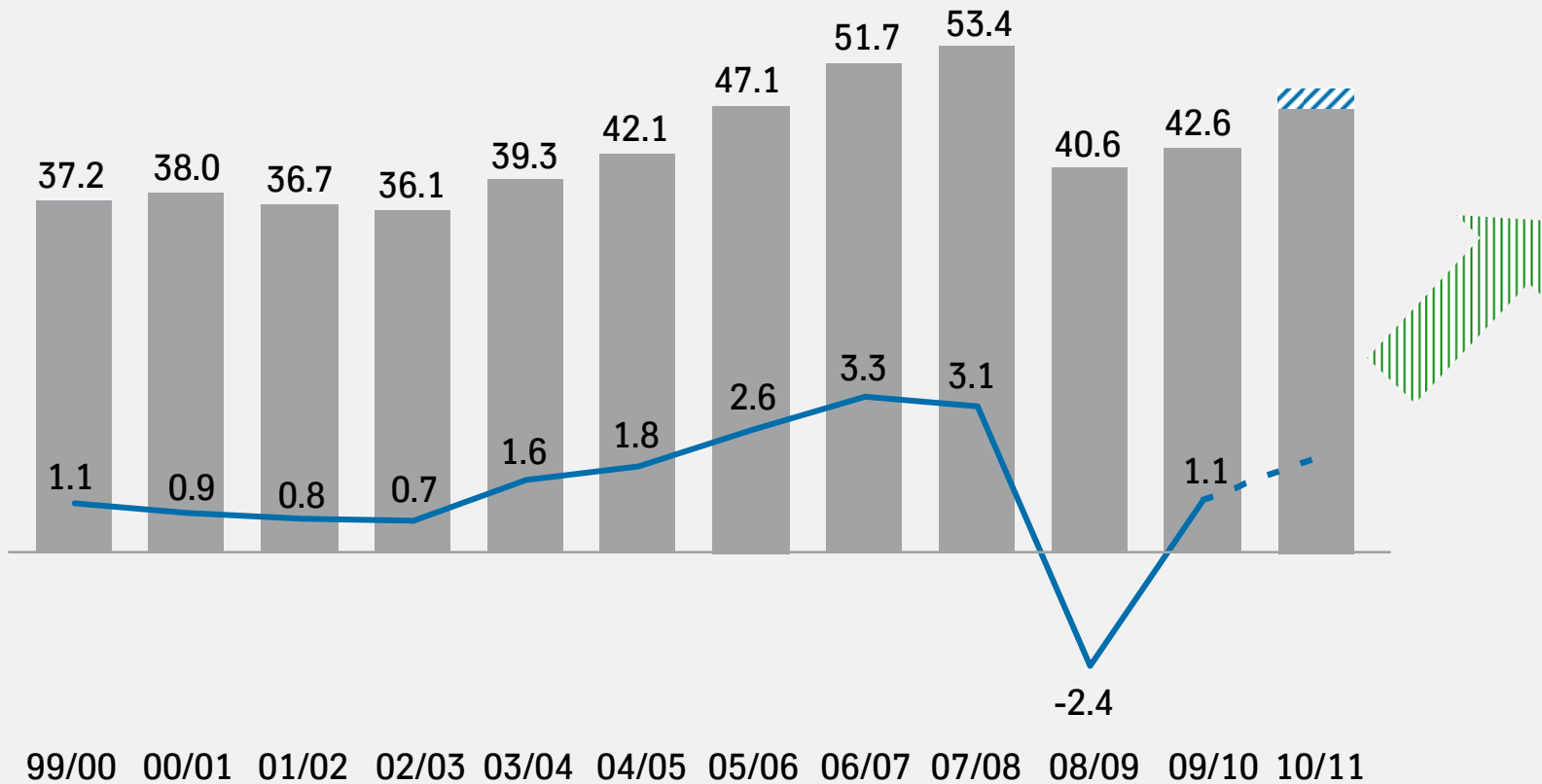
Dividend per share [€]



ThyssenKrupp back on growth path

[billion €]

— Earnings before taxes ■ Sales



ThyssenKrupp

A focused, value-creating technology and materials group

