

## Overview of 2nd quarter 2001/02

- 2nd quarter 2001/02 still strongly impacted by slowdown
- Sales down 4% to €9.0 billion; Orders down 4% to €9.2 billion
- Earnings down €63 million to €96 million, of which €91 million disposal gains
- EPS down to €0.13; normalized €0.01
- Net debt at €7.3 billion €0.1 billion slightly higher than at December 31, 2001

Note: Due to adoption of SFAS 142 in the current fiscal year, for comparative purposes all prior-year earnings figures are shown before goodwill amortization.



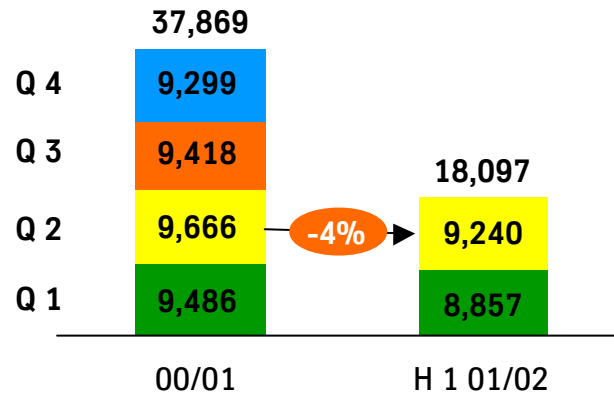
## Key Data ThyssenKrupp Group 1st Half 2001/02

		H1 00/01	H2 00/01	H1 01/02	Change vs. H1 00/01 in %
Order intake	m €	19,152	18,717	18,097	-5.5
Sales	m €	18,764	19,244	17,354	-7.5
EBITDA	m €	1,636	1,631	1,069	-34.7
EBT	m €	573	544	124	-78.4
EPS (normalized)	€	0.57	0.48	0.00	
Employees (03/31-09/30)		194,038	193,516	190,397	-1.9

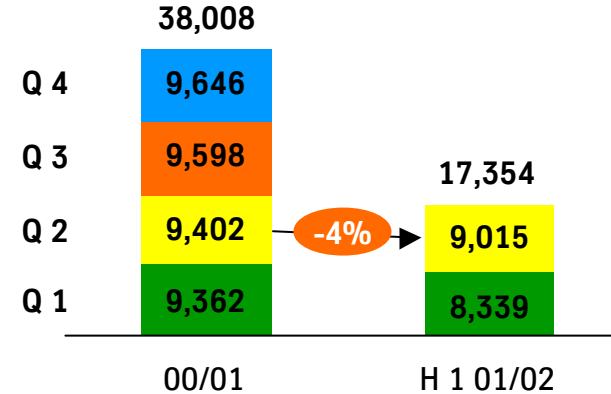


# Group

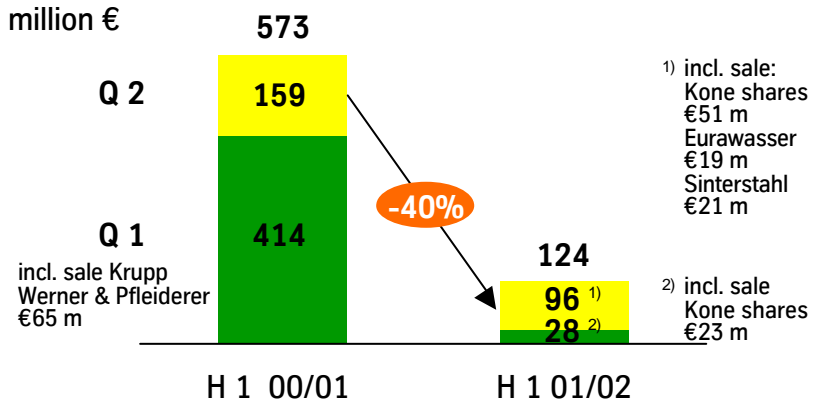
## Order intake million €



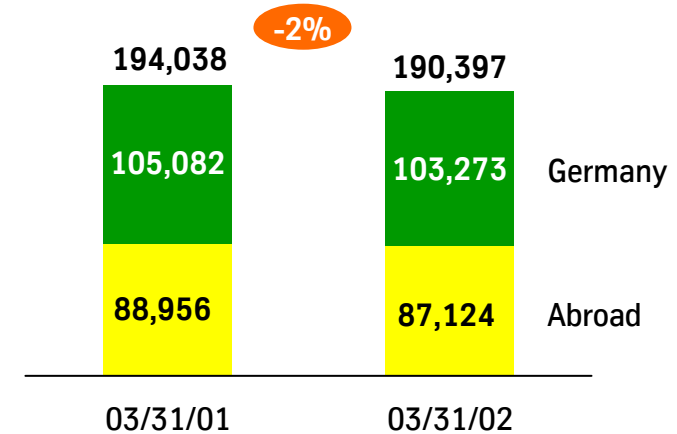
## Sales million €



## EBT million €

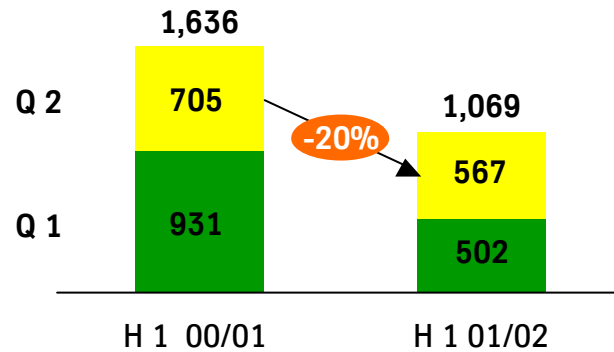


## Employees



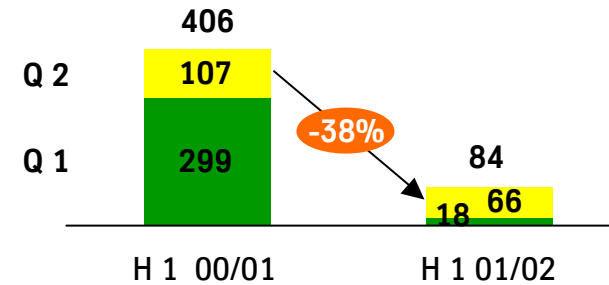
## Group

**EBITDA\***  
million €

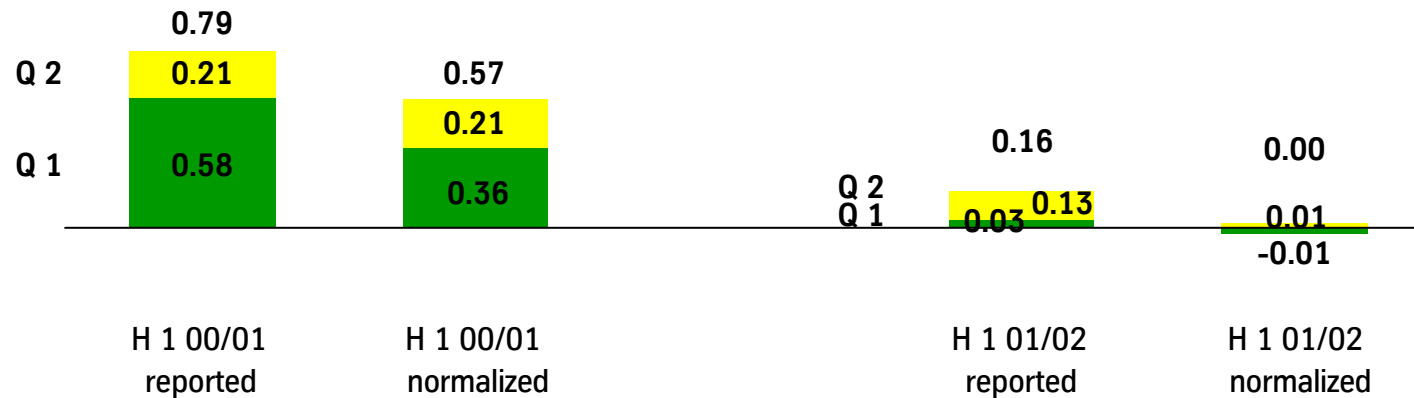


\* excl. interest on accrued pension liabilities

**Net income**  
million €



**Earnings per share**  
€ per share



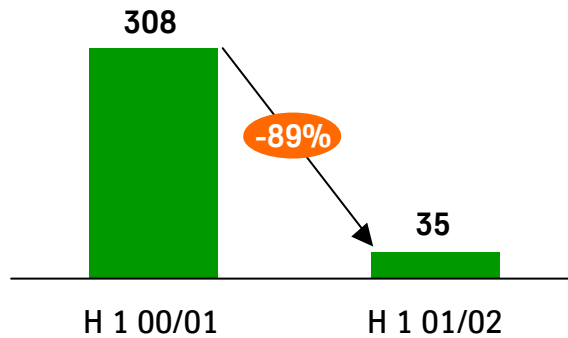
**ThyssenKrupp**



# Group

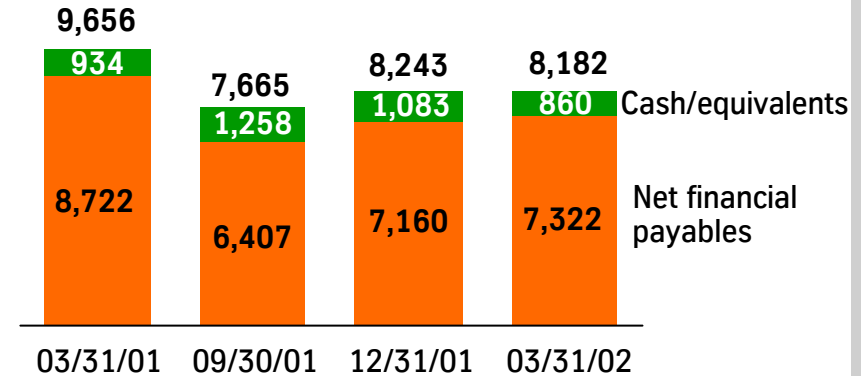
## Cash flow from operating activities

million €



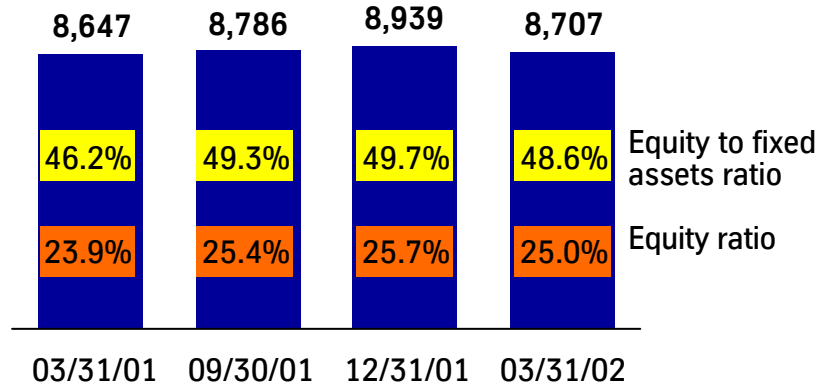
## Financial payables

million €



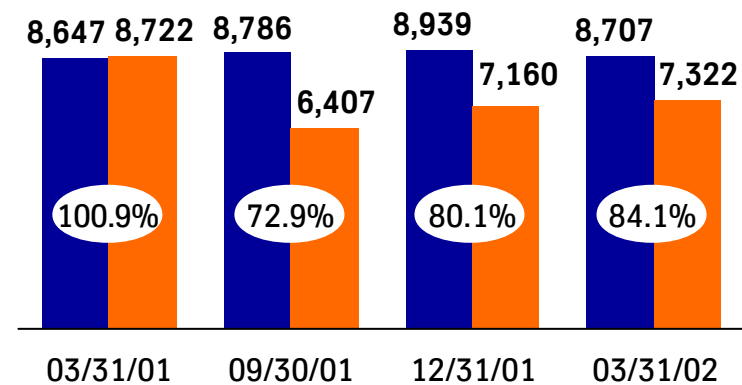
## Stockholders' equity

million €



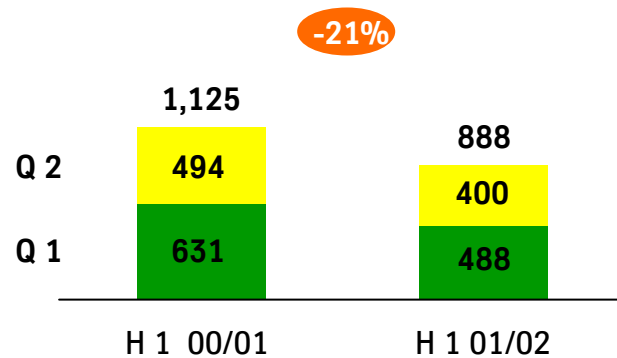
## Gearing

million €



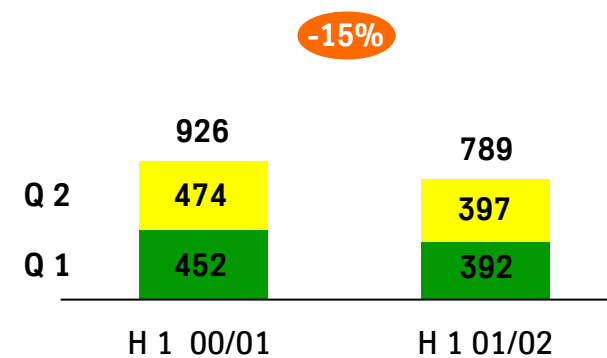
## Group

### Capital expenditures million €



- In H1 2001/02 €746 million was spent on property, plant and equipment and intangible assets (prior year €1,071 million)
- €142 million was spent acquiring businesses and shareholdings (prior year €54 million)

### Depreciation and amortization million €



- H1 00/01 includes goodwill amortization of €115 million !
- Eliminating goodwill amortization, depreciation and amortization expenses are 3% lower



## Overview of 2nd quarter 2001/02 – Group

		2nd Quarter		1st Half	
		2000/01	2001/02	2000/01	2001/02
Order intake	m €	9,666	9,240	19,152	18,097
Sales	m €	9,402	9,015	18,764	17,354
EBITDA	m €	705	567	1,636	1,069
EBT	m €	159	96	573	124
Net income	m €	107	66	406	84
Earnings per share	€	0.21	0.13	0.79	0.16
Earnings per share (normalized)	€	0.21	0.01	0.57	0.00



## Further Information on 2nd Quarter 2001/02 Interim Report

- Disposal gains of €91 million in 2nd quarter comprise €51 million from the sale of the remaining Kone shares, €19 million from the sale of Eurawasser and €21 million from the sale of Sinterstahl
- Interest expense in 1st half improved from -€252 million to -€156 million
- Tax rate 29% in 1st half due to exceptional effects
- Increase in net working capital on balance sheet versus 09/30/2001 from €4,362 million to €4,937 million; excluding portfolio changes and currency effects, net working capital is €637 million higher
- Free cash flow -€466 million in 1st half (previous year -€564 million)



## New Rules for Goodwill Writedowns Under SFAS 141/42

- Under FASB, goodwill on acquisitions can no longer be amortized. Instead, impairment tests have to be carried out every year to determine the scale of any write-down of goodwill.
- Because of its non-calendar fiscal year ThyssenKrupp is obligated to adopt SFAS 142 from fiscal year 2002/03.
- ThyssenKrupp, however, has taken the option of early adoption and will begin using SFAS 142 in fiscal year 2001/02.

### Effects

- As from adoption in Q1 2001/02 there will be no scheduled amortization of goodwill.
- In the 2001/02 financial statements the effects of using the impairment test for the first time will be treated as “changes in accounting principles” and shown separately in the income statement. They will be eliminated in EPS.
- From fiscal year 2002/03 any impairment will reduce operating earnings.



## SFAS 141/42 Impairment Test

- In a first step the carrying amounts of the reporting units at the time of adoption of SFAS 142 (10/01/2001) are compared with the fair values of the reporting units. The carrying amounts are computed from the respective assets and liabilities of the reporting units, including goodwill and intangible assets
- If the carrying amount of a reporting unit exceeds its fair value, potential impairment may have occurred and the second step of the impairment test is performed
- In the second step the fair values of the goodwill are compared with the carrying amounts of the goodwill to determine the amount of impairment
- Following completion of the first step there are indications of possible impairment at Metal Cutting and Berco (Technologies), Materials Trading (Materials) and Construction Services (Serv). We assume that after completion of stage 2 impairment will be lower than the total carrying amount of goodwill of €0.5 billion in these areas



## Reclassifications

- As part of portfolio management, some internal reclassifications of activities took place effective 10/01/2001
  
- The main effects concern the following reclassifications:
  - Combination of electrical steel activities in ThyssenKrupp Electrical Steel and allocation to Other Companies at Steel (Sales 2000/01 €586 million)
  - Transfer of ThyssenKrupp Stainless Export (formerly KTNE) from Materials to Steel (Sales 2000/01 €505 million)
  - Transfer of Turbine Components from Automotive to Technologies (Sales 2000/01 €103 million)



## Effects of Reclassifications in 2000/01

million €	Annual Report 2000/01 (post goodwill)		After Reclassification (ex goodwill)	
	Sales	EBT	Sales	EBT
Steel	12,639	605	12,549	670
Automotive	6,212	143	6,123	155
Elevator	3,515	226	3,439	274
Technologies	5,631	140	5,803	205
Materials	10,124	32	9,582	43
Serv	2,589	(54)	2,589	(36)
Real Estate	323	86	318	80
Corporate	353	(280)	353	(260)
Consolidation	(3,378)	(22)	(2,748)	(14)
<b>Total</b>	<b>38,008</b>	<b>876</b>	<b>38,008</b>	<b>1,117</b>



## Steel I

		2nd Quarter		1st Half	
		2000/01	2001/02	2000/01	2001/02
Order intake	m €	3,265	3,123	6,177	5,730
• Carbon Steel		1,832	1,820	3,499	3,351
• Stainless Steel		1,141	1,073	2,105	1,963
Sales	m €	3,311	2,919	6,451	5,551
• Carbon Steel		1,922	1,648	3,800	3,187
• Stainless Steel		1,083	1,032	2,082	1,921
EBT	m €	96	(39)	294	(65)
• Carbon Steel		61	(72)	157	(116)
• Stainless Steel		(3)	18	66	23
Employees (03/31)		53,677	50,363	53,677	50,363
• Carbon Steel		36,154	30,231	36,154	30,231
• Stainless Steel		12,449	12,557	12,449	12,557
Crude steel production (mt)		4.6	3.9	8.9	7.7
Shipments (1,000 tpm)					
• TKS cold rolled		503	481	479	465
• TKS hot rolled		445	396	433	370
• Stainless total		214	218	197	195
• Stainless cold rolled		132	126	123	121



## Steel II

### Steel market

- Noticeable recovery in demand; significant market stabilization due to production cutbacks (crude steel output 16% lower in Q2); April 1 price increases largely accepted by market

### Carbon Steel

- Sales 14% down due to lower volumes and prices; Earnings down particularly due to lower shipments at TKS
- Further price increases announced for 07/01/2002
- ThyssenKrupp Steel, Kawasaki Steel and NKK signed cooperation agreement for carbon steel (April 2002)
- Electrical steel cooperation between Nippon Steel and ThyssenKrupp Steel being expanded; cooperation agreement signed (April 2002)
- Tagal joint venture in northern China, foundation stone laid for hot dip coating line in Dalian in May 2002

### Stainless Steel

- Strong increase in orders versus Q1 2001/02 by 21%
- Earnings improved, particularly at Mexinox and AST
- AST, Terni: ramp-up of new stainless thin-slab caster running smoothly



## Automotive

		2nd Quarter		1st Half	
		2000/01	2001/02	2000/01	2001/02
Order intake	m €	1,465	1,584	2,991	3,041
Sales	m €	1,530	1,633	3,010	3,078
EBT	m €	26	66	70	67
Employees (03/31)		39,726	38,127	39,726	38,127

- Sales higher due to onset of economic recovery in North America and strengthening of market positions in Europe
- Earnings include disposal gain of €21 million
- Persistent margin and price pressure
- Earnings improvement at Chassis due to lower startup losses at Kitchener plant in Canada
- Lower earnings at Body; Powertrain almost matched its prior-year earnings
- Restructuring program strengthened in Spring business and in preparation at Budd



## Elevator

		2nd Quarter		1st Half	
		2000/01	2001/02	2000/01	2001/02
Order intake	m €	916	976	1,852	1,930
Sales	m €	794	864	1,615	1,714
EBT	m €	48	66	103	138
Employees (03/31)		27,212	28,286	27,212	28,286

- Orders again higher, mainly thanks to major Madrid airport contract, setting a new record in 1st half
- Sales higher, particularly in North America
- Earnings improvement in all business units, particularly in North America
- In Germany and in Passenger Boarding Bridges, earnings significantly stronger due to completion of reorganization measures and absence of restructuring charges



## Technologies

		2nd Quarter		1st Half	
		2000/01	2001/02	2000/01	2001/02
Order intake	m €	1,394	978	2,953	2,649
Sales	m €	1,307	1,374	2,663	2,652
EBT	m €	(6)	(4)	104	(11)
Employees (03/31)		31,957	32,472	31,957	32,472

- Orders down at Production Systems due to economic slowdown. Prior-year orders at Mechanical Engineering included approx. €300 million for the Transrapid line in Shanghai. Marine and Plant Technology up from prior year
- Sales higher mainly due to Transrapid Shanghai billings at Mechanical Engineering and billings at Marine
- Earnings lower at Production Systems in Metal Cutting
- Earnings improvements at Marine and Plant Technology
- Earnings significantly lower at Mechanical Engineering due to the winding down of the structural steel activities in Berlin; construction-related activities achieved higher earnings



## Materials

		2nd Quarter		1st Half	
		2000/01	2001/02	2000/01	2001/02
Order intake	m €	2,563	2,532	4,964	4,477
Sales	m €	2,407	2,145	4,918	4,148
EBT	m €	4	10	33	5
Employees (03/31)		14,269	13,880	14,269	13,880

- Lower sales mainly due to still weak economy at home and abroad with continued price and competitive pressure
- Lower earnings at MaterialsServices Europe mainly due to poor market conditions with lower volumes
- Earnings at MaterialsServices North America constant
- Earnings improvements at Materials Trading and Special Materials



## Serv

		2nd Quarter		1st Half	
		2000/01	2001/02	2000/01	2001/02
Order intake	m €	566	659	1,213	1,298
Sales	m €	566	586	1,168	1,186
EBT	m €	(16)	12	(8)	29
Employees (03/31)		25,505	25,860	25,505	25,860

- Serv stable despite weaker economy; clear increase in business at Industrial Services
- Earnings include disposal gain of €19 million
- Construction Services in profit through successful development of scaffold services in the USA and successful closure of scaffold and formwork production
- Earnings improvements at Information Services, but still negative
- Negative earnings at Industrial Services and Facilities Services



## Key Data by Segment 2nd Quarter 2001/02

million €	2nd Quarter 2000/01			2nd Quarter 2001/02		
	Order intake	Sales	EBT	Order intake	Sales	EBT
Steel	3,265	3,311	96	3,123	2,919	(39)
Automotive	1,465	1,530	26	1,584	1,633	66
Elevator	916	794	48	976	864	66
Technologies	1,394	1,307	(6)	978	1,374	(4)
Materials	2,563	2,407	4	2,532	2,145	10
Serv	566	566	(16)	659	586	12
Real Estate	78	78	28	90	90	19
Corporate	118	116	(28)	15	15	(37)
Consolidation	(699)	(707)	7	(717)	(611)	3
<b>Total</b>	<b>9,666</b>	<b>9,402</b>	<b>159</b>	<b>9,240</b>	<b>9,015</b>	<b>96</b>



## Key Data by Segment 1st Half 2001/02

million €	1st Half 2000/01			1st Half 2001/02		
	Order intake	Sales	EBT	Order intake	Sales	EBT
Steel	6,177	6,451	294	5,730	5,551	(65)
Automotive	2,991	3,010	70	3,041	3,078	67
Elevator	1,852	1,615	103	1,930	1,714	138
Technologies	2,953	2,663	104	2,649	2,652	(11)
Materials	4,964	4,918	33	4,477	4,148	5
Serv	1,213	1,168	(8)	1,298	1,186	29
Real Estate	149	149	34	167	167	47
Corporate	189	189	(62)	31	31	(90)
Consolidation	(1,336)	(1,399)	5	(1,226)	(1,173)	4
<b>Total</b>	<b>19,152</b>	<b>18,764</b>	<b>573</b>	<b>18,097</b>	<b>17,354</b>	<b>124</b>



## Economic Outlook 2001/02

- In the USA, growth of 2% to 3% seems realistic; economic momentum still subdued in Western Europe; growth in Central and Eastern Europe much higher than in Western Europe
- Demand recovery permitting step-by-step price improvements in steel; continuing uncertainties over steel trade conflict with the USA
- Demand stabilization expected in North American auto sector; production in Western Europe expected to be lower
- Mechanical engineering output lower almost everywhere, particularly for machine tools
- German construction industry remains depressed



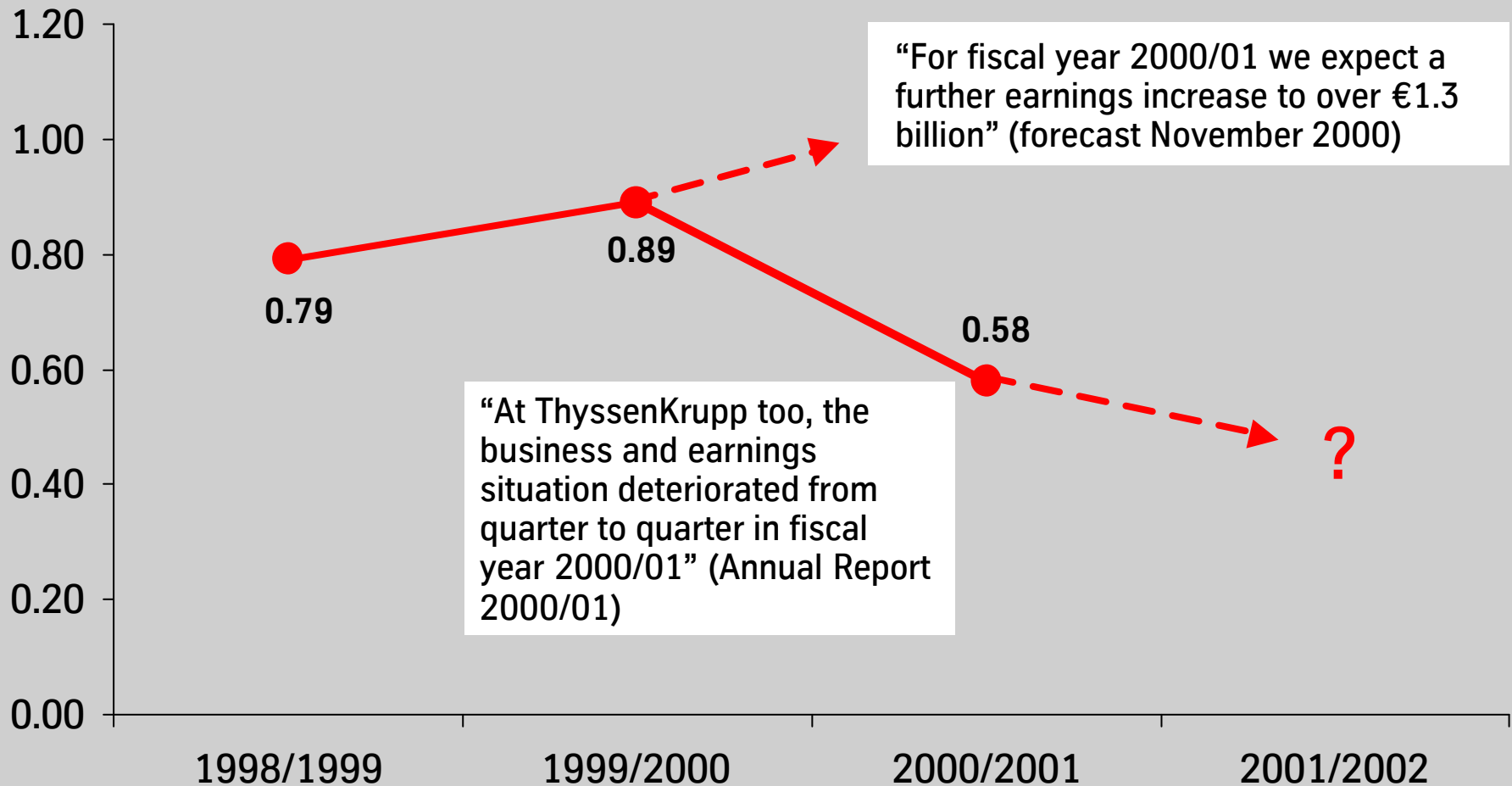
## Outlook for ThyssenKrupp 2001/02

- In view of economic environment, sales in H2 will be higher than in H1; but full-year sales will be lower than in 2000/01
- Higher sales in H2, together with initiated performance enhancement measures, will have positive impact on earnings situation; however, increased restructuring efforts will lead to expenditures of over €100 million in the second half; impossible to predict at present what effects the current wage conflict will have
- Adjusted EBT – excluding disposal gains – will be over €100 million lower than our previous forecast of €0.5 billion; elimination of goodwill amortization has been taken into account. Goodwill impairment due to adoption of SFAS 142 is not included. This may exceed previous goodwill amortization of over €200 million



## ThyssenKrupp Feeling the Effects of the Headwind

Normalized EPS post goodwill (in €)



ThyssenKrupp

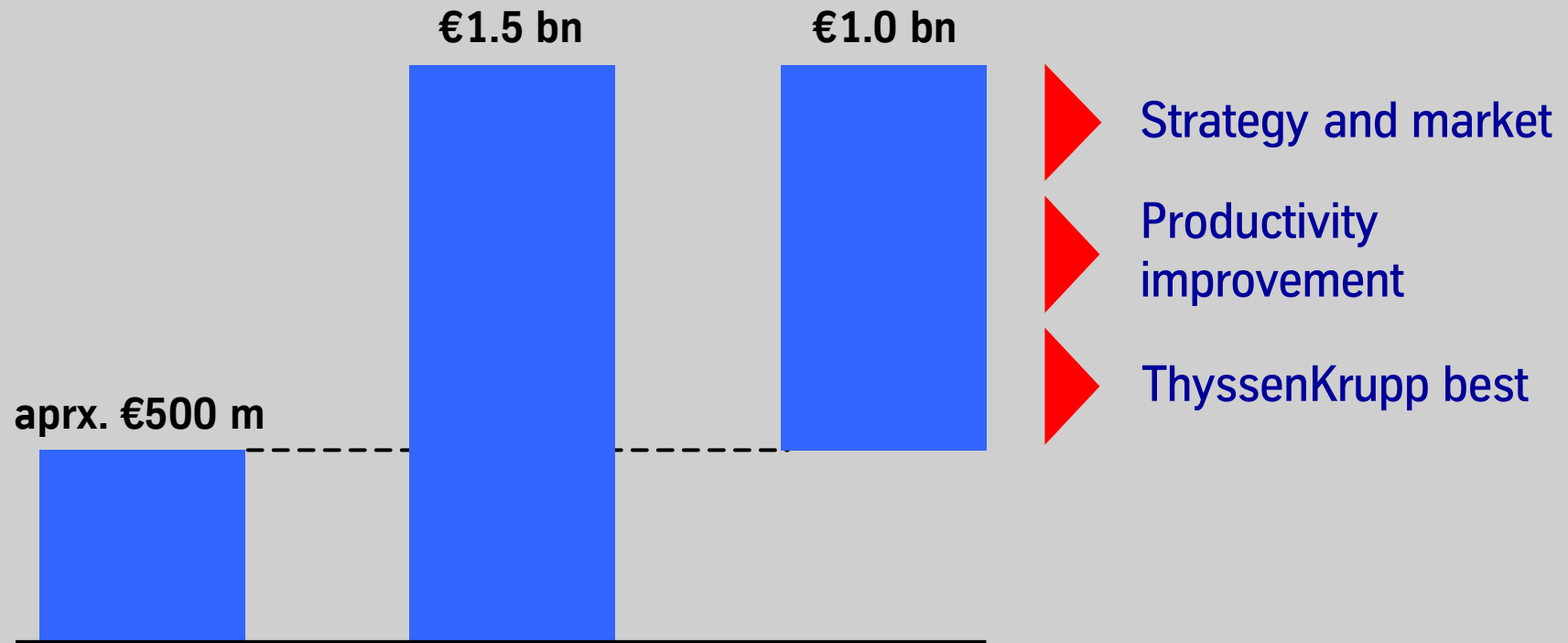


## Closing the Earnings Gap

Earnings 2000/01\*

Earnings target

Earnings gap



\* excl. non-recurring effects

**ThyssenKrupp**



## Financial Calendar

- 08/22/2002 Interim Report  
3rd Quarter 2001/02 (April - June)
- Mid-Nov. 2002 First Overview of Fiscal 2001/02
- 12/20/2002 Annual Press Conference  
Conference Call with Analysts
- 01/08/2003 Analysts' Meeting
- 02/18/2003 Interim Report  
1st Quarter 2002/03 (October - December)
- 02/21/2003 Annual Stockholders Meeting
- 02/24/2003 Payment of Dividend for Fiscal 2001/02
- 05/19/2003 Interim Report  
2nd Quarter 2002/03 (January - March)



## Overview of Quarters – Group

		1st Quarter		2nd Quarter		1st Half	
		2000/01	2001/02	2000/01	2001/02	2000/01	2001/02
Order intake	m €	9,486	8,857	9,666	9,240	19,152	18,097
Sales	m €	9,362	8,339	9,402	9,015	18,764	17,354
EBITDA	m €	931	502	705	567	1,636	1,069
EBT	m €	414	28	159	96	573	124
Net income	m €	299	18	107	66	406	84
Earnings per share	€	0.58	0.03	0.21	0.13	0.79	0.16
Earnings per share (normalized)	€	0.36	(0.01)	0.21	0.01	0.57	0.00



## Key Data by Segment 2nd Quarter 2001/02

million €	Order intake	Sales	EBT	EBIT	EBITDA
Steel	3,123	2,919	(39)	(12)	179
Automotive	1,584	1,633	66	74	152
Elevator	976	864	66	78	98
Technologies	978	1,374	(4)	(10)	33
Materials	2,532	2,145	10	21	39
Serv	659	586	12	16	48
Real Estate	90	90	19	23	34
Corporate	15	15	(37)	(22)	(19)
Consolidation	(717)	(611)	3	2	3
<b>Total</b>	<b>9,240</b>	<b>9,015</b>	<b>96</b>	<b>170</b>	<b>567</b>



## Key Data by Segment 1st Half 2001/02

million €	Order intake	Sales	EBT	EBIT	EBITDA
Steel	5,730	5,551	(65)	(13)	365
Automotive	3,041	3,078	67	88	246
Elevator	1,930	1,714	138	166	198
Technologies	2,649	2,652	(11)	(20)	66
Materials	4,477	4,148	5	29	67
Serv	1,298	1,186	29	40	108
Real Estate	167	167	47	55	77
Corporate	31	31	(90)	(69)	(61)
Consolidation	(1,226)	(1,173)	4	4	3
<b>Total</b>	<b>18,097</b>	<b>17,354</b>	<b>124</b>	<b>280</b>	<b>1,069</b>



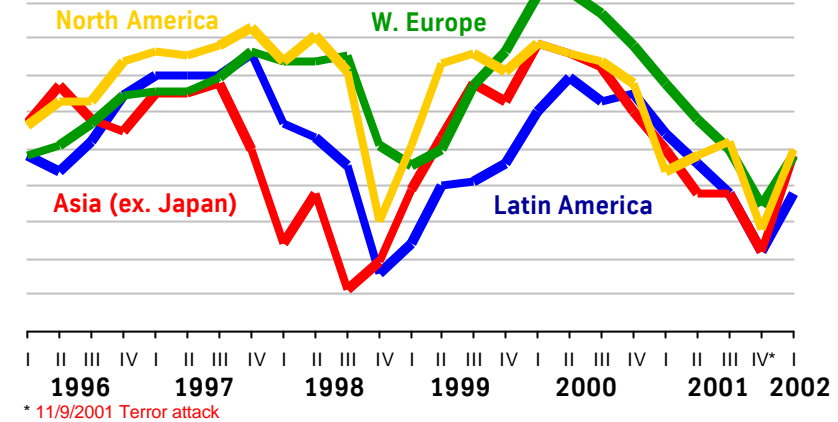
# Overall Economic Situation

## Gross domestic product

	2000	2001	2002*
	Real, change in %		
World	4.0	1.4	1.9
Euro zone	3.4	1.5	1.4
Germany	3.0	0.6	0.8
France	3.4	2.0	1.5
Italy	2.9	1.8	1.0
Spain	4.1	2.8	2.0
UK	3.0	2.2	2.0
USA	4.1	1.2	2.5
Canada	4.4	1.5	2.5
Mexico	6.9	-0.2	2.0
Japan	2.4	-0.5	-1.0
Russia	8.3	5.0	3.0
Central/Eastern/Southeast Europe	4.1	3.0	2.5
Emerging/developing countries	5.4	2.7	3.3
incl.: China	8.0	7.3	7.0
Asia (excl. Japan/China)	6.6	2.0	4.0
Brazil	4.4	1.5	2.5
Latin America (excl. Brazil)	1.8	-0.4	-2.0
<b>World trade</b>	<b>11.0</b>	<b>0.0</b>	<b>1.0</b>

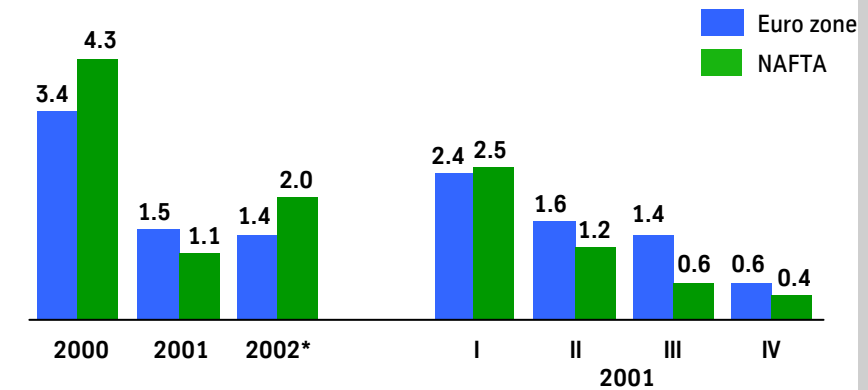
\* estimate

## International economic climate



## Gross domestic product Euro zone and NAFTA

Real, change in % against corresponding prior-year period

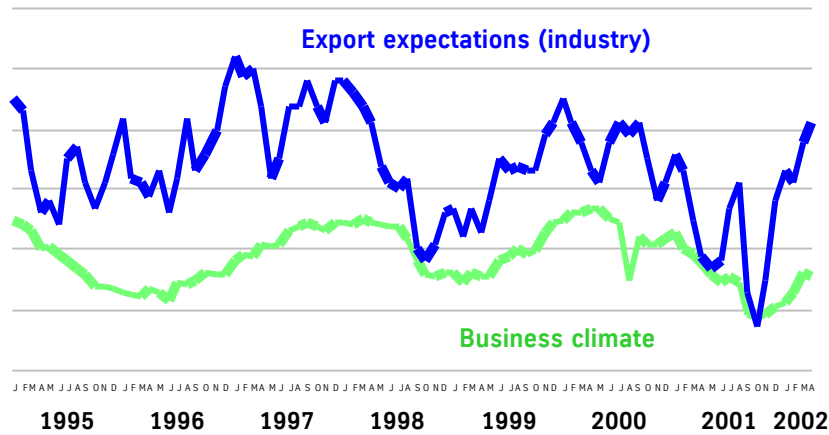


\* estimate



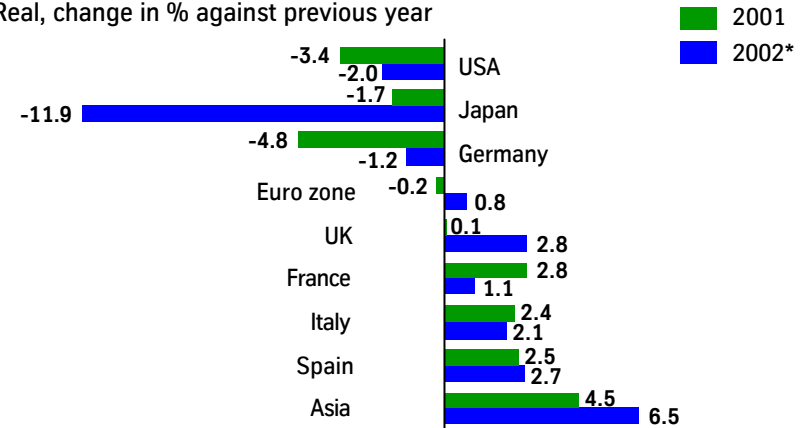
# Capital Goods Industry

## Economic climate Germany



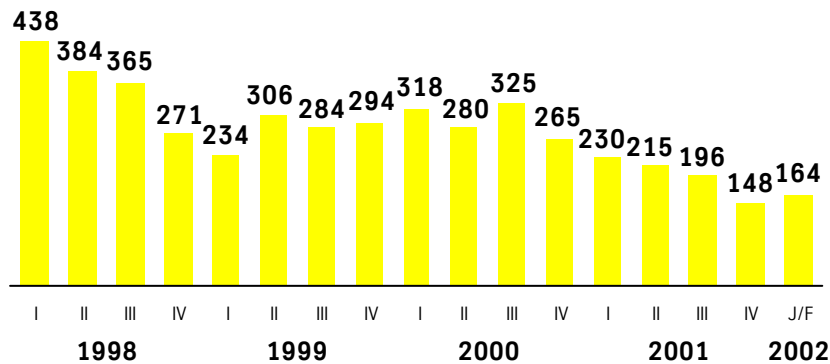
## Gross capital investment

Real, change in % against previous year



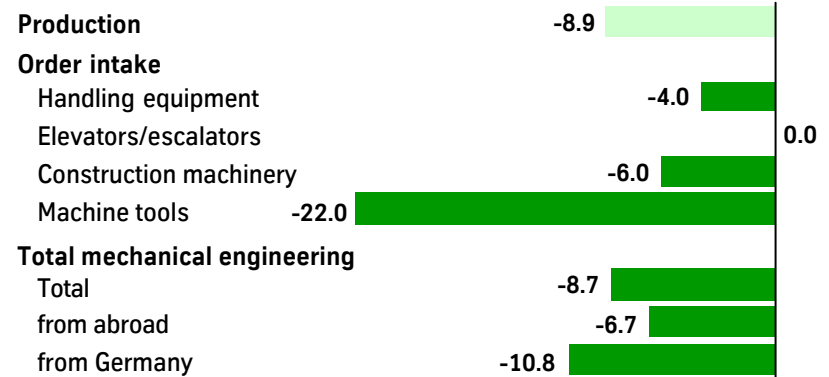
## Domestic consumption metal-cutting machine tools USA

million US\$, monthly average



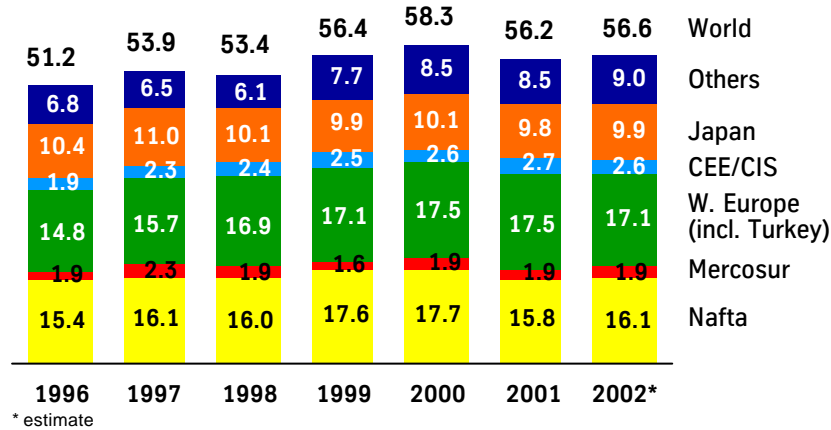
## Mechanical engineering Germany; Jan. - March 2002

Real, change in % against previous year

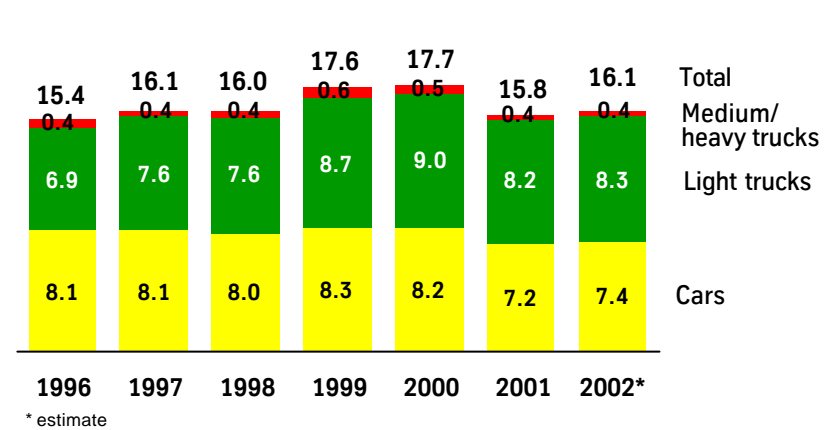


# Automobile Industry (I)

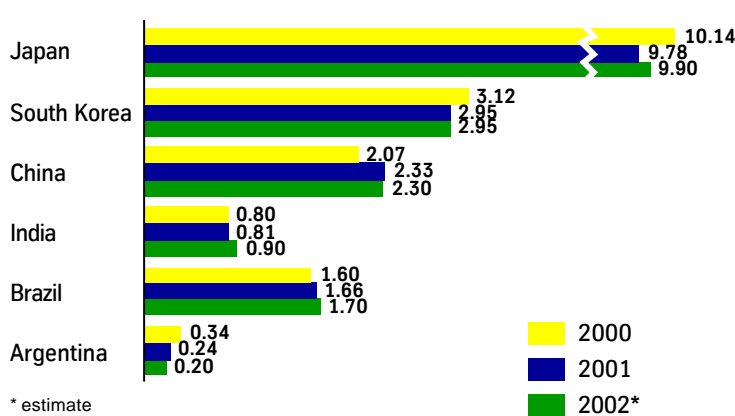
**World vehicle output**  
million cars + trucks



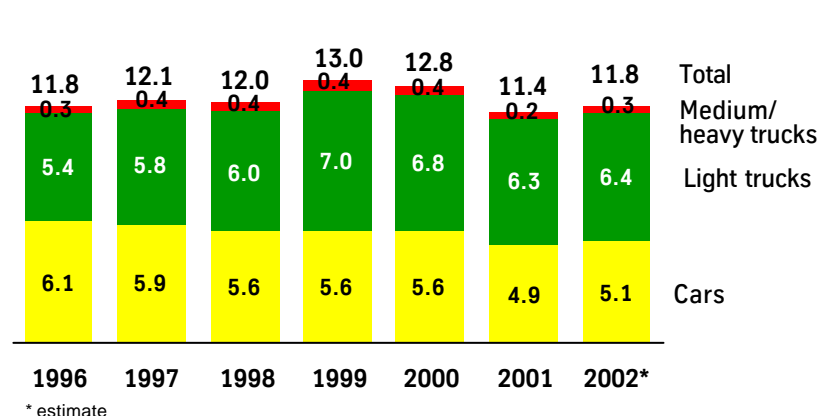
**Vehicle output Nafta**  
million cars + trucks



**Vehicle output Asia and Latin America**  
million cars + trucks

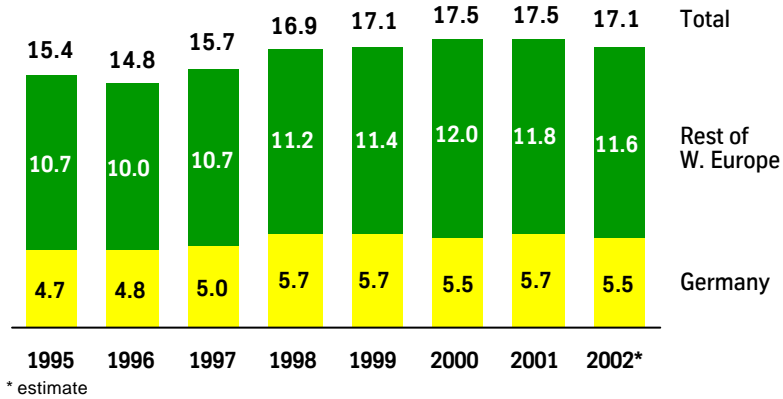


**Vehicle output USA**  
million cars + trucks

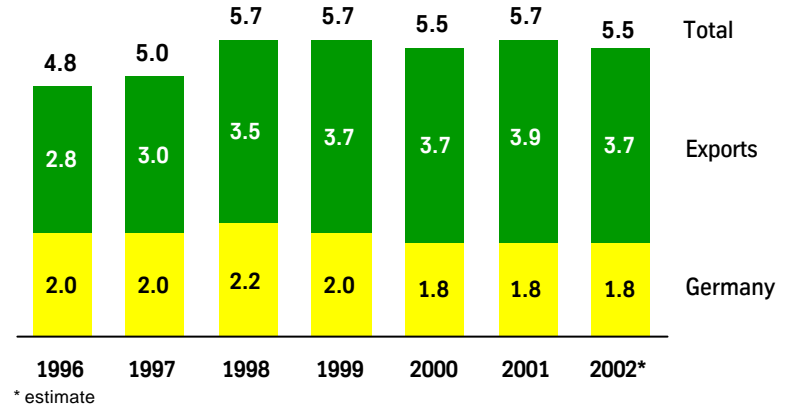


# Automobile Industry (II)

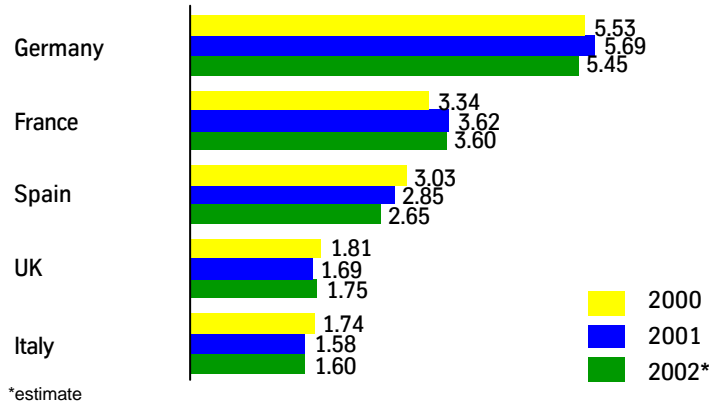
**Vehicle output Western Europe (incl. Turkey)**  
million cars + trucks



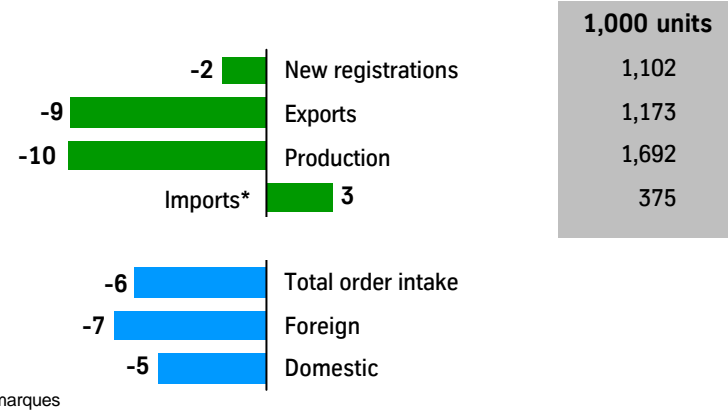
**Vehicle output Germany**  
million cars + trucks



**Vehicle output Western Europe**  
million cars + trucks

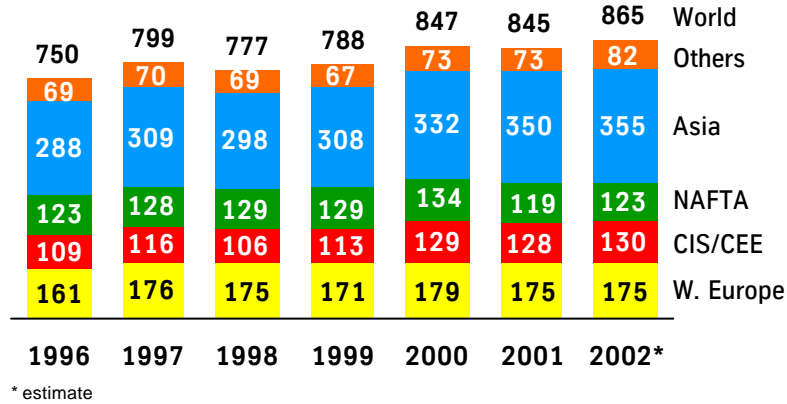


**German vehicle output (cars) Jan. - Apr. 2002**  
Change in % against corresponding prior-year period

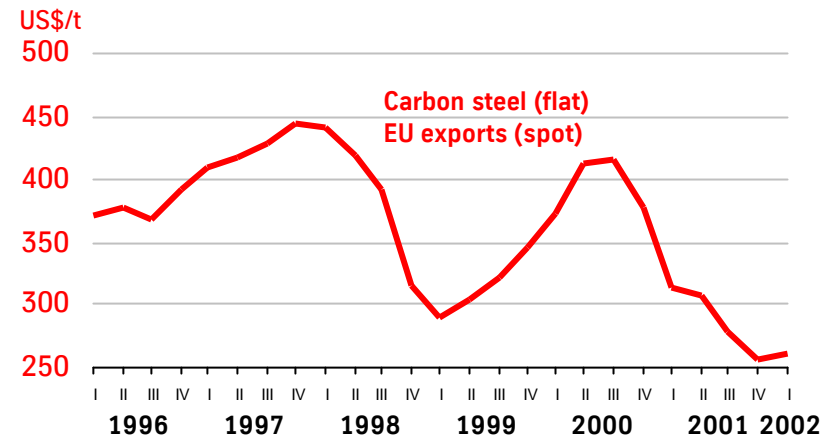


# Steel Industry (I)

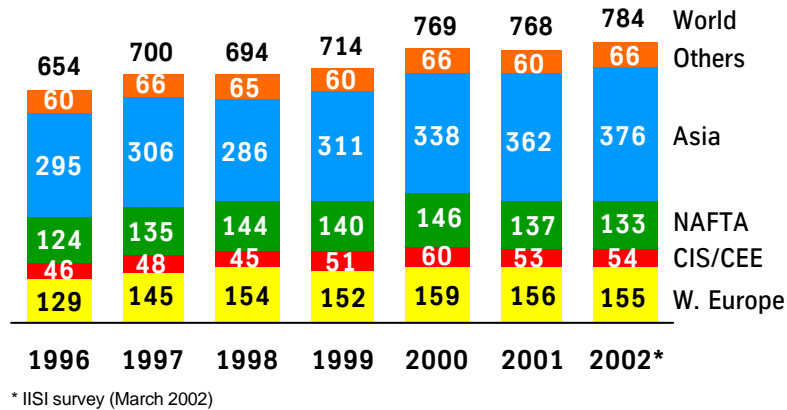
**Crude steel output, world 1996-2002**  
million t



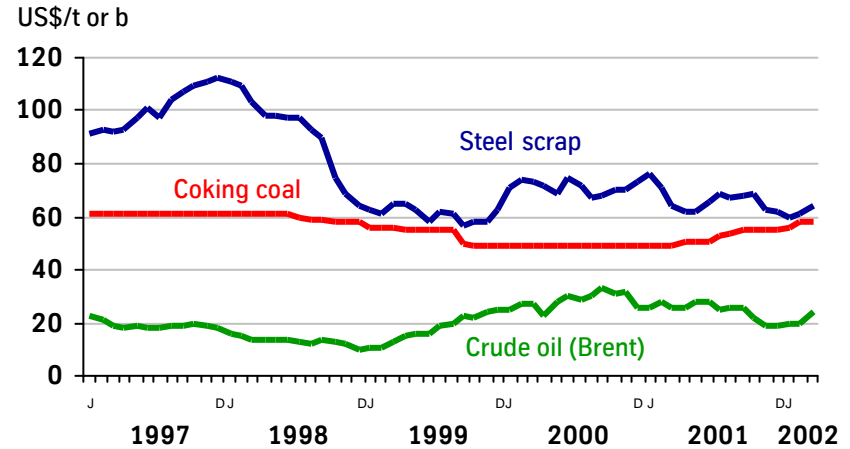
**Steel prices**



**Steel market supply, world 1996-2002**  
million t rolled steel



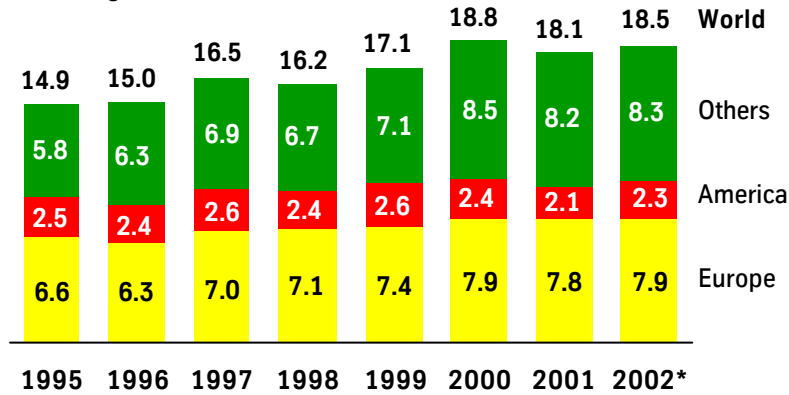
**Raw material prices world market**



# Steel Industry (II)

**Stainless production, world 1995-2001**

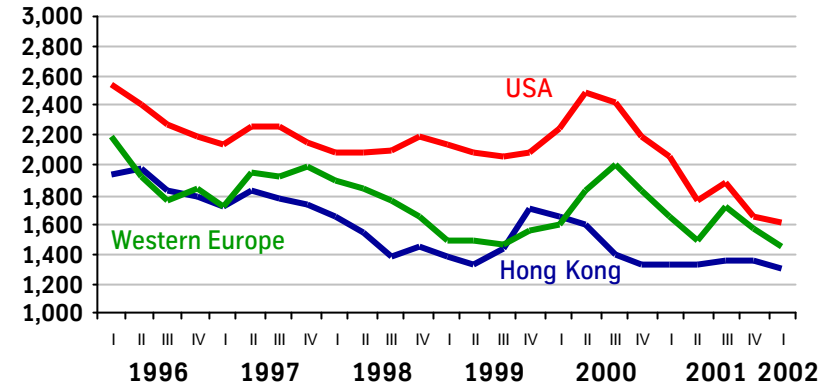
million t ingot



\* estimate, CRU

**Stainless cold-rolled prices by region\***

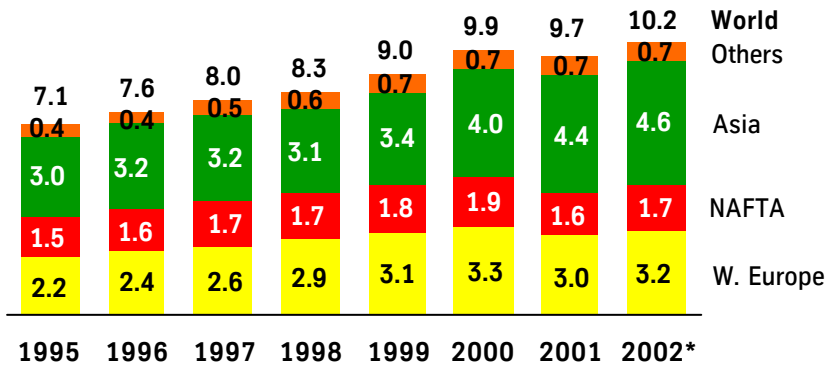
US-\$/t



\* standard grade 1.4301 incl. alloy surcharge/nickel price steady at 7,500 US\$/t

**Stainless cold-rolled demand by region 1995-2001**

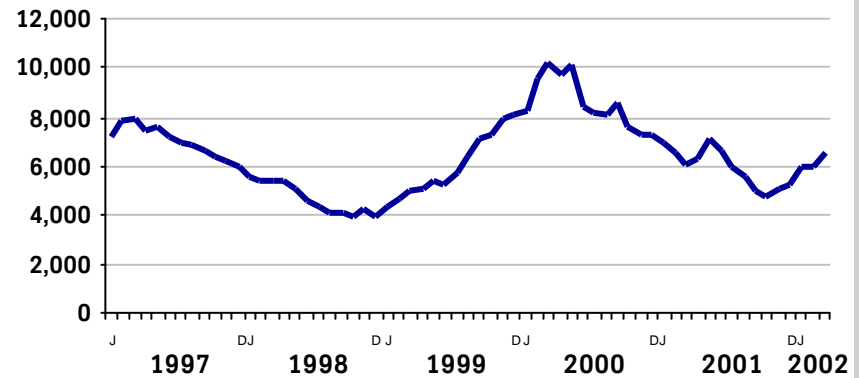
million t/year



\* estimate KTS

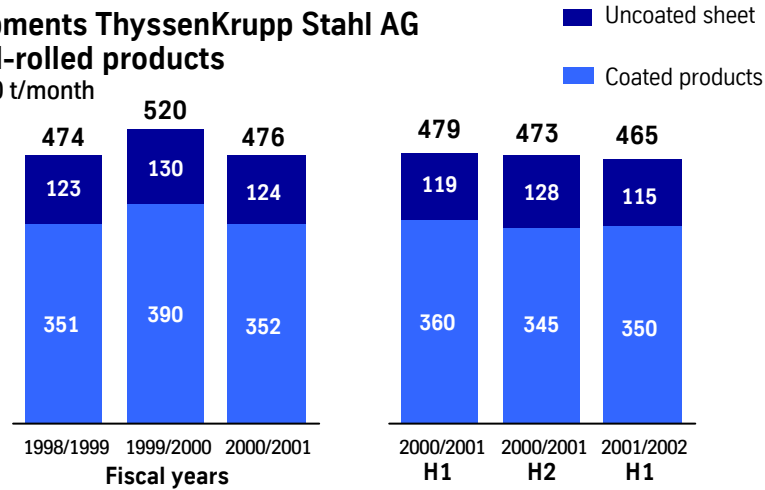
**Nickel prices**

US\$/t spot market

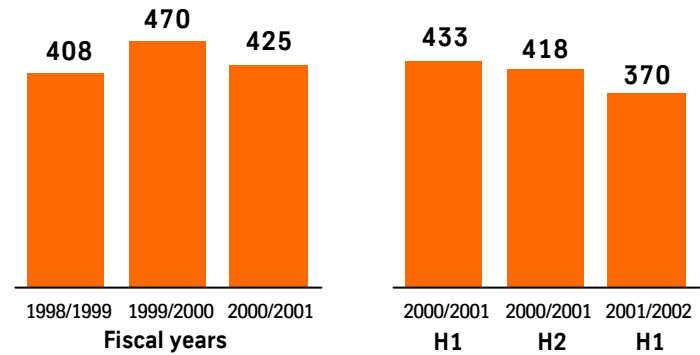


# Carbon Steel: Shipments and Revenues

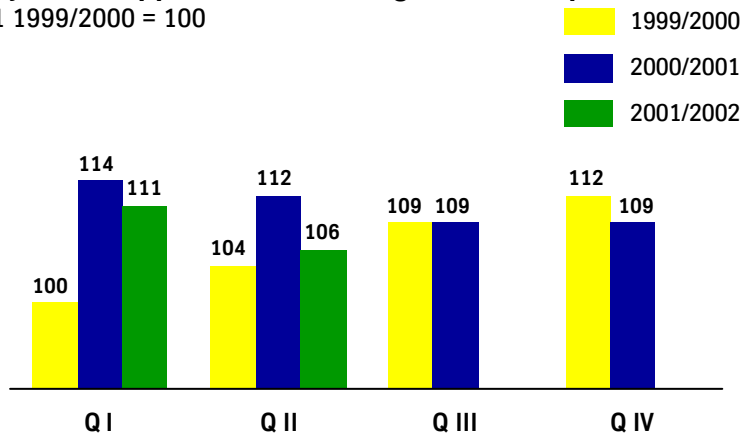
**Shipments ThyssenKrupp Stahl AG**  
Cold-rolled products  
1,000 t/month



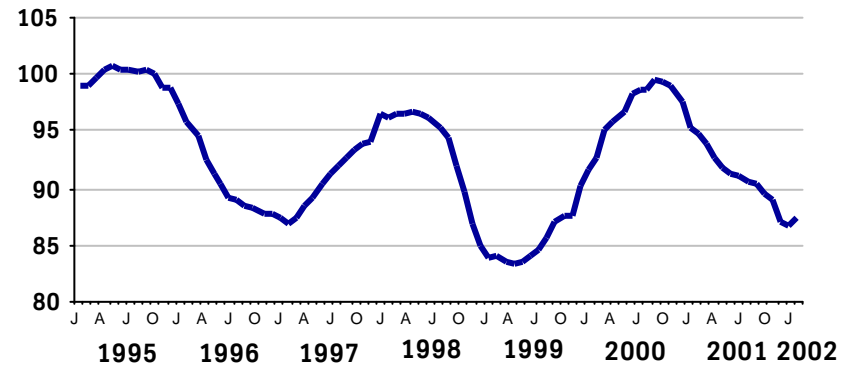
**Shipments ThyssenKrupp Stahl AG**  
Hot-rolled products (excl. quarto plate)  
1,000 t/month



**ThyssenKrupp Stahl AG: average revenues per ton**  
Q1 1999/2000 = 100

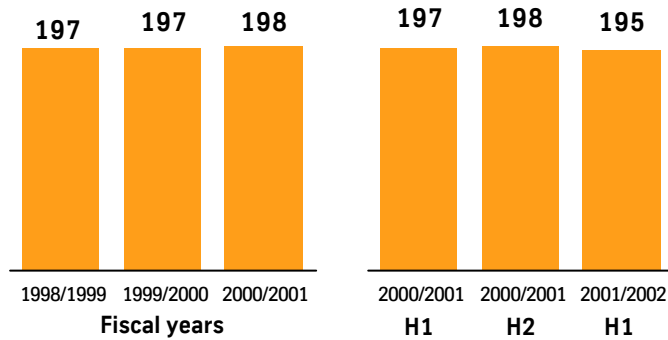


**Rolled steel prices (domestic sales) Germany**  
Index 1995 = 100

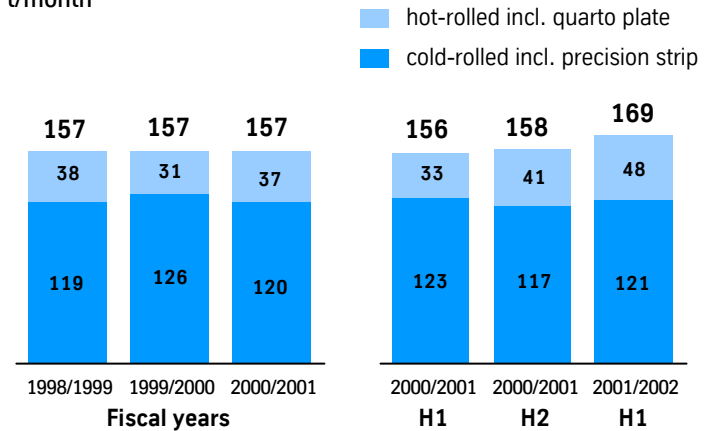


# Stainless Steel: Shipments and Revenues

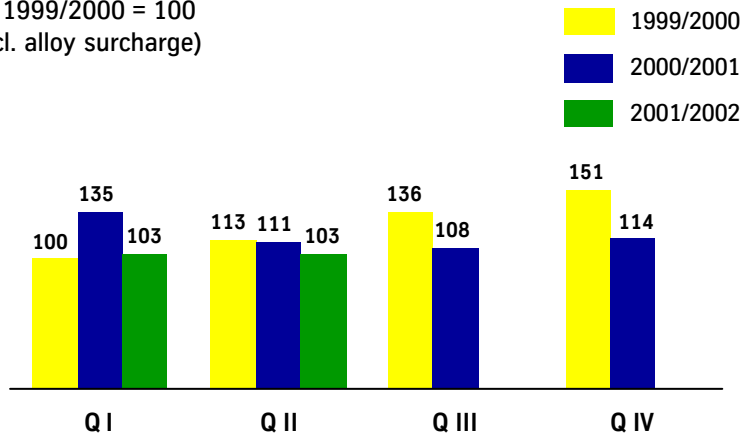
**Total shipments ThyssenKrupp Stainless**  
1,000 t/month



**Stainless flat shipments ThyssenKrupp Stainless**  
1,000 t/month



**ThyssenKrupp Stainless: revenues per ton cold strip 4301**  
Q1 1999/2000 = 100  
(incl. alloy surcharge)



**Revenues stainless cold-rolled 4301, W. Europe**  
(X5 CrNi 18 - 10, 2 x 1250 x 2000, IIIc, trade)  
€/t

