

O N D J F M A M J J A S



Charts on the 3rd Quarter 2005\_2006  
August 11, 2006

ThyssenKrupp



## Q3 2005/2006 – Overview

### Continued growth course

- **Order intake** increased to €12.4 billion, up 18% from a year earlier
- **Sales** rose by 8% to €12.1 billion
- **EBT** jumped to €806 million from €577 million in the prior-year quarter
- **EPS** reached €0.87, compared with €0.66 in the 3rd quarter of the prior year
- **Net financial receivables** of €496 million (Jun 30, 2006) improved by €2.32billion (Jun 30, 2005) and €673 million (Sep 30, 2005) respectively



## Highlights

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- **Once again a record quarter:**
    - EBT of €830 million excluding restructuring charge for Automotive
    - Main profit contribution by Steel segment, improving year-on-year
    - Earnings situation significantly enhanced at Stainless
    - Technologies once again with major leap in profits (+170%)
    - Elevator: Stable, stable, stable
    - With highest-ever quarterly sales and EBT Services convincing top and bottom line
  - **Exceeding mid-term target of €2 billion already in this fiscal year –**  
EBT of €2.5 billion targeted for fiscal 2005/2006 excluding major nonrecurring items
  - **Net financial credit of €0.5 billion –**  
strengthening balance sheet and supporting future growth strategy
  - **Announced share buyback almost completed:**  
17.6 million shares or 3.4% of capital stock bought back by August 4, 2006
- 



# ThyssenKrupp Stock and Share Buyback (I)

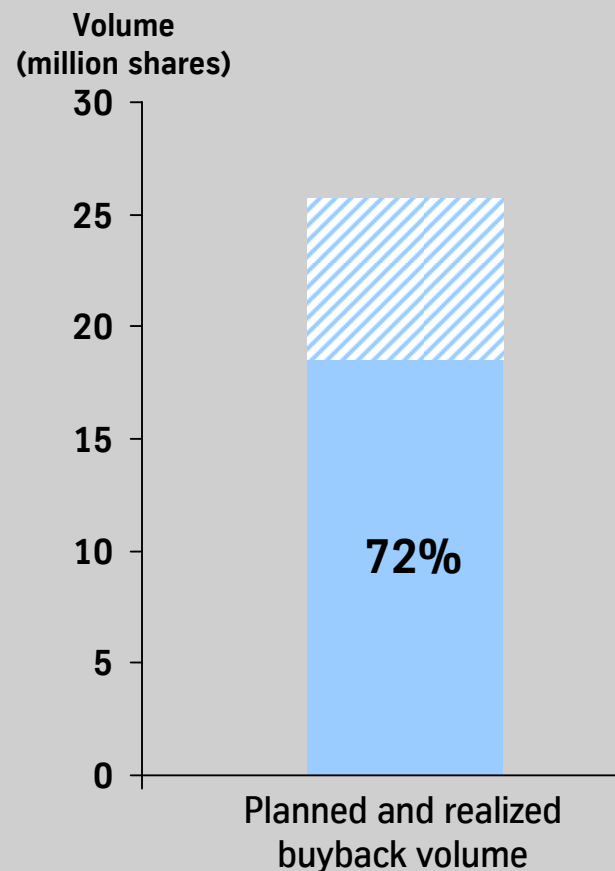
Key facts (as of August 7, 2006)

	Share Buyback	
	Volume (million shares)	Share of capital stock
Total buyback	25.724	5.0000%
Realized to date	18.520	3.5997%

⇒ About 72% of the planned buyback volume has already been realized:

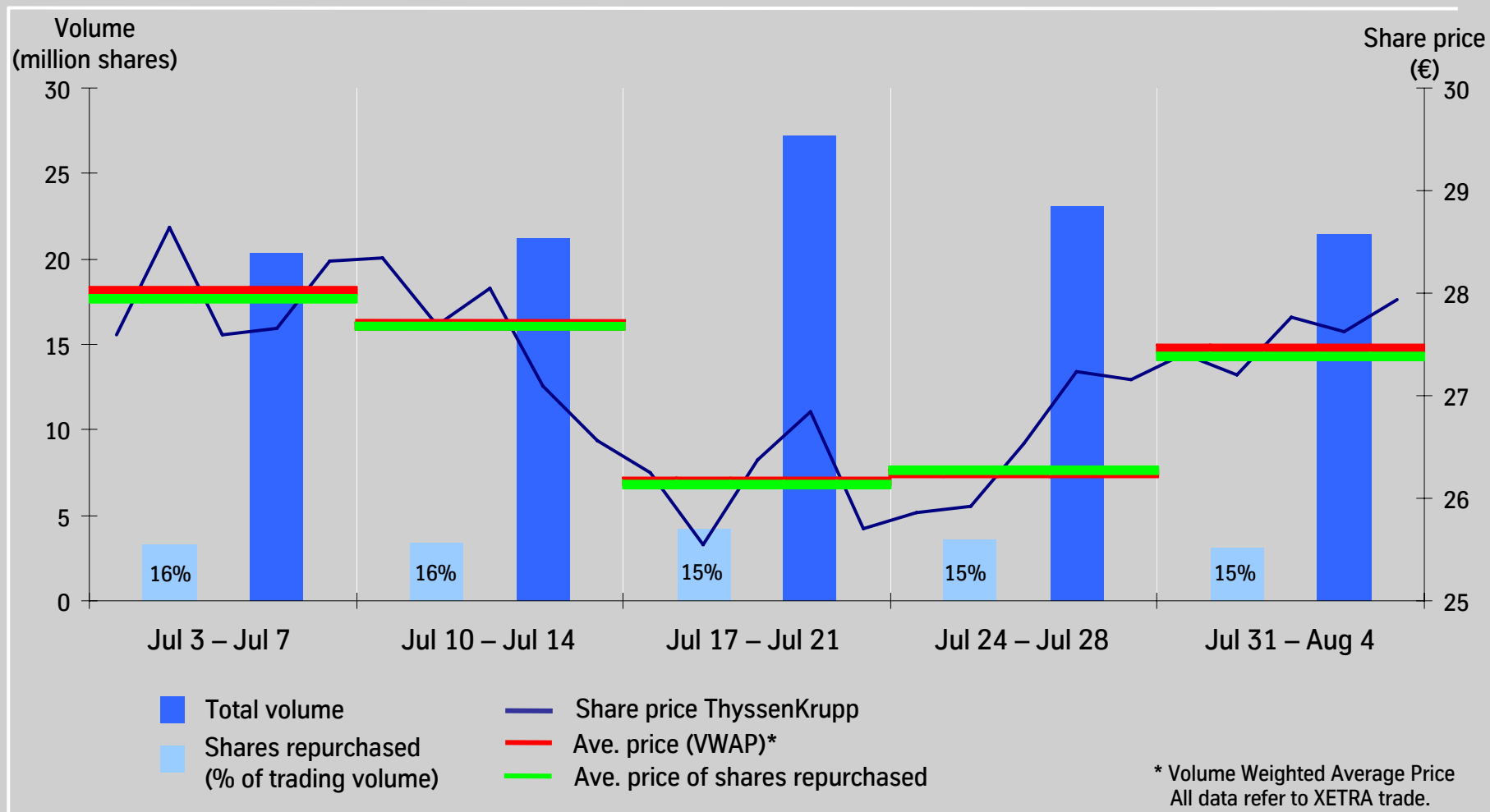
- Ave. price (VWAP\*) €27.0635
- Ave. price of shares repurchased €27.0505
- Buyback costs €501.0 m

\* Volume Weighted Average Price  
All data refer to XETRA Trade.



# ThyssenKrupp Stock and Share Buyback (II)

## Trading volume and volume of shares repurchased (as of August 4, 2006)



## 23 Portfolio Optimizations in 2005/2006

### Steel

Special Profile operations (DE)\* **Disposal**

### Automotive

TK Stahl Company (US) **Disposal**

Aluminiumfeinguss Soest (DE) **Disposal**

Budd Plastics division (US, MX) **Disposal**

### Technologies

Maerz Ofenbau (CH) **Acquisition**

Atlas Elektronik (DE)\*\*\* **Acquisition**

BVI Steam Turbine division (DE) **Disposal**

Noske-Kaeser group (DE) **Disposal**

### Elevator

Sun Rhine Enterprises (TW) **Acquisition**

General Elevator Maintenance (CA) **Acquisition**

Atlantic Elevator (US) **Acquisition**

KR Liften (NL) **Acquisition**

SIAR (IT) **Acquisition**

TEAM/TRABOSA (ES) **Acquisition**

### Services

Jupiter Stomana (BG)\*\* **Acquisition**

Coferal (DE) **Acquisition**

RIP (BR)\*\*\*\* **Acquisition**

Krupp Druckereibetriebe (DE) **Disposal**

Standardkessel (DE) **Acquisition**

Hearn group (CA) **Acquisition**

Metalfast (GB) **Acquisition**

VPK Metal (CA) **Acquisition**

Hommel group (DE) **Disposal**

\* 75.1% / \*\* 80% / \*\*\* 60% / \*\*\*\* 51%



## Outlook

- We expect the generally positive business performance to continue in the further course of the year. For fiscal year 2005/2006 we currently plan sales of €46 billion.
- Based on the very good performance in the first nine months of fiscal 2005/2006, for the full year we now aim to achieve earnings before taxes – excluding major nonrecurring effects – of around €2.5 billion.

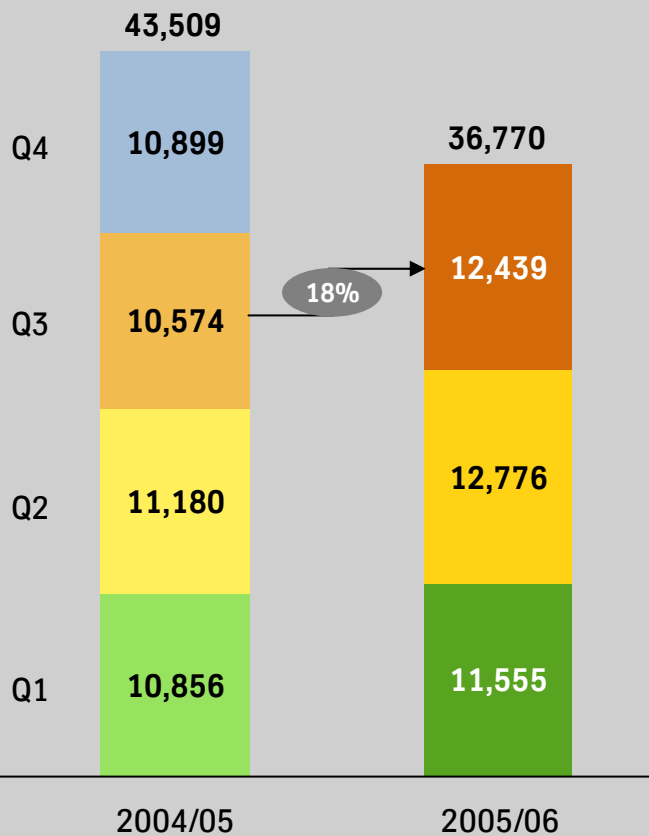
As published in the Interim Report on the 3rd Quarter 2005\_2006, August 11, 2006



# Group in Figures (I)

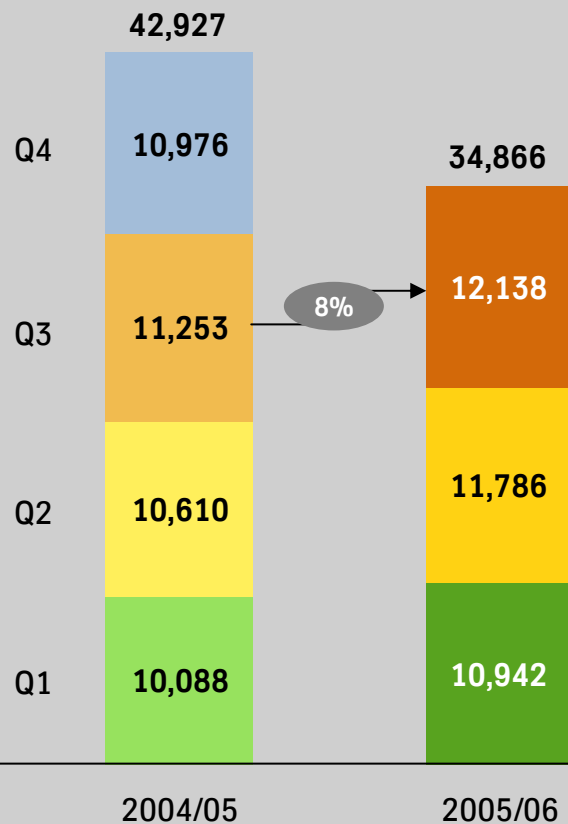
Order intake

million €



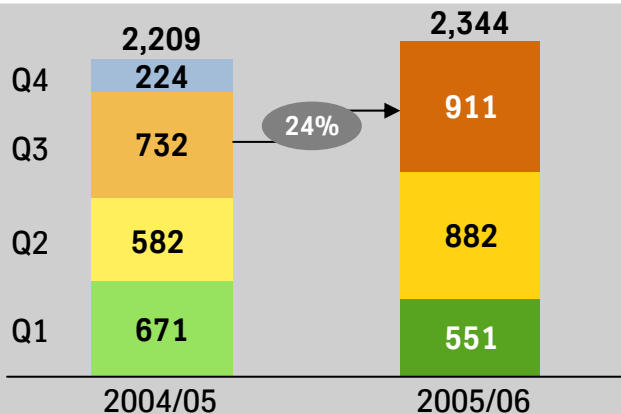
Sales

million €

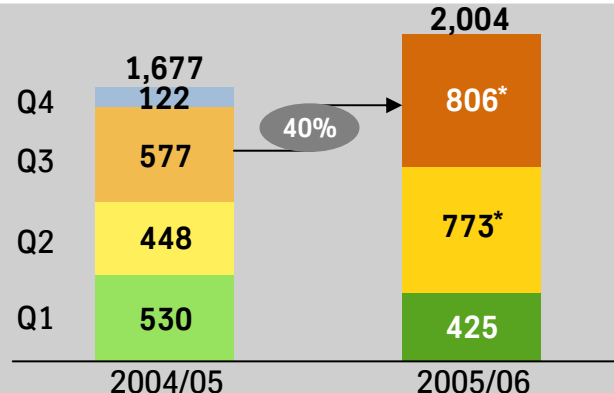


# Group in Figures (II)

**EBIT** million €

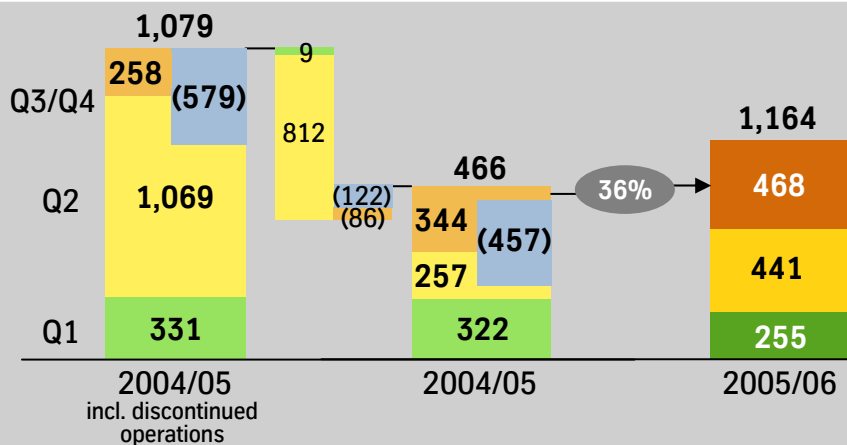


**EBT** million €

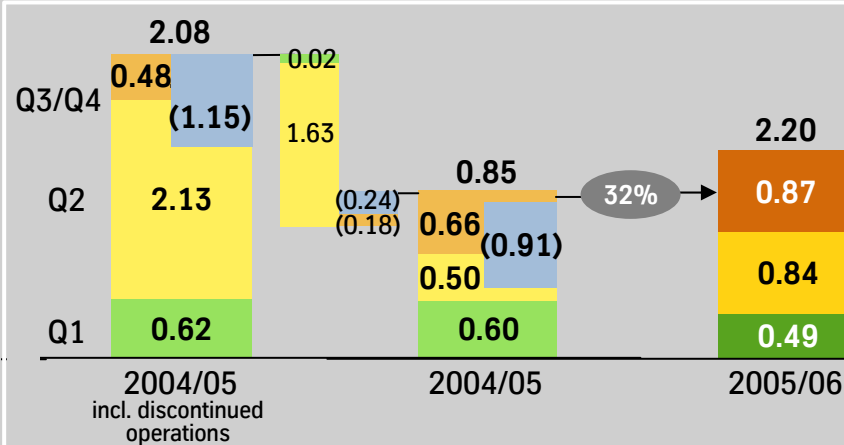


\* incl. major nonrecurring items

**Net income** million €



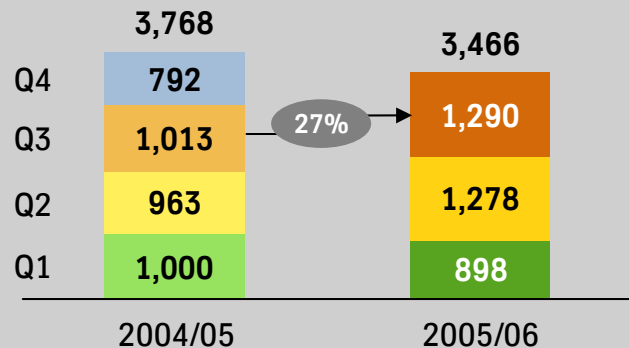
**Earnings per share** €



# Group in Figures (III)

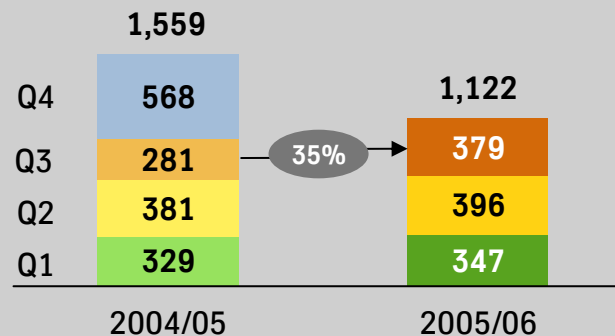
## EBITDA

million €



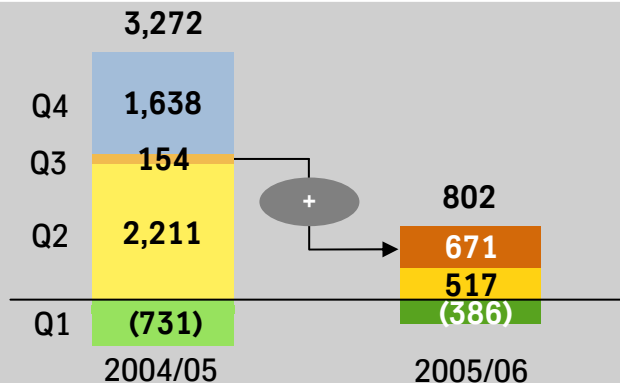
## Depreciation and amortization

million €



## Free cash flow\*

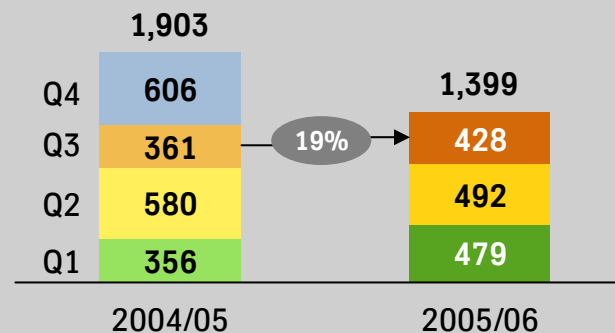
million €



\* figures not adjusted for discontinued operations

## Capital expenditures\*

million €



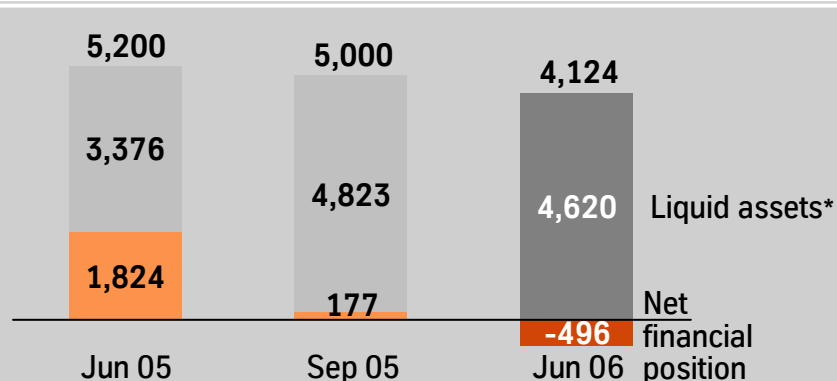
\* incl. financial investments; figures not adjusted for discontinued operations



# Group in Figures (IV)

## Financial liabilities

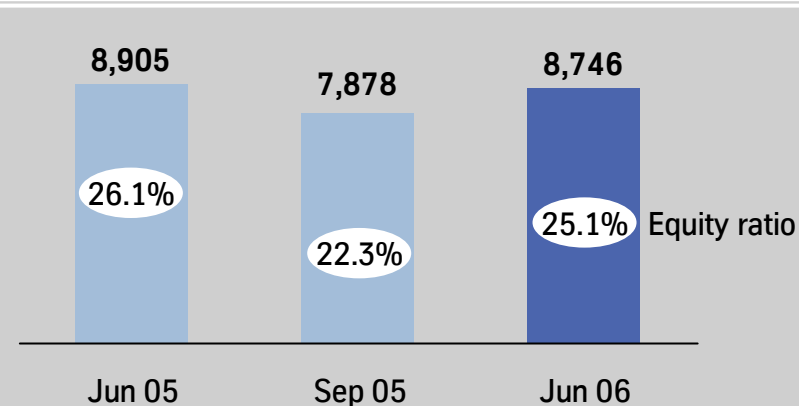
million €



\* cash and cash equivalents, marketable securities

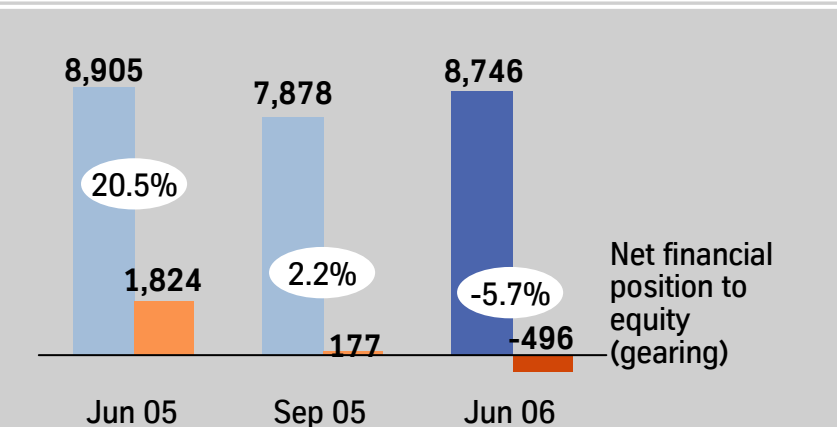
## Stockholders' equity

million €



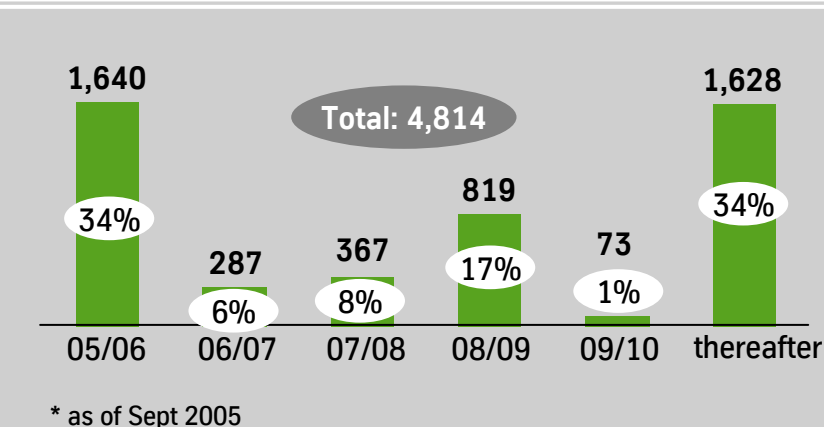
## Gearing

million €



## Maturity profile of gross financial payables\*

million €



\* as of Sept 2005



## Segment Overview – Steel (I)

		3rd quarter			
		2004/2005	2005/2006	Change	Change in %
Order intake	€m	2,262	2,806	544	24.0
Sales	€m	2,508	2,813	305	12.2
EBITDA	€m	514	540	26	5.1
EBIT	€m	388	395	7	1.8
EBT	€m	367	382	15	4.1
Free cash flow	€m	189	420	231	+
Employees	(Jun 30)	31,262	30,228	-1,034	-3.3

- Robust business environment despite higher import licenses
- Stronger shipments coupled with continuously high average revenues per ton caused higher **order intake** and **sales** respectively
- Price increases effective from July fully passed on to customers
- Net revenues plus higher shipments more than compensated for raw material price increases such as zinc, in particular at Processing business unit
- Disruptions at Hüttenwerke Krupp Mannesmann (HKM) were not completely offset by own production, having a negative effect, especially on the medium-wide strip operations on both sales and EBT



## Segment Overview – Steel (II)

### Stainless

		3rd quarter			
		2004/2005	2005/2006	Change	Change in %
Order intake	€m	1,497	1,921	424	28.3
Sales	€m	1,566	1,650	84	5.4
EBITDA	€m	124	215	91	73.4
EBIT	€m	89	143	54	60.7
EBT	€m	72	126	54	75.0
Free cash flow	€m	(68)	139	207	--
Employees	(Jun 30)	12,236	12,138	-98	-0.8

- Considerably improved business situation at Stainless with strong demand (both end consumers and service centres) along with significantly higher base prices; strongest recovery in Europe (Nirosta and AST) with cold-rolled shipments up 15%; good visibility for calendar H2 2006 with first **orders** booked already for Q2 2006/07
- **Earnings** up at all business units on the back of significantly improved base price levels but with extreme raw material cost increases running counter (especially for nickel); nickel alloys with sustainable strong contribution to segment earnings
- Only minor production shortfalls despite fire damage in Krefeld due to systematic redistribution of volumes within the ThyssenKrupp Stainless group



# Segment Overview Steel: Output, Shipments and Revenues per Ton

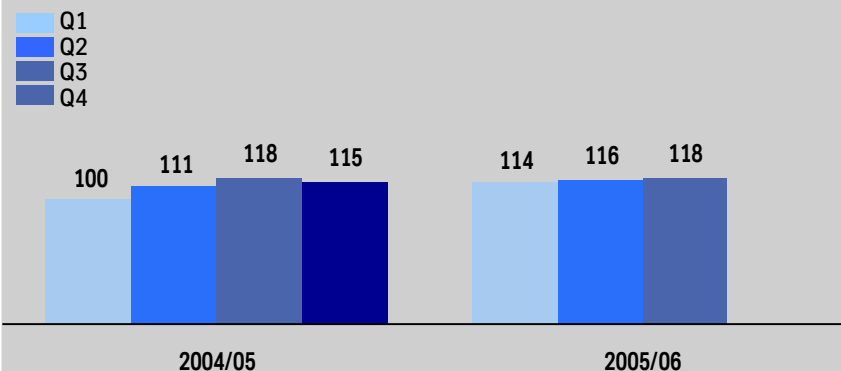
## Crude steel output and shipments

in 1,000 tons	3rd quarter		Change	Change in %
	2004/2005	2005/2006		
<b>Crude steel output</b>	4,216	4,222	6	0.1
• Steel	3,499	3,502	3	0.1
• Stainless*	717	720	3	0.4
<b>Shipments</b>				
• Steel total	3,242	3,625	383	11.8
• Steel CR	2,291	2,601	310	13.5
• Steel HR	951	1,024	73	7.7
• Stainless total**	644	666	22	3.4
• Stainless CR	411	472	61	14.8
• Stainless HR***	166	142	-24	-14.5

\* incl. carbon, forging, Ni-base \*\* consolidated \*\*\* HR white, HR black, slabs

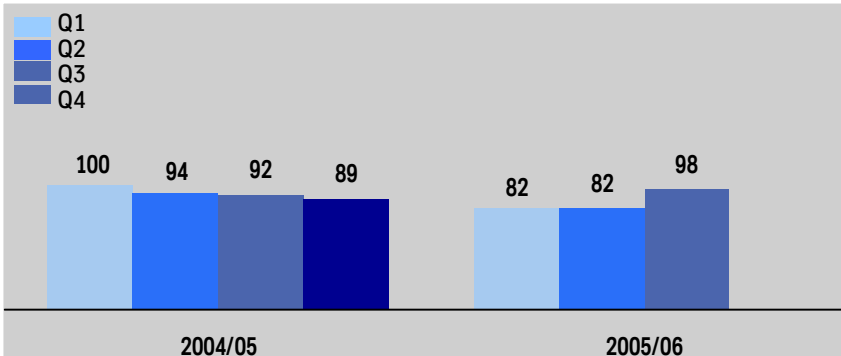
## Steel: Average revenues per ton

Q1 2004/2005 = 100



## Stainless: Average revenues per ton\*

Q1 2004/2005 = 100



\* CR 304, Germany, incl. alloy surcharge



## Segment Overview – Capital Goods (I)

### Automotive

		3rd quarter			
		2004/2005	2005/2006	Change	Change in %
Order intake	€m	2,106	2,084	-22	-1.0
Sales	€m	2,057	2,087	30	1.5
EBITDA	€m	155	140	-15	-9.7
EBIT	€m	77	67	-10	-13.0
EBT	€m	43	33	-10	-23.3
Free cash flow	€m	15	120	105	+
Employees	(Jun 30)	43,302	41,120	-2,182	-5.0

- Increase in **sales** at Chassis and Powertrain business units due to growth in systems business (e.g. axle assembly) and higher volumes for camshafts; Body business unit still impacted by lower volumes at stamping plants
- Restructuring charge of €24 million related to closure of Detroit plant and with negative impact on **EBT**; excluding nonrecurring items in the comparable quarters improvement on operational level
- Status quo of restructuring process in North America: 1. asset impairments for Detroit plant (€28 m, Q3 04/05) and Kitchener plant (€49 m, Q2 05/06); 2. closure of Detroit plant agreed and initiated, shift of production to Shelbyville plant; 3. minor disposals proceeded: TK Stahl Company (alu castings), TK Budd Plastics division



## Segment Overview – Capital Goods (II)

### Technologies

		3rd quarter			
		2004/2005	2005/2006	Change	Change in %
Order intake	€m	1,045	1,323	278	26.6
Sales	€m	1,542	1,458	-84	-5.4
EBITDA	€m	82	120	38	46.3
EBIT	€m	41	88	47	+
EBT	€m	33	90	57	+
Free cash flow	€m	(115)	(25)	90	--
Employees	(Jun 30)	28,056	27,440	-616	-2.2

- Clear rise in **order intake** mainly attributable to Marine Systems; continued favourable market environment for large and special plant construction; **sales** lower due to disposals and strong prior-year level, but higher on a 9 months basis
- **EBT** almost tripled with major profit increase at Plant Technology and Mechanical Engineering contributing more than 50% of segment EBT
- Further step towards optimizing the portfolio with sale of Noske-Kaeser group (air-conditioning and ventilation equipment); acquisition of Atlas Elektronik closed



## Segment Overview – Capital Goods (III)

### Elevator

		3rd quarter			
		2004/2005	2005/2006	Change	Change in %
Order intake	€m	1,031	1,173	142	13.8
Sales	€m	942	1,070	128	13.6
EBITDA	€m	98	124	26	26.5
EBIT	€m	86	109	23	26.7
EBT	€m	79	98	19	24.1
Free cash flow	€m	19	(6)	-25	--
Employees	(Jun 30)	33,699	35,579	1,880	5.6

- Encouraging **order intake** and **sales** growth especially on the back of strong new installation business in the US; Escalators/Passenger Boarding Bridges with clear improvement profiting moreover from significant growth in air traffic
- **Profit** wise strongest quarter in this fiscal year; overall productivity enhancement measures and expansion of service activities counterbalancing price competition; Americas business unit with major earnings improvement as well as contribution to segment EBT
- Difficult situation on South Korean market especially for new installations impacted sales and earnings likewise; refit measures for South Korean activities have been implemented



## Segment Overview – Services

### Services

		3rd quarter			
		2004/2005	2005/2006	Change	Change in %
Order intake	€m	3,154	3,841	687	21.8
Sales	€m	3,327	3,821	494	14.8
EBITDA	€m	152	221	69	45.4
EBIT	€m	122	188	66	54.1
EBT	€m	102	168	66	64.7
Free cash flow	€m	174	199	25	14.4
Employees	(Jun 30)	33,275	38,830	5,555	16.7

- Strong rise in **orders** at all business units displaying continuing strong market environment, especially in the US; highest-ever quarterly **sales** driven by external factors (strong demand, higher prices in particular for rolled and specialty steel, nonferrous metals and industrial services) as well as internal programs and initiatives
- Clear rise in **profit** reflecting positive business development; main earnings contribution by Materials Services Europe but Materials Services North America catching up by quadrupling its income
- Global business expansion led to apparent increase in workforce; all companies acquired and activities established performing well



## Financial Calendar 2006/2007

- October 25, 2006 to November 30, 2006 Quiet Period
- December 1, 2006 Annual Press Conference  
Analysts' and Investors' Meeting (Essen, Germany)
- January 19, 2007 Annual General Meeting (Bochum, Germany)
- January 24, 2007 to February 12, 2007 Quiet Period
- February 13, 2007 Interim Report 1st quarter 2006/2007 (Oct to Dec)  
Conference call with analysts and investors



## Financial Calendar 2007

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- April 24, 2007 to May 10, 2007 Quiet Period

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  - May 11, 2007 Interim Report 2nd quarter 2006/2007 (Jan to Mar)

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  - May 15, 2007 Analysts' and Investors' Meeting (London, UK)

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  - July 24, 2007 to August 9, 2007 Quiet Period

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  - August 10, 2007 Interim Report 3rd quarter 2006/2007 (Apr to Jun)  
Conference call with analysts and investors
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# How to Contact ThyssenKrupp Investor Relations

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To be added to the IR mailing list, send us a brief e-mail with your details!

# Appendix



## Group Overview (I)

		3rd quarter 2004/2005	3rd quarter 2005/2006	Change	Change in %
Order intake	€m	10,574	12,439	1,865	17.6
Sales	€m	11,253	12,138	885	7.9
EBITDA	€m	1,013	1,290	277	27.3
EBIT	€m	732	911	179	24.5
EBT	€m	577	806	229	39.7
Income from continuing operations	€m	344	468	124	36.0
EPS from continuing operations	€	0.66	0.87	0.21	31.8
Net income	€m	258	468	210	81.4
EPS	€	0.48	0.87	0.39	81.3

## Group Overview (II)

		3rd quarter 2004/2005	3rd quarter 2005/2006	Change	Change in %
Capital expenditures*	€m	361	428	67	18.6
Depreciation/amort.	€m	281	379	98	34.9
Operating cash flow	€m	334	1,004	670	+
Free cash flow	€m	154	671	517	+
Employees	(Jun 30)	183,085	186,695	3,610	2.0

## Segment Overview by Quarter (I)

	3rd quarter 2004/2005			3rd quarter 2005/2006		
	Order intake in €m	Sales in €m	Employees (Jun 30)	Order intake in €m	Sales in €m	Employees (Jun 30)
Steel	2,262	2,508	31,262	2,806	2,813	30,228
Stainless	1,497	1,566	12,236	1,921	1,650	12,138
<i>Special Materials</i>	0	1	--	--	--	--
Automotive	2,106	2,057	43,302	2,084	2,087	41,120
Technologies	1,045	1,542	28,056	1,323	1,458	27,440
Elevator	1,031	942	33,699	1,173	1,070	35,579
Services	3,154	3,327	33,275	3,841	3,821	38,830
Corporate	29	29	1,255	26	26	1,360
Consolidation	(550)	(719)	--	(735)	(787)	--
<b>Group</b>	<b>10,574</b>	<b>11,253</b>	<b>183,085</b>	<b>12,439</b>	<b>12,138</b>	<b>186,695</b>

## Segment Overview by Quarter (II)

million €	3rd quarter 2004/2005			3rd quarter 2005/2006		
	EBITDA	EBIT	EBT	EBITDA	EBIT	EBT
Steel	514	388	367	540	395	382
Stainless	124	89	72	215	143	126
<i>Special Materials</i>	0	0	0	--	--	--
Automotive	155	77	43	140	67	33
Technologies	82	41	33	120	88	90
Elevator	98	86	79	124	109	98
Services	152	122	102	221	188	168
Corporate	(59)	(67)	(116)	(55)	(65)	(87)
Consolidation	(53)	(4)	(3)	(15)	(14)	(4)
<b>Group</b>	<b>1,013</b>	<b>732</b>	<b>577</b>	<b>1,290</b>	<b>911</b>	<b>806</b>

## Segment Overview – Order Intake

million €	3rd quarter 2004/2005	3rd quarter 2005/2006	Change	Change in %
Steel	2,262	2,806	544	24.0
Stainless	1,497	1,921	424	28.3
<i>Special Materials</i>	0	--	--	--
Automotive	2,106	2,084	-22	-1.0
Technologies	1,045	1,323	278	26.6
Elevator	1,031	1,173	142	13.8
Services	3,154	3,841	687	21.8
Corporate	29	26	-3	-10.3
Consolidation	(550)	(735)	-185	--
Group	10,574	12,439	1,865	17.6



## Segment Overview – Sales

million €	3rd quarter 2004/2005	3rd quarter 2005/2006	Change	Change in %
Steel	2,508	2,813	305	12.2
Stainless	1,566	1,650	84	5.4
<i>Special Materials</i>	1	--	--	--
Automotive	2,057	2,087	30	1.5
Technologies	1,542	1,458	-84	-5.4
Elevator	942	1,070	128	13.6
Services	3,327	3,821	494	14.8
Corporate	29	26	-3	-10.3
Consolidation	(719)	(787)	-68	--
Group	11,253	12,138	885	7.9

## Segment Overview – EBT

million €	3rd quarter 2004/2005	3rd quarter 2005/2006	Change	Change in %
Steel	367	382	15	4.1
Stainless	72	126	54	75.0
<i>Special Materials</i>	0	--	--	--
Automotive	43	33	-10	-23.3
Technologies	33	90	57	+
Elevator	79	98	19	24.1
Services	102	168	66	64.7
Corporate	(116)	(87)	29	--
Consolidation	(3)	(4)	-1	--
<b>Group</b>	<b>577</b>	<b>806</b>	<b>229</b>	<b>39.7</b>

## Segment Overview Accumulated (I)

million €	9 months 2004/2005		9 months 2005/2006	
	Order intake	Sales	Order intake	Sales
Steel	6,795	7,159	8,392	8,008
Stainless	4,219	4,255	5,546	4,628
<i>Special Materials</i>	<i>481</i>	<i>388</i>	--	--
Automotive	5,952	5,885	6,054	6,224
Technologies	4,365	4,141	4,474	4,517
Elevator	3,104	2,682	3,637	3,132
Services	9,512	9,602	10,720	10,270
Corporate	96	96	97	97
Consolidation	(1,914)	(2,257)	(2,150)	(2,010)
Group	32,610	31,951	36,770	34,866



## Segment Overview Accumulated (II)

million €	9 months 2004/2005			9 months 2005/2006		
	EBITDA	EBIT	EBT	EBITDA	EBIT	EBT
Steel	1,337	932	877	1,554	1,117	1,070
Stainless	447	342	294	377	235	185
<i>Special Materials</i>	3	(46)	(50)	--	--	--
Automotive	450	220	134	403	116	23
Technologies	202	94	95	342	240	267
Elevator	304	267	248	343	301	277
Services	408	324	272	486	396	344
Corporate	(152)	(130)	(297)	(23)	(48)	(149)
Consolidation	(23)	(18)	(18)	(16)	(13)	(13)
<b>Group</b>	<b>2,976</b>	<b>1,985</b>	<b>1,555</b>	<b>3,466</b>	<b>2,344</b>	<b>2,004</b>

## Segment Overview – Quarterly Sales for 2004/05 and 2005/06

million €	2004/2005					2005/2006		
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Steel	2,292	2,359	2,508	2,409	9,568	2,484	2,711	2,813
Stainless	1,304	1,385	1,566	1,317	5,572	1,352	1,626	1,650
<i>Special Materials</i>	<i>178</i>	<i>209</i>	<i>1</i>	<i>1</i>	<i>389</i>	--	--	--
Automotive	1,864	1,964	2,057	1,982	7,867	1,972	2,165	2,087
Technologies	1,133	1,466	1,542	1,624	5,765	1,603	1,456	1,458
Elevator	877	863	942	1,091	3,773	1,008	1,054	1,070
Services	3,198	3,077	3,327	3,076	12,678	3,066	3,383	3,821
Corporate	34	33	29	42	138	36	35	26
Consolidation	(792)	(746)	(719)	(566)	(2,823)	(579)	(644)	(787)
<b>Group</b>	<b>10,088</b>	<b>10,610</b>	<b>11,253</b>	<b>10,976</b>	<b>42,927</b>	<b>10,942</b>	<b>11,786</b>	<b>12,138</b>



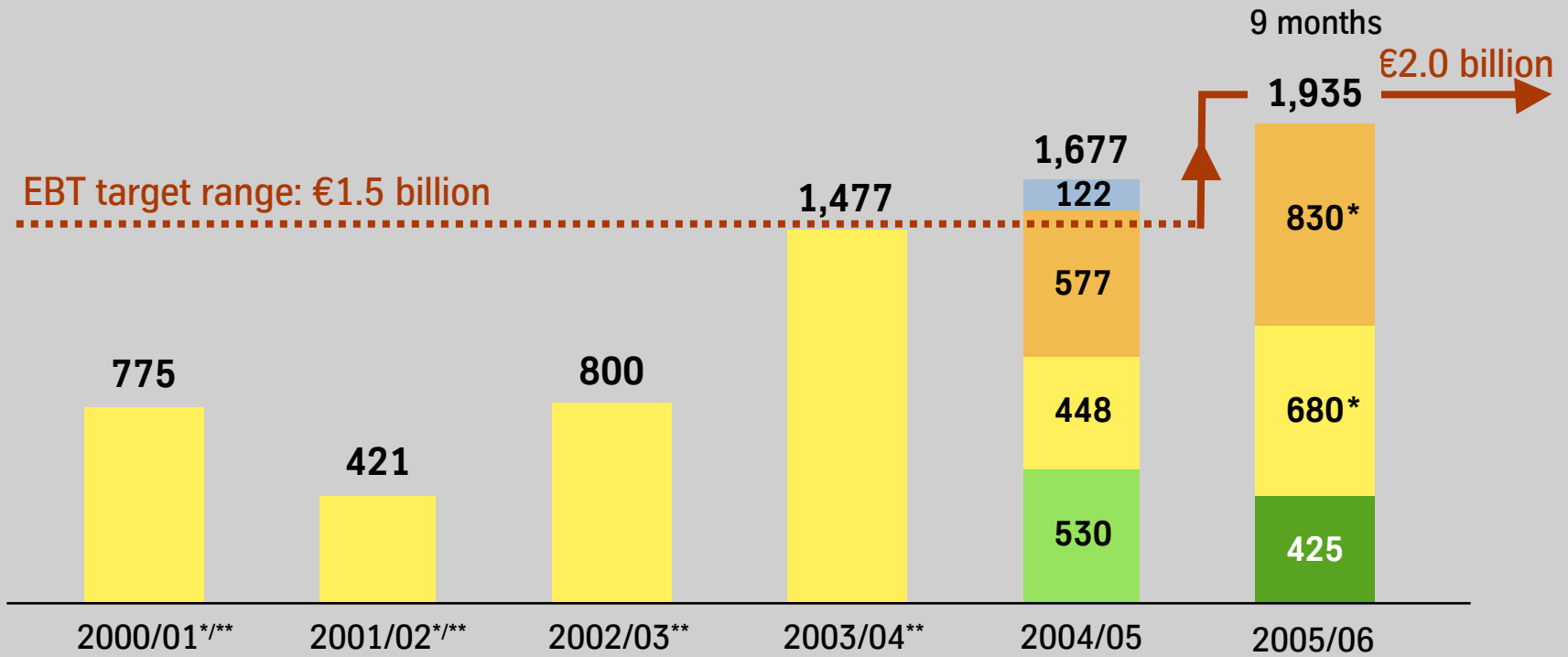
## Segment Overview – Quarterly EBT for 2004/05 and 2005/06

million €	2004/2005					2005/2006		
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3
Steel	252	258	367	217	1,094	272	416	382
Stainless	125	97	72	(8)	286	7	52	126
<i>Special Materials</i>	4	(54)	0	(19)	(69)	--	--	--
Automotive	24	67	43	(16)	118	0	(10)	33
Technologies	47	15	33	(55)	40	92	85	90
Elevator	98	71	79	107	355	85	94	98
Services	92	78	102	(11)	261	85	91	168
Corporate	(102)	(79)	(116)	(85)	(382)	(111)	49	(87)
Consolidation	(10)	(5)	(3)	(8)	(26)	(5)	(4)	(4)
<b>Group</b>	<b>530</b>	<b>448</b>	<b>577</b>	<b>122</b>	<b>1,677</b>	<b>425</b>	<b>773</b>	<b>806</b>

# EBT – Track Record and Mid-term Target

EBT

million €



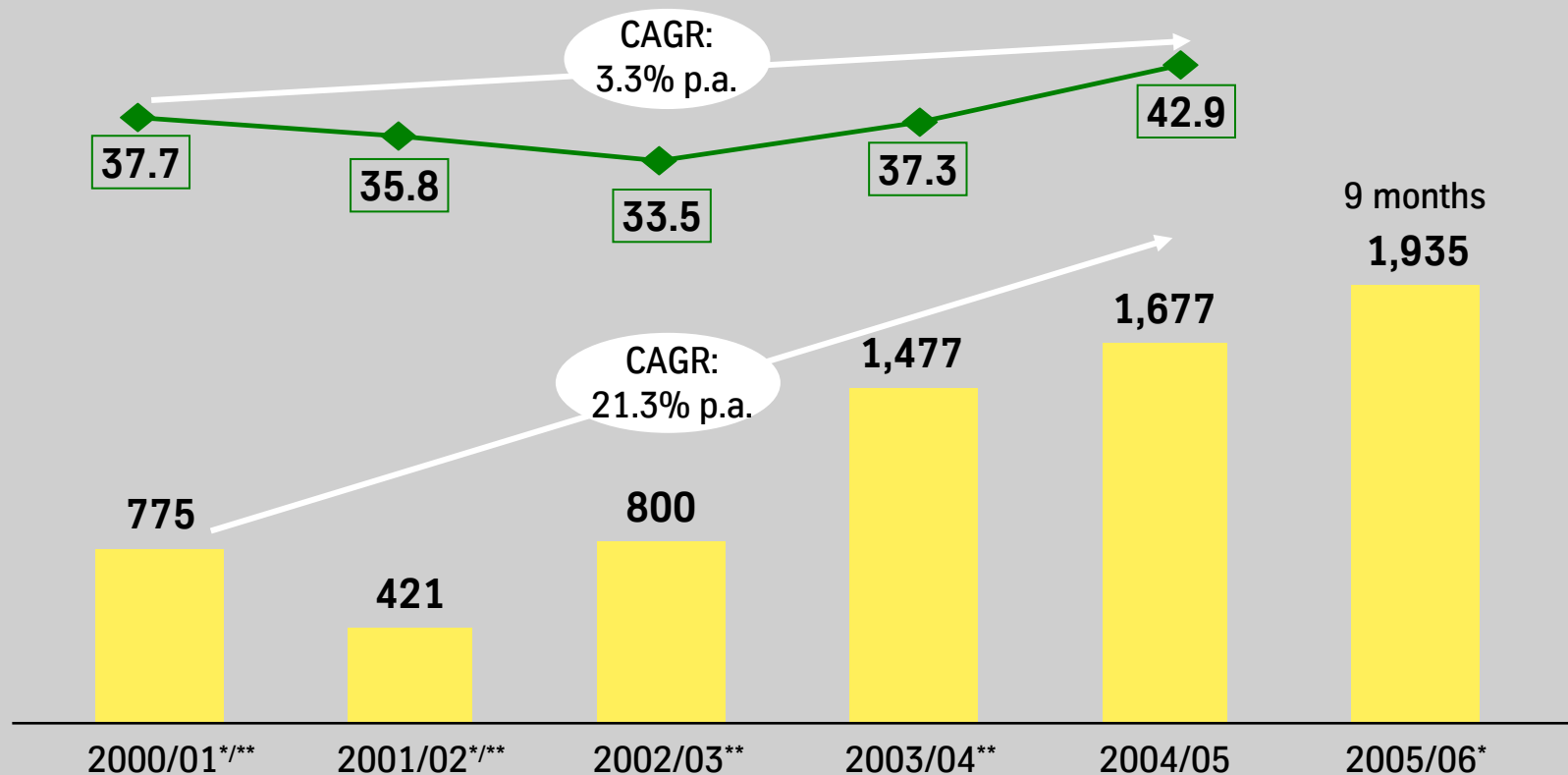
\* excluding major nonrecurring items    \*\* US GAAP



# Efficiency Enhancement – Track Record

Sales and EBT

billion € / million €



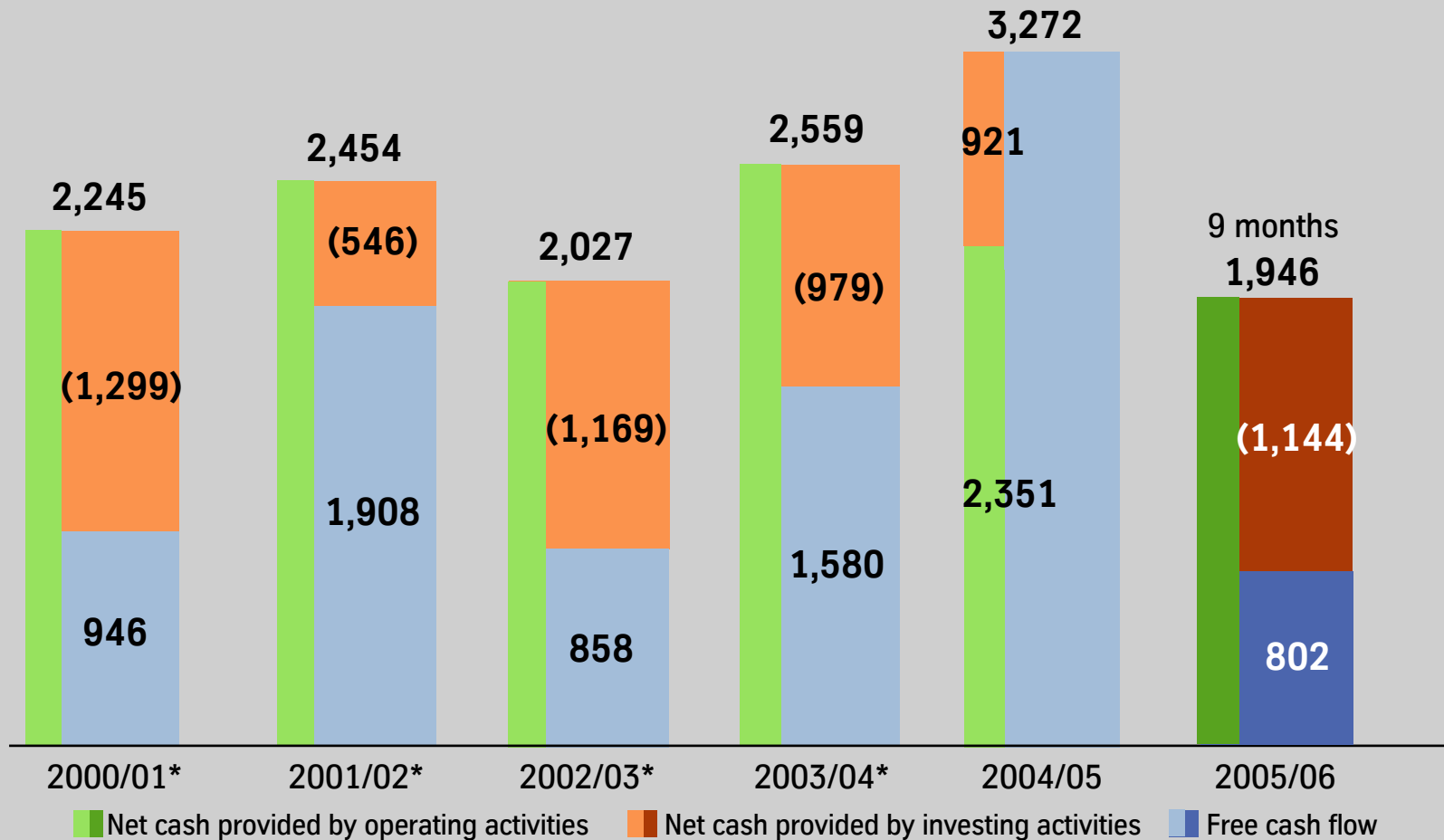
\* excluding nonrecurring items \*\* US GAAP



# Cash Flow – Track Record

Net cash provided by operating and investing activities, free cash flow

million €



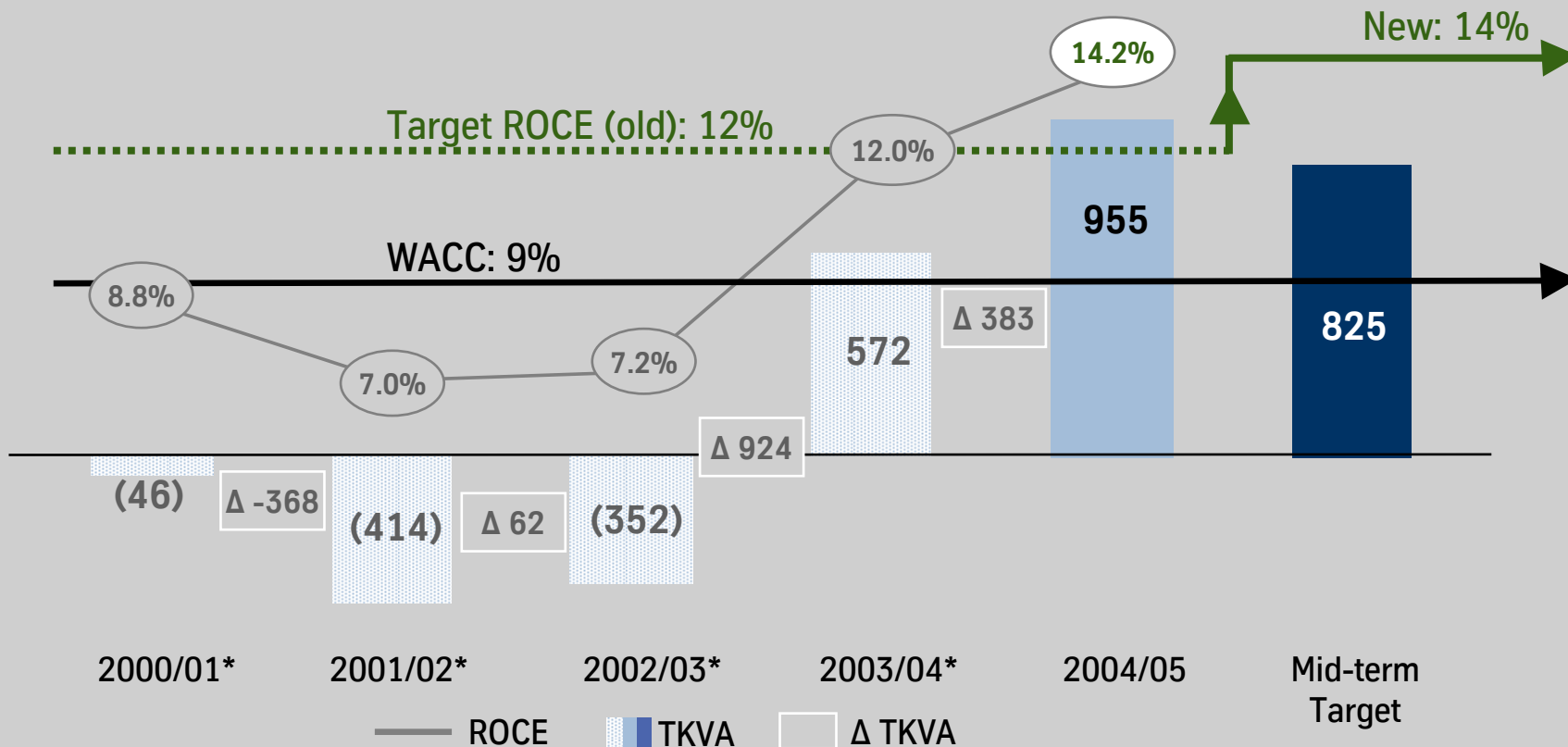
\* US GAAP



# Value Indicators – Track Record and Mid-term Target

ROCE and ThyssenKrupp Value Added

% / million €



\* US GAAP



## Value Indicators by Segment – Mid-term Targets

	Capital Employed in million € Ø 2004/05	WACC in %	ROCE in %		TKVA in million €		EBT in million €	
			2004/05	Target	2004/05	Target	2004/05	Target
Group	18,391	9.0	14.2	14.0	955	825	1,677	2,000**
thereof								
Steel	5,965	9.5	19.4	16.5	593	410	1,094	950
Stainless	2,996	9.5	11.8	13.5	68	110	286	320
Automotive	2,982	9.5	7.9	16.5	(47)	200	118	340
Technologies	435	9.5	(15.3)*	30.0	(204)*	270	40	320
Elevator	1,613	8.5	23.3	27.0	238	330	355	450
Services	3,089	9.0	10.6	14.0	50	160	261	375

All figures incl. discontinued operations except EBT.

\* impacted by disposal loss of MetalCutting

\*\* including risk buffer and corporate costs (pensions etc.)



## Disclaimer

In this presentation all figures are prepared in accordance with IFRS. Moreover the figures in the income statement refer to continuing operations unless otherwise stated.

**Due to the conversion process figures included here should be seen as provisional as the IASB may still enact provisions that could be applied retroactively. The audit of the restated figures will be in conjunction with the audit of the full financial statements under IFRS for the fiscal year ending September 30, 2006.**

This presentation contains certain statements that are neither reported financial results nor other historical information. These statements are forward-looking statements and are subject to risks and uncertainties that could cause actual results to differ materially from those expressed in the forward-looking statements. Many of these risks and uncertainties relate to factors that are beyond ThyssenKrupp's ability to control or estimate precisely, such as future market and economic conditions, the behavior of other market participants, the ability to successfully integrate acquired businesses and achieve anticipated synergies and the actions of government regulators. Readers are cautioned not to place undue reliance on these forward-looking statements, which apply only as of the date of this presentation. ThyssenKrupp does not undertake any obligation to publicly release any revisions to these forward-looking statements to reflect events or circumstances after the date of these materials.

