

Fact Sheet: Components Technology

(December 2011)

Overview

Business Area: **Components Technology**

2010/11 sales in € million, not consolidated
Employees as of September 30, 2011

Sales: 6,908
Employees: 31,270

Operating Units:



Products

- **Automotive components:**
Camshafts (Presta Camshafts); crankshafts (Forging Group); castings (ThyssenKrupp Waupaca); steering columns & gears (Presta Steering); axle modules, damper & suspension systems (Bilstein-Gruppe)
- **Large-diameter bearings and rings** for applications like solar & wind energy systems, cranes & construction machinery, offshore equipment (Rothe Erde)
- **Undercarriages and undercarriage components** for tracked/crawler equipment such as excavators and bulldozers (Berco)

Key strategy elements

- Leading global market positions
- Technology leadership and development of innovative products with high customer benefit
- Superior manufacturing know-how and flexible manufacturing processes for highest quality products

Key figures

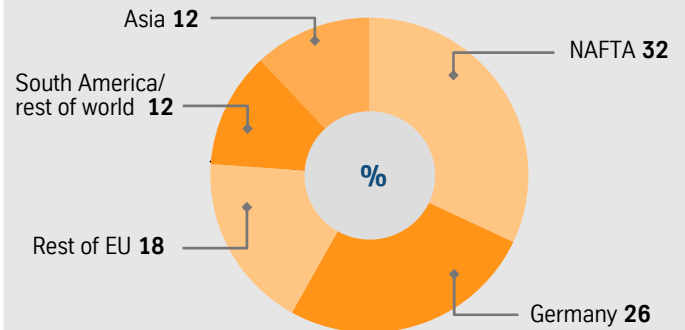
(in € million)

	2009/10	2010/11
Order intake	5,653	6,921
Sales	5,724	6,908
EBITDA	566*	780*
EBIT	252*	543*
EBIT adjusted	301*	503*
Capital Employed	2,647*	2,796*

* Modified definition

Sales by region

(fiscal year 2010/11)



Main competitors

- **Automotive components:**
Camshafts: Mahle (GER), Mubea (GER)
Crankshafts: Sumitomo (JPN), Bharat Forge (IND)
Castings: Grede (USA)
Steering columns & gears: ZF (GER), TRW (USA)
Axle, damper & suspension systems: ZF (GER), Tenneco (USA), Mubea (GER)
- **Large-diameter bearings and rings:**
IMO (GER); Liebherr (GER); Forgital Group (ITA)
- **Undercarriages and undercarriage components:**
Titan Europe (GBR)

Sales by customer industries

(fiscal year 2010/11)

